## Agenda Item 7

## 2014-15 Capital Programme

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## 2014/15 Capital Programme

## CAPITAL PROGRAMME EXECUTIVE SUMMARY

1. Capital spending pays for buildings, roads and council housing and for major repairs to them. It does not pay for the day-to-day running costs of council services.
2. The Council's Corporate Capital Strategy is shaped by a number of central Government policies:

- the self-financing regime for the Housing Revenue Account (HRA) has provided for a relatively well funded programme of investment in existing and even new Council housing stock
- the Streets Ahead programme is providing massive investment in the City's roads and street lighting over the next few years, funded via the Private Finance Initiative (PFI), which is outside the capital programme
- the Government austerity programme, which has had a major impact on the rest of the non-housing programme, which has not only led to less capital funding but is also reducing revenue budget funding reducing the scope for contributions to the capital budget;
- the education policy mandating that all new schools should be academies which transfers maintenance responsibilities away from the Council's Local Education Authority (LEA) role and will subsequently reduce central grant funding which is formula driven based on pupil numbers;
- the shift towards capital funding to economic regeneration projects which generate a financial return to repay the initial investment and create a revolving fund;
- the devolvement of capital funding to City Region authorities and the involvement of the Local Enterprise Partnerships (LEP) in capital allocation decisions.

As a result of the above, the Housing investment programme therefore now accounts for almost three-quarters of the Capital Programme.
3. The impact of these policies will result in the Capital Programme principally supporting the Great Place to Live (GP2L) and Competitive City strategic outcome objectives. This is discussed further in paragraphs 70-80.
4. In GP2L, the delivery of the Council's Affordable Housing policy will be increasingly through council housing investment, and, for private sector affordable housing, local housing associations or the Sheffield Housing Company initiative where the Council is working in partnership with a private sector developer to increase the number of affordable homes and regenerate housing estates.
5. In the Competitive City outcome, the focus will be on creating the necessary infrastructure to support economic regeneration.

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6. The declining central government support will place increased reliance on the Council's Asset Enhancement programme to generate capital receipts to use on its own priorities.
7. The graph below illustrates the change in activity in the Capital Programme from 2010/11 to 2017.

CAPITAL PROGRAMME 2010-2018


## Year

## Capital Investment Plans

8. So, looking forward, the current Approved Capital Programme from 2014-15 is projected at $£ 430 \mathrm{~m}$.
9. $2012 / 13$ saw the introduction of the Streets Ahead Programme (a Highways Private Finance Initiative (PFI)). The programme will result in less spend in the capital programme as the authority will lose the LTP Maintenance Grant of approximately $£ 6 \mathrm{~m}$ per year, but the PFI funding of $£ 1.2$ bn should deliver substantial improvements to the Highways network through capital investment over a 30 year period concentrated in the first five years of the Core Investment Period of the project.
10. The Housing Revenue Account HRA Self Financing project delivers to local authorities greater autonomy in the management of their housing stock and writes off substantial amounts of accumulated debt. This will allow the authority to plan contributions to the capital programme from the Housing Revenue Account with greater certainty over a longer term period, and the Authority has developed a 30 year business plan which will inject into the Housing Programme $£ 44 \mathrm{~m}$ in 2014-15 and on average $£ 75 \mathrm{~m}$ per year thereafter for the next four years.
11. School building works will be financed mainly by Department for Education formula calculated central grants supplemented by occasional specific grants to deal with building condition or population growth.
12. The proposed programme illustrated by the graph in paragraph 7 above does not include a number of major projects worth potentially $£ 100 \mathrm{~m}+$ which are currently the subject of funding bids or approvals as detailed below.
13. Bus Rapid Transit (BRT) Scheme North (£32m+): funded by a combination of Department for Transport and European Regional Development Fund (ERDF) this scheme will build a priority traffic scheme for buses between Sheffield and Rotherham which will increase job opportunities for people in the Don Valley and support the regeneration of the Lower Don Valley in Sheffield. This has recently been approved and detailed project plans are being formulated and once complete will be added to the programme.
14. Don Valley Flood Defence Scheme ( $£ 11 \mathrm{~m}$ ): Cabinet has already approved a $£ 7.3 \mathrm{~m}$ scheme to provide enhanced flood defences over a five mile stretch of the River Don between the city centre and Meadowhall which would protect homes and businesses against a 100 year flood event. The Environment Agency has invited the Council to apply for a further $£ 11 \mathrm{~m}$ of funding to "future proof" the scheme against further anticipated rate of climate change by maintaining the 1 in 100 years protection until 2039. The scheme is financed by a combination of Environment Agency grants and a Business Improvement District (BID) levy which was supported by $85 \%$ of Non-Domestic ratepayers in the riverside area. This project also supports the regeneration of the Lower Don Valley.
15. City Centre Development: it is a Council priority to regenerate the city centre. The Council is reviewing different partnership options for taking this project forward. This may involve the Council undertaking infrastructure works to prime the development.
16. Central Library): the objective will be to provide a refurbished and improved central library and gallery facility to meet modern requirements, while maintaining the heritage value of the existing building. The project has been the subject of feasibility work funded from existing property revenue budgets during 2013-14. Approvals will be sought once a funded proposal has been developed.

## Pressures on the Capital Programme

17. This summary details the pressures on the Capital Programme and the consequences for its funding.

## Schools

## School Places

18. The Council has a significant duty to provide sufficient and suitable school places. The rising birth rate means that the primary population (which eventually becomes the secondary group from 2015/16) has risen significantly and two new schools are required from September 2014. This need will continue for the foreseeable future as the responsibility remains with the Council and does not transfer to academies.
19. The proposals in this report are based on the current education funding arrangements and do not include any attempt to forecast the impact of additional schools converting to academy status. This development is expected to reduce the level of funding from today but the demands on the Authority's capital funds will reduce too as the commensurate responsibility for the upkeep of the school infrastructure transfers to the Academies. However the demands relating to the condition of the primary estate are still significant. For the whole school estate, the backlog maintenance bill has been estimated at $£ 125 \mathrm{~m}$.

## Building Schools for the Future Affordability Gap

20. The 13-14 Capital Budget report estimated the gap at $£ 9 \mathrm{~m}$ plus the risk on the VAT recovery on some expenditure. Work done since then has identified potential savings of $£ 5 \mathrm{~m}$ by providing the required additional school secondary places through new schools in the Lower Don Valley.
21. Other management actions and careful control of risks have closed the gap. The debate with HM Revenue and Customs over the treatment of VAT on expenditure has been concluded with the Council making a payment to settle the assessed liability.

## Homes

22. The Housing Programme has suffered twin pressures caused by reductions in nationally funded programmes and reducing capital receipts as a result of the economic climate and changes to the Right To Buy legislation. The introduction of the Self-Funded Business Model has created greater freedom for the Council to invest in its housing stock through contributions from the Housing Revenue account.
23. Having conducted an assessment of the housing market, the Council estimates that at least 725 affordable homes are required each year. The Council aims to deliver these through a combination of initiatives including building homes itself using the Sheffield Housing Company, releasing land to Housing Associations, bringing long term empty properties back into use as well as private sector developments.

## Roads

24. The Streets Ahead programme is well underway renewing the fabric of the City's highway infrastructure. The new contract creates greater budgetary discipline than before in that the future maintenance costs of changes to the network have to be identified at the point of construction. This is done by calculating the future costs as a "commuted sum" which is usually funded out of the existing revenue budget. As the austerity programme reduces local authority budgets, there may come a point where new works are unable to progress because the Council cannot meet the future maintenance obligations.
25. The final position on the Inner Relief Road (IRR) scheme has still not been determined as land sales opportunities remain depressed by the state of the market. Balancing this project relies on realising the sales to match any shortfall otherwise funding will have to be taken from the Corporate Resource Pool (CRP).

## Maintaining the Existing Fabric of the Property Estate

26. The Council has traditionally allocated several million pounds each year to fund building renovations and machinery replacement. Cabinet has approved a $£ 4.4 \mathrm{~m}$ programme to maintain the rolling programme and deliver savings to the Revenue Budget by engaging in capital spend to address the fundamental problems rather than "patch and mend". However, the size and age of the estate produces a significant demand on the Council's funds.
27. In order to mitigate this pressure, the Capital \& Major Projects service is currently reviewing the estate to identify underutilised or high cost buildings where the facility can be provided from existing or new premises. This project, the Community Investment Plan, will run in conjunction with the Accommodation Efficiency Strategy which will reduce the Council's office space needs enabling it to leave rented property.
28. The Community Investment Plan CIP) and Asset Enhancement programmes are underway and receipts should arise in the next two years. The first call on the receipts is to repay the investment in these initiatives. The CIP will progress on cash neutral basis with minimal funding whereby future schemes will be financed from capital receipts or revenue savings from completed projects.
29. There is also a substantial programme of remedial works in schools. A small proportion of this can be met by specific grants from the Department for Education (DfE) but the majority of works will require either significantly more grant from the DfE and/or alternative financing.

## Developing the Local Economy and Infrastructure

30. Despite the downturn in the property market, the Council will be presented with opportunities to acquire strategic land sites which will help the city recover as the economic upturn gathers pace or provide sites for housing development. Investing in the city's people is also a key priority. In 2012-13 the Council acquired land to facilitate the construction of the University Technology College in the city centre and is supporting a second venture on the site of the former Don Valley Stadium. In 2013-14 the Council completed the building of the new Moor Indoor Market as part of joint private-public sector initiative to regenerate the Moor. 32 m will be invested in building workshops to assist new small businesses to develop and provide employment.
31. The Capital programme funding strategy needs to be flexible enough to respond to such opportunities.

## The Consequences for funding the Capital Programme

32. The impact of the national expenditure reductions, the uncertainties of the weakened property market and the need to manage the risks and contain the pressures within the non-housing programme combine such that the authority becomes increasingly reliant on capital receipts. Looking beyond this source, there are opportunities within the capital programme and new funding streams which have been combined to create funding pools such as the Local Growth Fund. Other initiatives such as the Tax Increment Financing Scheme (TIF) are now in operation and the Community Infrastructure Levy (CIL) should come into force in January 2015.

## The Capital Resource Pool (CRP)

33. Historically the Capital Resource Pool (CRP) has been used to fund investment needs not met by Government funding, which is principally targeted at housing, schools and roads. The CRP is therefore used to improve the authority's building estate and deal with backlog maintenance demands and deal with unplanned failures of structures or other property losses caused by natural disasters such as the floods in 2007. The authority needs to retain a prudent level of reserve to cover such risks.
34. CRP is also a key resource for funding those projects which are not supported by specific central government grants for homes, schools or roads. It can also be used to demolish empty properties to redevelop land for sale. This can bring benefits to the Revenue Budget by reducing the costs of safeguarding vacant property as well as replenishing the CRP.
35. The success of the Asset Enhancement programme is key to replenishing this reservoir of funding.
36. Appendix 4 discusses the position on the CRP in some detail but the key point to note is that this report, as for the past two years, recommends that no schemes funded from this source be approved beyond one year (2014-15) because of the uncertainty around future capital receipts.

Local Growth Fund
37. This fund which has been created out of two government incentive payments for building new homes (the New Homes Bonus) and reducing the number of long term empty properties. It is available for projects which improve the local housing or neighbourhood environment. Approval of such projects is given by local elected members following recommendations from Council officers.
38. The fund is being used to provide infrastructure or clear derelict buildings to kick start developments at sites which have been unattractive to developers. Often this improves the neighbourhood through removing opportunities for anti-social behaviour as well providing new homes.

## Tax Increment Financing (TIF)

39. This initiative was announced in September 2010. The principle is to allow the authority to borrow funds to undertake capital improvements in an area. The money would be repaid from increased tax revenues (i.e. business rates) in the area as land values rise as a result of the capital investment. This scheme has been used successfully in the United States over the last fifty years, often for major transport, infrastructure or regeneration projects.
40. A scheme to develop infrastructure required for the New Development District (also known as the New Retail Quarter) has been approved by H.M. Treasury. The borrowing will be repaid out of the anticipated additional rates revenue generated by the redevelopment of the city centre. The Council had previously been developing the NDD using a preferred developer but has agreed, by mutual consent, to dissolve the partnership. The Council is currently reviewing options for taking forward this important scheme.

## Community Infrastructure Levy

41. This will supplement the current Section106 (Town \& Country Planning Act 1990) arrangements which fund many of the local neighbourhood facility improvements especially in Parks \& Countryside as well as City Development Division. CIL

$$
\text { Page } 17
$$

allows local authorities in England and Wales to raise funds from developers undertaking new building projects in their area. The money can be used to fund a wide range of infrastructure that is needed as a result of development. This includes new or safer road schemes, flood defences, schools, hospitals and other health and social care facilities, park improvements, green spaces and leisure centres.
42. The Council intends to use CIL to develop strategic infrastructure projects such as roads and schools e.g. £2.2m will be used in the development of the BRT link.
43. The Council has developed its rating tariff and intends to introduce the scheme from April 2015.

## THE CAPITAL PROGRAMME 2014-18

44. The capital programme over the 5 years 2014-18 shows a broadly balanced position with proposed expenditure totalling $£ 572 \mathrm{~m}$ as per Appendix 1 .
45. Wherever possible, attempts are made to match the timing of the receipt of resources and the incurrence of expenditure to protect the Council's cash flow position. Where the levels of expenditure are significant, then individual management arrangements are put in place to mitigate the impact as far as possible. These are overseen by the Director of Finance, in conjunction with the respective Head of Service.
46. The funding of the programme comes from a diverse range of resources, such as Government grants, other grants and contributions, capital receipts, prudential borrowing and revenue contributions to capital. The majority falls within either Government / other grants or contributions from the revenue account to the capital programme, which together represent $£ 441.1 \mathrm{~m}$ (78 \%) of the overall programme value.
47. The 2013-14 programme was set on the $8^{\text {th }}$ March 2012 and at the time totalled $£ 162 \mathrm{~m}$. This has been revised as additional resources have been secured, and to reflect the impact of newly approved schemes, together with the net effect of the 2011/12 Outturn slippage and actions taken below, resulting in a revised current approved programme of $£ 141.4 \mathrm{~m}$ as per appendix 1 .

## Slippage within the Capital Programme

48. For the last five years there has always been an underspend against the approved capital programme. Subject to Cabinet approval, funds are rolled forward into the next year in order to complete projects. Slippage reflects delays in physical progress of a project and in most cases the work is delivered in the next financial year. The risk of slippage is present in all capital programmes and has been experienced in previous years.
49. However, the current reporting system has provided greater transparency and identified instances where money appears to be repeatedly carried forward from earlier years. This allows members to test if the funding is really needed and could be reallocated to other priorities. It also shows the delivery performance on the capital programme.
50. Considerable work has been undertaken in 2013-14 to identify the cause of slippage and improve capital delivery. This work has compared Sheffield's approach to that of other organisations with significant capital programmes. This has concluded that project management needs to be strengthened and that
delivery plans need independent scrutiny. The main improvement areas are being addressed as part of the recovery plan:

- The need for an independent review and challenge of project timelines which tend to be optimistic and do not allow sufficient time for key procedures such as approval, procurement and consultation with no contingency if things go wrong;
- Submitting investment bids before the whole project has been scoped in order to obtain capital funding; and
- Weak project governance with inadequate supervision of project managers by project and programme boards. In some cases the supervising group is managing the project.

51. The value of slippage approved to date totals $£ 30.2 \mathrm{~m}$. A breakdown of this by portfolio is listed in the table below.

| Portfolio | Slippage | Accelerated <br> Spend <br> $\mathbf{( £ m})$ | Net <br> Slippage <br> $\mathbf{( £ m})$ | 2012/13 <br> Comparable <br> Figure [1] |
| :--- | :---: | :---: | :---: | :---: |
| Housing | 24.2 | 0.0 | 24.2 | 18.8 |
| Other Place | 1.9 | 0.0 | 1.9 | 0.2 |
| Resources | 1.9 | 0.0 | 1.9 | 14.5 |
| Highways | 1.3 | 0.0 | 1.3 | 0.0 |
| Communities | 0.8 | 0.0 | 0.8 | 0.9 |
| CYPF | 0.0 | 0.0 | 0.0 | 9.6 |
| TOTAL | $\mathbf{3 0 . 2}$ | $\mathbf{0 . 0}$ | $\mathbf{3 0 . 2}$ | $\mathbf{4 4 . 0}$ |

[1] Represents the level of slippage approved at the equivalent period last year.

## KEY ELEMENTS of the CAPITAL PROGRAMME

52. The overall Capital programme position for the 5 years from 2013/14 to 2017/18, amounts to $£ 572 \mathrm{~m}$. Although the programme is made up of numerous capital projects the majority of its value falls within the Housing programme, which represents around $£ 415.3 \mathrm{~m}$ ( $73 \%$ ) of the total programme.

| 2014/15 Approved Programme |  |
| :--- | :--- |
| Annual Profile | $\mathbf{£ m}$ |
|  | 141.4 |
| $2013 / 14$ | 101.3 |
| $2014 / 15$ | 99.6 |
| $2015 / 16$ | 80.0 |
| $2016 / 17$ | 149.2 |
| Beyond $2016 / 17$ | $\mathbf{5 7 1 . 6}$ |
|  |  |

53. When represented graphically the impact of the end of the Decent Homes and BSF programmes becomes apparent:

54. As the BSF programme comes to an end, the Housing programme becomes the single largest element (73\%) of the Capital Programme.


| CAPITAL PROGRAMME |  |  |
| :--- | ---: | ---: |
| 2013/14 to 2017/18 |  |  |
|  | $\mathbf{£ m}$ | $\%$ |
| Building Schools for the Future | 15.7 | $3 \%$ |
| Children Young People \& |  |  |
| Families - Other | 50.2 | $9 \%$ |
| Housing | 415.3 | $73 \%$ |
| Transport \& Highways | 18.6 | $3 \%$ |
| Other | 71.8 | $13 \%$ |
|  |  |  |
| Overall Total | $\mathbf{5 7 1 . 6}$ | $100 \%$ |

Comments on the main elements are shown below. Further detail can be found in Appendices 4 to 7.

## Building Schools for the Future

55. There are four secondary schools remaining in the programme for completion at a cost of $£ 12.5 \mathrm{~m}$ in $13 / 14$. This is at the end of a $£ 407 \mathrm{~m}$ building programme which has totally transformed the educational environment for our children and young people and has created some potent symbols of regeneration for Sheffield's communities.

## School Places and Capital Maintenance Programme for Schools

56. The creation of up to 1,000 school places during $13 / 14$ is a priority for the council. Two new schools in the Burngreave/ Fir Vale and Southey Green/Longley areas will produce 840 new places in two areas with increasing pupil numbers. The Council will design and procure the new schools, which will be academies under government rules. An external sponsor will then maintain them.
57. Capital investment in maintaining the primary estate (including primary schools) utilises the approximately $£ 6 \mathrm{~m}$ annual grant from the DfE together with the Devolved Formula grant from the schools themselves ( $£ 1.3 \mathrm{~m}$ annually). Good prioritisation utilising our asset management plans means that the Council can target resources at the most needy schools throughout the city. This includes the ability to combine programmes at schools where it produces better value for money. The critical programmes to follow are, heating and electrical, fire risk assessment measures, structural, roofs, windows and mobile replacements. Stradbroke Primary is a good example where we have combined programmes, with window replacement being combined with heating and electrical refurbishment.

## Housing Programme

The programme is aligned to the three main themes in the Council's Housing Strategy. The programme is summarised below and described in detail in Appendix 5.
58. Increasing the Supply of New Homes in the City ( $£ 19.7 \mathrm{~m}$ ) through supporting the Sheffield Housing Company and other registered homes providers to build new properties. Local Growth Fund money will be used to clear undeveloped sites to prime construction work. For the first time in many years the Council will build its own houses.
59. Making the best use of the City’s existing housing stock ( $£ 255.7 \mathrm{~m}$ ) by continuing to renovate and refurbish the Council's housing stock. The Decent Homes Programme will complete in 2013-14 ( $£ 27 \mathrm{~m}$ ) having invested over $£ 700 \mathrm{~m}$ into improving homes. Going forward, $£ 198.8 \mathrm{~m}$ of funding has been identified within the Housing Revenue Account to maintain the standards reached today. On top of this over $£ 42 \mathrm{~m}$ will be invested in heating and insulation schemes improving the energy efficiency of homes reducing fuel costs and meeting the Council's environmental objectives.
60. Helping Younger, Older and Vulnerable people live independently (£21.4m) through the provision of grants to help adapt private sector houses to their needs as well as adapting the Council's own stock.

## Other Projects and Programmes

61. $£ 22.2 \mathrm{~m}$ of City Regeneration projects including the purchase of properties for the New Development District $£ 5 \mathrm{~m}+$ ), public realm improvements on the Moor ( $£ 0.5 \mathrm{~m}$ ) and Arundel Street plus the completion of the new Sheffield Indoor Market ( $£ 12.2 \mathrm{~m}$ ) which will help to regenerate the Moor shopping area.
62. Over $£ 9 \mathrm{~m}$ has been included in the programme to implement the Council’s leisure facilities strategy. This will deliver new centres in the North and South of the city complementing those at Ponds Forge in the city centre. The plans include $£ 7 \mathrm{~m}$ to build a new centre in the north of the city of which $£ 2.5 \mathrm{~m}$ will come from the Council and the remainder from external funders. A $£ 1 \mathrm{~m}$ contribution towards a $£ 15 \mathrm{~m}$ development by Sheffield International Ventures replacing the existing facilities at Graves to serve the south of the city. The new sports centres will also include medical evaluation facilities to test the impact of exercise on health. A further $£ 1 \mathrm{~m}$ will have been spent refurbishing the facilities at Woodbourn Road ( $£ 0.35 \mathrm{~m}$ ) to replace the Don Valley Stadium and demolishing the stadium and preparing the site for redevelopment ( $£ 0.6 \mathrm{~m}$ ). .
63. The cultural offer in the city will also be enhanced by a $£ 0.5 \mathrm{~m}$ contribution to refurbish the Lyceum theatre, and $£ 0.1 \mathrm{~m}$ to provide a Women of Steel monument to recognise the contribution made by Sheffield's womenfolk to the development of the city. The latter project is mainly funded by donations to the South Yorkshire Community Foundation.
64. $£ 8.6 \mathrm{~m}$ investment in Office Accommodation to implement modern IT systems and working practices which will reduce the overall floor space requirement and generate Revenue Budget savings. A further $£ 4.8 \mathrm{~m}$ is to be spent to make the long term estate fit for purpose and compliant with the latest Health \& Safety and accessibility legislation. The rolling repairs and refurbishment budget for the estate is another £2.3m.
65. $£ 7.5 \mathrm{~m}$ is included for the feasibility, design and construction of flood defences to protect the Lower Don Valley which should raise business confidence and assist the regeneration of the area.
66. Asset Enhancement Programme. $£ 3.2 \mathrm{~m}$ will be invested in surplus council land to prepare it for development increasing its attractiveness so that it can be sold to
generate a future stream of capital receipts to fund the Capital Programme. This programme will also assist other Council priorities such as developing new homes.
67. $£ 2.8 \mathrm{~m}$ investment in Parks projects including $£ 750 \mathrm{k}$ to convert some areas of parks to natural meadow or woodland reducing revenue budget maintenance costs, and, $£ 0.8 \mathrm{~m}$ on building two cycle paths to link Norfolk Park with Park Square.
68. $£ 2.6 \mathrm{~m}$ programme in the Communities portfolio implementing a new customer service strategy and investing in accommodation for community services and resource centres.
69. $£ 2 \mathrm{~m}$ will be invested in building workshops to assist new small businesses to develop and provide employment.

## Strategic Outcomes

70. Over the past two years the Council has adopted an alternative Revenue Budget compilation strategy considering the total investment across all service delivery portfolios in a particular area of performance (called a strategic outcome) which is linked to the medium-term plan priorities. As stated in the Executive Summary, the current disposition of central government and external funding opportunities result in the Capital programme principally supports the Great place to Live and Competitive City outcomes.
71. The graph below shows the allocation of investment by Strategic Outcome. Individual projects are listed under each strategic outcome at Appendix 9.

72. Successful Young People primarily reflects the investment in schools to give children the opportunity of a good start in life. The BSF and Primary School Programmes are the main components of this outcome.
73. Great Place to Live includes not just the Housing Programme but also investment in sports and leisure facilities, parks, fit for purpose transport systems and road safety measures. These works are predominantly undertaken by the Place Portfolio and explained in greater detail in Appendices 5 and 6.
74. Competitive City - Schemes contributing to this outcome include the City centre regeneration schemes (New Indoor Market, public realm improvements, New Development District) plus some energy efficiency schemes such as the insulation of homes which contributes to the Council's environmental objectives.
75. Health and Well Being outcome will see investment in information systems and ICT to improve customer service and reduce operating costs, plus Housing programme schemes that help people to live independent lives in their own homes.
76. Infrastructure comprises mainly schemes associated with the life extension of, improving or rationalising the Council's building estate e.g. the Office Accommodation Efficiency Strategy, Asset Enhancement and Community Investment Plan.
77. Tackling Poverty and Increasing Social Justice - a $£ 5.8 \mathrm{~m}$ scheme to improve the local district heating system including the installation of meters in individual dwellings to give people the opportunity to control their energy usage and cost.
78. Safe and Secure Communities investment will provide local facilities like resource centres to develop more sustainable and cohesive communities.

## The Programme in 2014-15

79. The year on year change in CYPF, from $£ 38.0 \mathrm{~m}$ in $2013-14$ to $£ 20.8 \mathrm{~m}$ in 2014-15 shows a reducing level of BSF investment as that programme comes to an end. The schools programme is now focussed on the creation of new school places and primary school refurbishment using the Government's Basic Need and Capital Maintenance grants.
80. Housing programme increases by $£ 8.8 \mathrm{~m}$ to $£ 55 \mathrm{~m}$. The Decent Homes programme completed in 2013-14. £19m was spent on this in 2013-14. The 2014-15 programme will continue investment in the Council's housing stock replacing the Decent Homes work with an equivalent level of spend including $£ 13 \mathrm{~m}$ invested in roof renewals, an additional $£ 2 \mathrm{~m}$ on heating systems above the $£ 4.5 \mathrm{~m}$ spent last year, and $£ 1.4 \mathrm{~m}$ on Fire safety work.
81. The remaining $£ 8.8 \mathrm{~m}$ increase comprises $£ 4.8 \mathrm{~m}$ on regeneration schemes and a $£ 4 \mathrm{~m}$ fund for which schemes are yet to be developed. Regeneration schemes include $£ 2 m$ on purchasing and repairing Long Term Empty houses to bring them back into use and $£ 2.6 \mathrm{~m}$ on demolishing and redeveloping parts of the Arbourthorne estate.
82. Place - a fall of $£ 13.5 \mathrm{~m}$ from $£ 27.9 \mathrm{~m}$ in $2013-14$ to $£ 14.4 \mathrm{~m}$ in $2014-15$ reflecting the completion of city centre projects such as the Moor Market ( $£ 12.2 \mathrm{~m}$ ) and Compulsory Land purchases for the New Development District (formerly the NRQ) ( $£ 5.1 \mathrm{~m}$ ) and the completion of various start up workshop projects ( $£ 2 \mathrm{~m}$ ) to stimulate local economic activity. This has been offset by increased spending on the Lower Don Valley Flood defence scheme ( $£ 4.6 \mathrm{~m}$ ) and $£ 3 \mathrm{~m}$ into developing leisure facilities at Graves and North Sheffield.
83. Highways schemes show a $£ 5.8 \mathrm{~m}$ fall from $£ 12.2 \mathrm{~m}$ in 2013-14 to $£ 6.3 \mathrm{~m}$ in 2014-15. The programme will rise once the LTP for 2014-15 is agreed with the Integrated Transport Authority and Passenger Transport Executive and the full BRT North
project plan is added. Within the $£ 6.3 \mathrm{~m}$ figure is a substantial investment of $£ 3.5 \mathrm{~m}$ for the Penistone Pinch Point congestion reduction scheme.
84. The Resources portfolio programme will fall by $£ 11.3 \mathrm{~m}$ on from $£ 15.1 \mathrm{~m}$ in $2013-14$ to $£ 3.9 \mathrm{~m}$ in 2014-15 as the Office Accommodation Efficiency and Fire Safety projects are largely complete ( $£ 6.3 \mathrm{~m}$ and $£ 1.5 \mathrm{~m}$ falls respectively).
85. The Communities portfolio programme is forecast to be $£ 1 \mathrm{~m}$ in 2014-15 as the significant investment in the ICT Infrastructure scheme is completed.

## SOURCES OF PROGRAMME FUNDING

86. The programme details at scheme level, both the proposed expenditure and expected funding on an annual basis. The funding of the programme comes from a diverse range of resources and Appendix 2 gives a breakdown of how the overall Capital Programme is currently funded.
87. The majority of the programme is funded via revenue contributions to capital mainly from the Housing Revenue Account, which amount to £335.8m (59\%). Grants fund $19 \%$ of the programme, prudential borrowing funds $9 \%$ and capital receipts represent a further $9 \%$ and it is this element of funding that is the most uncertain. Any projects in the Capital Programme funded by capital receipts can only be undertaken if the receipts are realised.


| Sources of Programme Funding 2013/14 to 2017/18 |  |  |
| :--- | :---: | :---: |
|  | Funding | Percentage |
| Scheme | $\mathbf{£ m}$ | $\%$ |
| Grants | 105.3 | $19 \%$ |
|  |  |  |
| Capital Receipts | 53.6 | $9 \%$ |
| Prudential Borrowing | 53.2 | $9 \%$ |
| Revenue Contributions | 335.8 | $59 \%$ |
| Other | 19.2 | $3 \%$ |
| Total | $\mathbf{5 6 7 . 1}$ | $\mathbf{1 0 0 \%}$ |

88. Grants funding is mainly used for the schools capital programme.
89. Prudential borrowing is used where no external funding is available and to fund schemes which will generate a Revenue Budget saving which then repays the principal and interest.

## Capital Receipts Funding

90. The receipts from the sale of surplus assets are used to fund a Corporate Resource Pool (CRP) which allows Members at their discretion to undertake projects for which there is no external funding. It is also used by the authority as a strategic reserve to cover to emergencies such as the total loss of a key piece of infrastructure e.g. as occurred in the 2007 Floods. As external funding sources are reduced because of austerity cut backs, the CRP assumes an even greater significance in funding the Capital Programme.
91. Appendix 4 gives a detailed review of the potential receipts and demands on the CRP over the next five years in order to form a view on the level of commitment which can be prudently made.
92. Whilst the Asset Enhancement and Community Investment programmes should deliver a steady stream of surplus properties, the uncertainty in the market suggests that the receipts may not be realised within five years. Moreover, the receipts from the CIP will be re-invested in the programme so that it does not require specific support from the Council.
93. Given the need to maintain a prudent level of reserve to mitigate infrastructure failures, grant claw back, or project overspends, the conclusion is that there is insufficient confidence to be able to recommend to Members that any CRP funded projects are approved beyond 2014-15.

## Prudential Borrowing

94. Under the rules of the Prudential Code, the Council has the power to finance Capital schemes using Prudential Borrowing (borrowing that does not attract financial support from the Government, which is also known as unsupported borrowing). The principles for entering into such borrowing were approved by Cabinet on 22 September 2004, and generally relates to 'Invest to Save' schemes, including Land Assembly and funding for major capital projects.
95. It remains the Council's view that its best overall financial interest is served by substituting Prudential Borrowing for Leasing. It is considered that borrowing in lieu of leasing can be undertaken as an element of 'Invest to Save' (where it is considered to be more cost effective over the whole life of the asset when compared to Leasing), and can be contained within an overall annual limit established for such borrowing.
96. Included within the 2013/14 Capital Programme are the following projects funded in whole or part from prudential borrowing:

| Project | Total Project <br> Value <br> $\mathbf{£ 0 0 0 s}$ |
| :--- | ---: |
| Housing Schemes | 24,360 |
| New Sheffield Indoor Market | 12,229 |
| Office Accommodation Strategy | 6,354 |
| New Retail Quarter Land Purchase | 5,112 |
| Asset Rationalisation | 2,356 |
| Fosters Carers Housing Enhancement | 1,078 |
| UTC Site - Porter Brook | 1,000 |
| Active North Project | 700 |
| Total | $\mathbf{5 3 , 1 8 8}$ |

97. Any amendments to these limits will be approved by Full Council and undertaken in line with the Prudential Code. There are other commitments outside of the capital programme and these are described in the Revenue Budget report.
98. Prudential Borrowing does not receive any government support and therefore if the Council enters into any prudential borrowing then it will incur additional Capital financing costs. Prudential Borrowing will only be entered into where it can be
demonstrated that funding is available within the overall Council budget to meet the ongoing borrowing costs.

## RECOMMENDATIONS

99. It is recommended that Members approve those specific projects included in the years 2013-14 to 2017-18 programmes at Appendix 8. Block allocations are included within the programme for noting at this stage and detailed proposals will be brought back for separate Member approval as part of the monthly monitoring procedures.
100. Note the proposed Capital Programme for the 5 years to $2017 / 18$ as per Appendix 8.
101. Approve the allocations from the Corporate Resource Pool and the policy outlined in Appendix 4 such that the commitment from the CRP is limited to one year and no CRP supported schemes are approved beyond 2014-15. (If substantial capital receipts are realised within 2013-14 or 2014-15 a further report will be brought to Members as part of the monthly approval process).

## Finance

February 2014

| SHEFFIED CITY COUNCIL <br> CAPITAL PROGRAMME |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PORTFOLIO / SERVICE | 2013/14 |  | 2014/15 |  | 2015/16 |  | 2016/17 |  | Future |  | Total |  |
|  | £k | \% | £k | \% | £k | \% | £k | \% | £k | \% | £k | \% |
| Children Young People \& Families (CYPF) consisting of: <br> Building Schools for the Future Other | $\begin{aligned} & 12,514 \\ & 25,522 \\ & \hline \end{aligned}$ | 9 ${ }^{9} 8$ | 2,622 18,177 | $\begin{array}{r}3 \\ 18 \\ \hline\end{array}$ | 263 6,521 | 0 7 | 154 | 0 | 168 0 | 0 | 15,721 50,220 | 3 9 |
|  | 38,036 | 27 | 20,799 | 21 | 6,784 | 7 | 154 | 0 | 168 | 0 | 65,941 | 12 |
| Coømunities PKOpe <br> coßsisting of: | 2,068 | 1 | 992 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 3,061 | 1 |
| Higutuays - Local Transport Plan (LTP) | 8,774 | 6 | 2,154 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 10,928 | 2 |
| Highways - Other | 3,403 | 2 | 4,193 | 4 | 40 | 0 | 0 | 0 | 0 | 0 | 7,636 | 1 |
| Other Development Services | 540 | 0 | 191 | 0 | 110 | 0 | 0 | 0 | 0 | 0 | 840 | 0 |
| Business, Strategy \& Regulation | 99 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 99 | 0 |
| Capital \& Major Projects | 20,158 | 14 | 3,683 | 4 | 678 | 1 | 0 | 0 | 0 | 0 | 24,519 | 4 |
| Culture \& Environment | 2,641 | 2 | 4,564 | 5 | 5,768 | 6 | 66 | 0 | 0 | 0 | 13,038 | 2 |
| Creative Sheffield | 2,044 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,044 | 0 |
| City Development | 2,188 | 2 | 5,771 | 6 | 1,272 | 1 | 0 | 0 | 0 | 0 | 9,231 | 2 |
| Housing - Decent Homes | 23,561 | 17 | 4,954 | 5 | 3,308 | 3 | 878 | 1 | 0 | 0 | 32,701 | 6 |
| Housing - Other | 22,784 | 16 | 50,165 | 50 | 81,683 | 82 | 78,905 | 99 | 149,057 | 100 | 382,594 | 67 |
|  | 86,191 | 61 | 75,674 | 75 | 92,858 | 93 | 79,849 | 100 | 149,057 | 100 | 483,630 | 85 |
| Resources | 15,109 | 11 | 3,853 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 18,962 | 3 |
| Corporate | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overall Total | 141,405 | 100 | 101,319 | 100 | 99,642 | 100 | 80,003 | 100 | 149,225 | 0 | 571,594 | 100 |


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## Appendix 3

## 1 CAPITAL PROGRAMME MONITORING 2013/14 - As at $30^{\text {th }}$ NOVEMBER 2013

## 1.1

### 1.2 Summary

1. At the end of November 2013, the end of year position shows a variance of $£ 22.4 \mathrm{~m}$ which is an increase of $£ 3.1 \mathrm{~m}$ on the month 7 variance which was $£ 19.2 \mathrm{~m}$ below budget reflecting the continuing work to validate the forecast and refine the spending profiles of projects. Having identified more accurate (i.e. lower forecasts) this will increase the variance against budget. The Cabinet Member for Finance, on behalf of the Cabinet will consider if the slippage request is justified and the budget will be similarly revised downwards.
2. In this month's investment submission proposals in Appendix 1, $£ 5.1 \mathrm{~m}$ of slippage requests have been put forward plus a further $£ 4.7 \mathrm{~m}$ reduction following the cancellation of the Westfield Sports Village. If approved, this will bring the Budget down by $£ 6.6 \mathrm{~m}$ and make the reduction against budget still smaller in subsequent reports. The CYPF programme is very close to reducing the variance to less than $£ 0.7 \mathrm{~m}$.
3. Analysis of the revised forecasts shows that whilst considerable progress has been made further reductions in both the budget and forecast are required to ensure an accurate year end estimate of spend. The basis for this assertion is:
a. The actual spend at the end of month 8 is $£ 63.6 \mathrm{~m}$ which is $£ 23.1 \mathrm{~m}$ (27\%) below budget; and
b. The forecast capital spend for $2013 / 14$, at $£ 128.3 \mathrm{~m}$, is $£ 13.5 \mathrm{~m}$ above that delivered in 2012/13 but the current rate of spend is below that seen last year.
4. In order to achieve the forecast level of spend a substantial turnaround in performance across all programmes is required. Given the current rate of spend, which is averaging around £7-8m per period, and allowing for expected increases in some Highways programmes such as Streets Ahead
and Better Buses, an outturn in the range of $£ 100-£ 120 \mathrm{~m}$ looks a more likely year end position with the final position being closer to $£ 100 \mathrm{~m}$ rather than $£ 120 \mathrm{~m}$. Finance continues to challenge unrealistic project manager forecasts and the necessary adjustments will be brought forward for approval in future reports.
5. The Highways programme shows the biggest forecast acceleration in spend. $£ 7.1 \mathrm{~m}$ of spend is forecast in four months at an average of $£ 1.8 \mathrm{~m}$ per month compared to $£ 3.1 \mathrm{~m}$ in the first eight months of this year. The main accelerants are BRT North ( $£ 3.0 \mathrm{~m}$ ), bus route schemes ( $£ 1.0 \mathrm{~m}$ ) and the Optio Orange project ( $£ 0.7 \mathrm{~m}$ ).
6. Capital Programme Group continues to challenge the delivery plans from Project Managers when submitting requests to include new projects in the programme. Similarly, slippage requests must show a credible, revised programme rather than be an attempt to roll over unused budgets. Several submissions have failed these tests and been rejected.

### 1.3 Financials 2013/14

All figures reported in $£ 000$

| Portfolio | Spend to date £000 | Budget to Date £000 | Variance £000 | Full Year forecast £000 | Full Year <br> Budget £000 | Full Year Variance £000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CYPF | 12,440 | 26,267 | $(13,827)$ | 35,286 | 40,954 | $(5,669)$ |
| Place | 15,549 | 15,862 | (312) | 21,575 | 31,008 | $(9,433)$ |
| Housing | 26,268 | 28,520 | $(2,252)$ | 45,081 | 49,702 | $(4,621)$ |
| Highways | 3,100 | 6,735 | $(3,635)$ | 11,532 | 10,217 | 1,316 |
| Communities | 616 | 1,426 | (810) | 1,726 | 2,914 | $(1,188)$ |
| Resources | 5,588 | 7,851 | $(2,263)$ | 13,050 | 15,818 | $(2,768)$ |
|  |  |  |  |  |  |  |
| Grand Total | 63,562 | 86,661 | $(23,099)$ | 128,250 | 150,613 | $(22,363)$ |

7. The outturn forecast is $£ 22.4 \mathrm{~m}(15 \%)$ below the budget. This is a $£ 3.1 \mathrm{~m}$ higher than last month, which is a combination of ( $£ 1.4 \mathrm{~m}$ ) slippage on Lower Don Valley, which has now been approved and $£ 3.1 \mathrm{~m}$ amendment to the Westfield Sports Village forecast to reflect that the cancellation of the project.
8. The table below shows that the improvement in defining a realistic budget continues where $£ 4.2 \mathrm{~m}$ of spend has been re-profiled into future years.

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Thus the revised budget for the year of $£ 150.6 \mathrm{~m}$ is $£ 1.3 \mathrm{~m}$ below the position at Month 7 after additions and variations of $£ 2.9 \mathrm{~m}$ :

| Capital Programme |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013-14 | 2014-15 | Future | Total |
|  | £m | £m | £m | £m |
| Month 7 Approved Budget | 151.9 | 79.8 | 237.1 | 468.8 |
| Additions | 1.3 | 0.5 | 6.9 | 8.7 |
| Improved accuracy of the Budget | 1.6 | 7.1 | -7.3 | 1.4 |
| Slippage | -4.2 | 4.2 |  | 0 |
| Month 8 Approved Budget | 150.6 | 91.6 | 236.7 | 478.9 |

9. The variation in the year to date position of $£ 23.1 \mathrm{~m}$ arises mainly from operational delays ( $£ 8.6 \mathrm{~m}$ ), projects awaiting approval $£ 7.6 \mathrm{~m}$, projected underspends $£ 1.3 \mathrm{~m}$ and slippage of $£ 0.5 \mathrm{~m}$. The operational delays are due to lengthy contract negotiations on the Fisk Risk Assessment project (£950k), New Primary North East (£2.3m) and (£2.0m) on the BSF Programme this is due to re-profiling. A further ( $£ 2.5 \mathrm{~m}$ ) on the BRT North project which is due to delays in land purchases and specialist materials required for the Supertram crossing.
10. The forecast for the year shows that with the exception of Highways all portfolios are below profile against the approved programme. They key variances are detailed below:-
a. CYPF $-£ 5.7 \mathrm{~m}(14 \%)$ below budget this is due to $£ 2.8 \mathrm{~m}$ reduction in the current years BSF programme, plus $£ 0.4 \mathrm{~m}$ slippage which is included as part of the proposals put forward this month. The overall reduction in the BSF programme, including future years is ( $£ 4.1 \mathrm{~m}$ ). This reduction now incorporates a provision of $£ 3.8 \mathrm{~m}$ for the potential VAT liability on the BSF programme. There is a further $£ 0.7 \mathrm{~m}$ due to under spend on projects and $£ 0.8 \mathrm{~m}$ expected slippage on Grace Owen Nursery.
b. Place $-£ 9.4 \mathrm{~m}$ below budget of which $£ 4.9 \mathrm{~m}$ relates to the CPO acquisitions for the New Retail Quarter. This project is currently on hold pending a
review of the options for taking the development forward but a revised position will be forecast and reported at Month 9. A further $£ 3.1 \mathrm{~m}$ is due to the cancellation of the Westfield Sports Village project which is included in Appendix 1.
c. Housing - £4.6m below budget of which $£ 2.7 \mathrm{~m}$ is due to project slippage, which is included within the current proposals. There is a further $£ 1.8 \mathrm{~m}$ under spend relating to the environmental improvement programmes at South West Abbeybrook, South East and North New Parson Cross. On all 3 schemes the estimates put forward by the contractor were over estimated by around 400 heating installations. This is being offset by an increase of (£1.0m) in anticipated HRA Programme Management costs.
d. Highways $-£ 1.3 \mathrm{~m}$ above budget of which $£ 1.4 \mathrm{~m}$ relates to projects which have been submitted for approval and ( $£ 0.9 \mathrm{~m}$ ) of projects where no forecast has been submitted.
e. Communities $-£ 1.2 \mathrm{~m}$ below budget: this is mainly due to projects which have slipped behind schedule and into future years.
f. Resources - £2.8m below budget of which $£ 1.4 \mathrm{~m}$ relates to projects have slipped behind schedule and into future years.

Further detail can be found below at paragraphs 11 - 23 .

### 1.3.1 Children, Young People and Families Programme

11. CYPF capital expenditure is $£ 13.8 \mathrm{~m}(57 \%)$ below the profiled budget for the year to date and forecast to be $£ 5.7 \mathrm{~m}$ (14\%) below the programme by the year end for the reasons set out in the table below.

| Cause of change on Budget | Year to <br> date <br> $£ 000$ | Full Year <br> forecast <br> $\mathbf{£ 0 0 0}$ |
| :--- | ---: | ---: |
|  | 0 | -378 |
| Slippage to be carried forward | 0 | 0 |
| Slippage on Devolved Budgets | 0 | 0 |
| Accelerated spend |  |  |
| Operational delays in projects due to <br> planning, design or changes in | $-5,263$ | 0 |
| specification <br> Revised profile for Building Schools for the | $-6,499$ | -94 |
| Future programme | 221 | 0 |


| No forecast entered by project managers | 0 | -120 |
| :--- | ---: | ---: |
| Projects submitted for Approval | 0 | $-2,418$ |
| Underspending on project estimates | -312 | -702 |
| Other variances | $-1,974$ | $-1,956$ |
|  | $-13,827$ | $-5,669$ |
|  |  |  |
| Spend rate per day | 72.7 | 138.9 |
| Required rate to achieve Outturn | 275.2 |  |
| Rate of change to achieve forecast | $278.4 \%$ |  |

12. Of the $£ 13.8 \mathrm{~m}$ variance to date $£ 6.5 \mathrm{~m}$ relates to BSF in respect of reductions in the BSF Programme, which are already within the approvals process.
13. The forecast variance of $£ 5.7 \mathrm{~m}$ relates to reductions to the BSF programme of $£ 2.8 \mathrm{~m}$, these are included within proposals already put forward. and a further $£ 0.4 \mathrm{~m}$ of programme slippage. There is a further $£ 0.8 \mathrm{~m}$ of proposed slippage on the Grace Owen Nursery project which is due to delays in arranging the external funding.

## Place Programme

14. The Place portfolio programme (excluding Housing and Highways) is $£ 0.31 \mathrm{~m}(2 \%)$ below the profiled budget for the year to date and forecast to be $£ 9.4 \mathrm{~m}(30 \%)$ below the programme by the year end for the reasons set out in the table below.
15. The Other variance for the forecast position in the table below $£ 4.9 \mathrm{~m}$ relates to the New Retail Quarter CPO scheme which is on hold pending a review of the project.

| Cause of change on Budget | Year to <br> date <br> $\mathbf{f 0 0 0}$ | Full Year <br> forecast <br> $£ 000$ |
| :--- | ---: | ---: |
| Slippage b/fwd from 2012/13 | -125 | -260 |
| Slippage to be carried forward | -683 | 0 |
| Operational delays in projects due to planning, | 0 | 0 |
| design or changes in specification | 0 | -336 |
|  | 106 | $-3,143$ |
| Incorrect budget profiles |  |  |
| No forecast entered by project managers |  |  |
| Projects submitted for Approval |  |  |
| Overstatement of budgets |  |  |


| Overspending on project estimates | -284 | 595 |
| :--- | ---: | ---: |
| Other variances | 673 | $-6,289$ |
|  | -312 | $-9,433$ |
| Spend rate per day | 90.9 | 84.9 |
| Required rate to achieve Outturn | 72.6 |  |
| Rate of change to achieve forecast | $-20.2 \%$ |  |

## Transport \& Highways Programme (Place Portfolio)

16. The main reason for the year to date variance relates to operational delays expected on the BRT North project, this is due to delays in land purchases and specialist materials required for the Supertram crossing. Other projects related to the Streets Ahead programme are now underway and spend is being incurred.

| Cause of change on Budget | Year to <br> date <br> £000 | Full Year <br> forecast <br> £000 |
| :--- | ---: | ---: |
| Slippage b/fwd from 2012/13 | 0.0 | 0.0 |
| Slippage to be carried forward |  |  |
| Operational delays in projects due to planning, | $-2,793.5$ | 0.0 |
| design or changes in specification | 319.3 | 0 |
| Incorrect budget profiles | 0 | -946.0 |
| No forecast entered by project managers | 0 | $1,449.0$ |
| Projects submitted for Approval | 184.4 | 109.0 |
| Overstatement of budgets | $-1,345$ | 704 |
| Overspending on project estimates | $-3,635$ | 1,316 |
| Other variances |  |  |
|  | 18.1 | 45.4 |

## Housing Programme (Place Portfolio)

17. The Housing capital programme is $£ 2.2 \mathrm{~m}$ (8\%) below the profiled budget for the year to date and forecast to be $£ 4.6 \mathrm{~m}(9 \%)$ below the programme by the year end for the reasons set out in the table below:

| Cause of change on Budget | Year to date £000 | Full Year forecast £000 |
| :---: | :---: | :---: |
| Slippage to be carried forward | -123 | -2,759 |
| Operational delays in projects due to planning, design or changes in specification | 0 | 0 |
| Incorrect budget profiles | -824 | 0 |
| No forecast entered by project managers | 0 | 0 |
| Projects submitted for Approval | -4,745 | -294 |
| Home Improvement grants held on behalf of other local authorities | -102 | -260 |
| Items under investigation |  |  |
| Underspending on project estimates | -918 | -332 |
| Other variances | 4,460 | -977 |
|  | -2,252 | -4,621 |
| Spend rate per day | 153.6 | 177.5 |
| Required rate to achieve Outturn | 226.7 |  |
| Rate of change to achieve forecast | 47.6\% |  |

18. The main reason for the forecast variance is due to $£ 2.5 \mathrm{~m}$ of expected savings to the Housing programme, of which £1.8m sites across South West Abbeybrook, South East and North New Parson Cross. All 3 schemes are in connection with the Environmental Programmes within each area which include new heating installations. The actual level of work is about 400 installations below what was anticipated.

## Communities

19. The year to date spend on the Communities portfolio capital programme is $£ 0.8 \mathrm{~m}(57 \%)$ below the profiled budget and the forecast $£ 1.2 \mathrm{~m}$ (41\%) below budget.
20. The main reason for the forecast variance is $£ 0.83 \mathrm{~m}$ of project slippage relating to ICT Infrastructure and Mobile Working Solutions both of which are currently within the approvals process.

| Cause of change on Budget | Year to date £000 | Full Year forecast £000 |
| :---: | :---: | :---: |
| Slippage b/fwd from 2012/13 |  |  |
| Slippage to be carried forward | 0 | -244 |
| Operational delays in projects due to planning, design or changes in |  |  |
|  | 0 | 0 |
| Incorrect budget profiles | -727 | 0 |
| No forecast entered by project managers | 0 | 0 |
| Projects submitted for Approval | 0 | -830 |
| Overstatement of budgets |  |  |
| Overspending on project estimates | 0 | 0 |
| Other variances | -83 | -114 |
|  | -810 | -1,188 |
| Spend rate per day | 3.6 | 6.8 |
| Required rate to achieve Outturn | 13.4 |  |
| Rate of change to achieve forecast | 271.0\% |  |

## Resources

21. The year to date spend is $£ 2.3 \mathrm{~m}(29 \%)$ below the programme and forecast to be $£ 2.8 \mathrm{~m}(17 \%)$ below the approved budget for the whole year.
22. The main cause of the shortfall on budget.to date is slippage in the Road Vehicle Efficiency replacement programme (£0.3m), Town Hall essential repairs to the Grade 1 listed building ( $£ 0.3 \mathrm{~m}$ ), Wincobank Community centre where a value engineering exercise is in place to keep within the approved budget as the tenders have exceeded the approved amount (£0.2m), and the Accommodation Efficiency strategy (£0.8m).
23. Project manager forecasts assume that most of this slippage will be recovered by the year end although $£ 1.1 \mathrm{~m}$ of compliance schemes are expected to slip into future years along with Town Hall essential repairs (£0.4m) and, potentially, contingency budgets ( $£ 0.3 \mathrm{~m}$ ). The Accommodation Efficiency strategy is also forecast to be $£ 0.6 \mathrm{~m}$ under budget.

| Cause of change on Budget | Year to <br> date <br> $\mathbf{£ 0 0 0}$ | Full Year <br> forecast <br> $£ 000$ |
| :--- | ---: | ---: |
|  |  |  |
| $\quad$ Slippage b/fwd from 2012/13 | -256 | $-1,430$ |
| Slippage to be carried forward |  |  |
| Operational delays in projects due to <br> planning, design or changes in <br> specification | 147 | 0 |
| Incorrect budget profiles | 0 | 0 |
| No forecast entered by project managers | 0 | 0 |
| Projects submitted for Approval | 0 | $-1,248$ |
| Overstatement of budgets | 0 | -171 |
| Overspending on project estimates | $-2,154$ | 82 |
| Other variances | $-2,263$ | $-2,768$ |
|  |  |  |
|  | 32.7 | 51.4 |
| Spend rate per day | 89.9 |  |
| Required rate to achieve Outturn | $175.1 \%$ |  |
| Rate of change to achieve forecast |  |  |

## CAPITAL PROGRAMME: CORPORATE RESOURCE POOL

## Overview

1. The Council's Corporate Resource Pool (CRP) provides a flexible capital resource pool to address key Member and Corporate capital priorities. Funding comes mainly from capital receipts arising from the sale of Council land and buildings plus other unrestricted capital income. The national programme of expenditure reductions has increased the importance of this facility as central government support has decreased.
2. In recent years officers have recommended that Members approve capital expenditure commitments for no more than one year in advance because the weak property market, and consequent low levels of capital receipts, put considerable constraints on the CRP creating a net reduction in the level of the pool year-on-year - prior year commitments exceed the dwindling receipts to top it up. Previously, CRP allocations had been set for three years forward to enable services to plan capital investment on a medium term basis.
3. Capital Programme Group (CPG) has reviewed the current position and recommends retaining the current policy in the face of the:

- declining level of the CRP;
- slower than expected flow of receipts from the Asset Enhancement and Disposals programme;
- need to maintain the Council's infrastructure and provide for other capital contingencies such as structural failures or uninsured losses caused by natural disasters such as the 2007 floods.

4. The CRP is used to address funding issues that are not covered by mainstream capital resources. There is still central government funding for some types of capital projects and there are sources of external funding through grants e.g.

- Department of Education funding for educational buildings through Capital Maintenance or Basic Needs Provision;
- Department of Health funding for social care;
- Department of Transport funding for transport infrastructure through Local Transport Plan (LTP), Better Buses Funding initiative or The Local Sustainable Transport Fund; and
- The Housing Revenue Account (HRA) which funds a substantial part of the housing programme and already accounts for almost $75 \%$ of the current capital programme.


## Investment Rules for use of the Capital Resource Pool

5. Capital Programme Group has developed a series of principles to test the eligibility for CRP support for projects and these are set out below:

- The project has no other available funding sources i.e. not from central government, internal investment funds e.g. HRA, or other grant funding bodies; and
- is in line with corporate priorities; and
- the project is necessary to make an asset compliant with legislation; or
- the project has a robust business case which delivers financial savings or significant improvements in performance; or
- is a strategic project which requires cash flow support until a funding package can be arranged. Funding for these projects will be on an exceptional basis taking into account the current level of unallocated cash within the CRP. The project must be viable and capable of repaying the CRP within a reasonable time, for example, by generating asset sales. If the project does not proceed, any abortive project costs would have to be financed from the sponsoring portfolio's Revenue Budget.


## Key Issues for the CRP

6. In managing the CRP, the Council faces a number of key issues in respect of the demands placed upon the CRP and the likely level of future receipts:

- Recreational Leisure facilities for the South and North of Sheffield, linked to Olympic Legacy funding
- Central Library
- Community investment Plan to rationalise and improve local area
- Demolition of Castle Market and future use of the site
- The Building Schools for the Future Programme funding Gap
- Future receipts into the CRP

Each of these items is discussed below including potential resolutions.

## BSF Gap

7. Resolution of the BSF gap has been the key to unlocking CRP funds for other projects (see Table 1 at paragraph 31 below). The 13-14 Capital Budget report estimated the gap at $£ 9 \mathrm{~m}$ plus the risk on the VAT recovery on some expenditure. Work done since then has identified potential savings of $£ 5 \mathrm{~m}$ by providing the required additional school secondary places through new schools in the Lower Don Valley.
8. Other management actions and careful control of risks could close the gap. The VAT position on expenditure has been agreed with HM Revenue and Customs.

## Leisure Facilities

9. As part of its 2013-14 Business Planning, Council resolved to close the Don Valley Stadium and Stocksbridge leisure centre being venues which required high subsidies per visitor. This is part of a strategy to provide sports facilities across the city with minimum subsidy. The existing sports centres are becoming life expired and require replacement.
10. External Funding grants could provide over $£ 15 \mathrm{~m}$ of funding to build replacement facilities but some $£ 3-4 \mathrm{~m}$ match funding will be required from the Council. Work continues on developing options but this is likely to remain a significant commitment for the CRP. The proposal to members is to reserve $£ 1 \mathrm{~m}$ for the provision of a new facility at Graves which over a three year period will save the Council up to $£ 0.4 \mathrm{~m}$ in annual subsidy. It is also proposed to reserve $£ 2.5 \mathrm{~m}$ for the provision of facilities in North Sheffield.

## Central Library

11. The Central Library is a Grade 2 listed Art Deco style building that is in need of structural and cosmetic repair. Regeneration of the building is part of a wider scheme for the improvement of the Surrey Street area. A number of options are being explored which may not necessarily include capital investment - for example, provision of a new central library building might be included in the proposals for the replacement New Development District. However, some provision has been retained within the current CRP plans but these are very dependent on the level of capital receipts.

## Community Investment Plan

12. The Council has conducted a major review of its non-office accommodation building estate, known as the Community Investment Plan. Buildings have been graded vis-à-vis their operating cost, utilisation and potential future capital repair costs. High cost, poorly utilised buildings will be closed, the activities within decanted to other nearby buildings - possibly through the creation of Community Hubs where Council services would be co-located improving customer service.
13. The scheme could cost up to $£ 15 \mathrm{~m}$ over three to five years but should cover its costs through future revenue budget savings from reduced operating costs or capital receipts from the disposal of surplus buildings. Members have a choice over the pace at which the project proceeds. An accelerated pace demands a heavy up-front outlay in the expectation of receipts in future years and exposes the Council to movements in the property market which could lead to delays in sales and thus leave the CRP depleted. It might also provide a significant project management challenge which would require additional resource (and cost).
14. This report proposes that the scheme should be "cash neutral" in each year by using receipts generated in prior years to cover the costs incurred in the
current year. In effect each sale would be ploughed back into funding the next part of the project.

## Castle Market Decommissioning

15. The indoor Castle Market has been replaced by a new facility on the Moor which is acting as a catalyst to regenerate the lower end of the Moor. The newest parts of Castle Market are over 50 years old and other areas are 100 years or more. The building is of a design and construction which makes it unsuitable for conversion and modern day use. Demolition is therefore the only realistic option.
This will create a substantial area of vacant land which will require a regeneration strategy as Castle Market is one of the commercial anchor points of that area of the city. One option is to develop the heritage aspect of the area by uncovering the remains of the castle. The Council is seeking external funds to mitigate the substantial cost of redevelopment.
The transfer of the market to the Moor creates a further pressure on the CRP. A small part ( $8 \%$ ) of the funding is dependent on an anticipated capital receipt from the development of properties within the Broad Street area. The risk would be reduced if the project came in under budget. This is one of the risks in the programme which is discussed in greater detail at paragraph 31-34 below.

## Capital Receipts

16. Discussion on the CRP inevitably focuses on the spending commitments. However, the "Receipts Position" is equally, if not more important to understand as this sets the agenda for future spending commitments. Capital receipts stream has been declining as the property market collapsed, but, other developments on Housing policy have also had an adverse effect.
17. The Council's Affordable Housing Policy requires that up to $40 \%$ of new developments must be affordable homes. This proportion is higher than other neighbouring authorities and does make sites in Sheffield less attractive to developers because the financial returns are lower. This depresses the receipt values from disposals generally, and, can divert income from the CRP because part of the site sale value is taken as a payment for Affordable Housing developments elsewhere. This should lead to better value for money in securing new homes at lower cost by building the homes in less expensive areas albeit by foregoing a portion of the receipt that would have gone to the CRP.
18. The Housing priority is leading to pressure to give up General Fund land even though the Housing programme is already generously resourced from HRA almost $75 \%$ of the capital programme is spent on Housing. In addition, considerable support has been provided by the Council to the establishment and operation of the Local Housing Company.
19. The inflow of receipts is dependent on the state of the property market. Receipts are affected not only by the macroeconomic position, but also by
procedural hitches in conveyancing and buyers extending negotiations to gain commercial advantage. Past experience has shown that somewhere between $40 \%$ and $60 \%$ of the potential sales are completed in any year. Thus the ability to forecast the precise timing of receipts is very difficult and will therefore require the CRP to always hold a generous contingency or release funds on a short term time horizon.
20. It is essential that the Council maximises the value of capital receipts from property disposals and the proactive approach taken by the Strategic Land Development Group should assist in achieving this goal.

## Current Demands on the CRP 2014-15

21. Appendices 10 and 11 show the recommended list of projects for CRP support which services have proposed. CPG has reviewed the approved schemes and considered additional schemes which are in development and meet the principles set out in paragraph 5 . This budget planning exercise, which culminates in this report, seeks to test the affordability of such schemes to enable long term planning to progress and in no way seeks authority for individual schemes outside the agreed process.
22. For 2014-15, services are seeking indicative allocations of $£ 20.5 \mathrm{~m}$. Some projects are still being developed and will be the subject of detailed submissions to Cabinet for approval. The recurring themes in these bids are:

- $£ 4.3 \mathrm{~m}$ of the schemes will make the Council compliant with legislation;
- $£ 2.7 \mathrm{~m}$ of the schemes are associated with revenue budget savings and improving services or making assets ready for sale; and
- $£ 13.5 \mathrm{~m}$ for Council priorities.


## Compliance Schemes

23. These proposals relate to either a planned campaign to make infrastructure compliant with the latest legislation or the maintenance of major structures such as dams, demolition of redundant buildings or adaption of the buildings to comply with accessibility legislation. These budgets are "reactive" provisions held in case urgent action is needed. By their very nature therefore these are contingency items which may ultimately slip into the following year, or, perhaps not be used at all.
24. The planned work focuses on Fire Risk where $£ 1.6 \mathrm{~m}$ will be spent in this area.

## Cash Savings Schemes

$25 . £ 1.4 \mathrm{~m}$ is included for further improvements in Communities ICT systems which will help to deliver services at a lower cost and meet the increasing demands on the budget.
26. Other smaller scale improvements include the development of Urban Nature Parks where selected areas of green space will be allowed to return to meadows or woods rather than being intensively managed.

## Council Priority Schemes

27. Finally there are schemes worth $£ 13.5 \mathrm{~m}$ which will deliver Council priorities of which there are four key investments:

- $£ 0.5 \mathrm{~m}$ to match the $£ 10 \mathrm{~m}$ of funding secured from the Department of Health for the National Centre for Sports Exercise and Medicine initiative which will provide replacement sports facilities at Graves in partnership with the Council's leisure operator, SIV. A further $£ 2.4 \mathrm{~m}$ will be spent in 2015-16 on developing a new facility in the North of the city;
- $£ 5.7 \mathrm{~m}$ to address housing priorities including the construction of new homes;
- $£ 2.9 \mathrm{~m}$ for the demolition of Castle Market; and
- $£ 2.0 \mathrm{~m}$ to redevelop part of the Arbourthorne estate.


## Overall Demands on the CRP 2013-14 through to 2017-18

28. In summary the demands on the CRP are shown in Table 1 below. Compliance commitments and revenue budget savings schemes account $40 \%$ of the proposals in the first two years. Thereafter largest proportion by far is the need to address Council priorities.

| Table 1 | $\mathbf{2 0 1 3 - 1 4}$ | $\mathbf{2 0 1 4 - 1 5}$ | $\mathbf{2 0 1 5 - 1 6}$ | $\mathbf{2 0 1 6 >}$ | Total |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{£ m}$ | $\mathbf{£ m}$ | $\mathbf{£ m}$ | $\mathbf{£ m}$ |  |
| Compliance | 5.4 | 4.3 | 1.1 | 1.6 | $\mathbf{1 2 . 3}$ |
| Schemes generating savings | 1.6 | 2.7 | 0.3 | 0.4 | $\mathbf{5 . 0}$ |
| Temporary funding not included above | 0.0 | 0.0 | 0.0 | 3.0 | $\mathbf{3 . 0}$ |
| Priorities | 6.1 | 13.5 | 12.5 | 21.7 | $\mathbf{5 3 . 7}$ |
| Total Demands | $\mathbf{1 3 . 0}$ | $\mathbf{2 0 . 5}$ | $\mathbf{1 3 . 9}$ | $\mathbf{2 6 . 6}$ | $\mathbf{7 4 . 0}$ |

29. Table 2 below shows the expected receipts and matches those against demands. As in February, the position is one of declining resources such that, on this anticipated receipts profile, any commitment beyond 2014-15 would be imprudent until the capital receipts are realised. The brought forward figure comprises previous years' receipts and the table also shows how rapidly the CRP balance is being depleted.

| Table 2 | 2013-14 | 2014-15 | 2015-16 | 2016> | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | £m | £m | £m | £m | £m |
| Resources Brought Forward | 30.5 | 20.5 | 10.2 | 9.6 |  |
| Estimated Receipts | 3.0 | 10.1 | 13.3 | 23.4 | 49.8 |
| Demands on the CRP | -13.0 | -20.5 | -13.9 | -26.6 | -74.0 |
| Resources Remaining | 20.5 | 10.2 | 9.6 | 6.4 |  |
| Specific Risks | 4.8 | 5.9 | 5.9 | 5.9 |  |
| Safety Margin for Risks | 4.3 | 1.7 | 1.6 | 1.1 |  |
|  | times | times | times | times |  |

30. Thus some element of capital rationing will be required.

## Risks in the Programme

31. Moreover, as the final line on Table 2 shows, the level of cover for "Risks" reduces from 4.3 times today to virtually 1 by 2016-17. If these risks crystallised, then the balance at the end of $2014-15$ would be $£ 4.3 \mathrm{~m}$, and, there would be inadequate contingency for unexpected events such as the 2007 Floods. This would require the cost to be funded from already stretched revenue budgets.
32. Most of the risks arise from former capital schemes including:

- Uncompleted land transactions on the Inner Relief Road
- Unrealised land receipts on transactions related to regenerating the Manor estate;
- Uncertainty over realising the projected receipts from the asset enhancement and Accommodation Efficiency Strategy which are dependent on a sustained economic recovery in the property market; and
- Potential delayed development of Broad Street development which will fund a small part of the new Indoor Market cost.

33. There are other known risks, but as yet unquantified, such as the potential requirement to fund a new school in Tinsley which emerge on a regular basis. This impact is not included in the report but work is on-going and an update will follow in subsequent reports.
34. There are also a number of legacy issues relating to European funded projects where the Council has been adjudged to be non-compliant with grant conditions and suffered clawback.

Conclusion on the Funding of the CRP
35. In the absence of an accelerated stream of capital receipts, there is no argument to change the current policy of approving CRP funds for the capital programme only 12 months ahead.
36. There is some improvement in the property market which should start to move sites but the rate of asset realisation is likely to be determined more by the Council's own policies and performance.
37. The programme contains a number of proposals which do allow new priorities like the replacement of recreational sports facilities to be funded.

## The Housing Investment Programme 2014/15-2018/19

## 1 The National Context

This report sets out the Council's proposed investment in homes and neighbourhoods across the city. This investment plays an important role in contributing towards the delivery of the Council's Corporate Plan priorities, with specific focus on making Sheffield a Great Place to Live, promoting Better Health and Wellbeing, as well as contributing towards establishing Safe and Secure Communities and creating a Competitive City.

The Housing Investment Programme will help to underpin and deliver some specific elements contained within the Councils new Housing Strategy and other related strategies. This establishes three key objectives for housing in the City over the next 10 years. These are:

- Increase the supply of new homes in the city
- Make best use of the city's existing stock
- Help younger, older and vulnerable people to live independently

This year, the activities contained within this appendix follow this format in order to clearly set out how the Housing Investment Programme is contributing towards the achievement of these objectives. There are other investment activities that are being delivered both by the Council and by other partners that will deliver additional outcomes.

This year’s proposed Housing Investment Programme totals $£ 51.987 \mathrm{~m}$. The majority of this investment ( $£ 44.492 \mathrm{~m}$ ) will be invested in council housing, as part of the selffinancing Housing Revenue Account (HRA) Business Plan which now includes a commitment to deliver 600 new council homes through new build and acquisition by 2019/20.

The remaining $£ 7.495$ m will be invested in non-HRA activity, as detailed within this report. The non-HRA side of the programme has reduced in scale significantly over the last five years, with the demise of external funding and an overall reduction in capital receipts and other income. Going forward, the Council is forecasting a continued decline in available resources and therefore a priority activity for the coming year will be to identify alternative funding or delivery options.

## 2 Review of what has been achieved in 2013/14

## Increase the supply of new homes in the city

- 78 properties completed at Park Hill, a combination of social rent, Affordable rent, shared ownership and private sale
- Since May 2012, 84 households at Park Hill have been rehoused, 19 of these moved to new properties in phase 1.
- Improvements at 5 district/local centres at Stocksbridge, Spital Hill, Darnall and Attercliffe and Manor Top.
- In Stocksbridge we have installed virtual graphics on vacant shop windows and opened a pop up shop. We also provided some Christmas lights and supported the events forum in delivering local markets.
- At Spital Hill we have procured a company to do mentoring work to improve the business acumen of traders particularly with visual merchandising and customer service, delivered a love where you live campaign and currently developing a shop front improvement scheme to begin in autumn 2014.
- In Darnall we have developed the shop front improvement scheme to the point of delivery- starting in March 2014. We have also scoped plans for some public realm improvements. Partnership working has meant an agreed regeneration framework for the centre and resulting outputs planned include new housing on a vacant site behind the centre, residential care provision on a further vacant site linked to a community hub.
- In Attercliffe we have facilitated the setting up of an active Town Team which has implemented improvements to the environment through community clean up days and public art, whilst improving perceptions and footfall through a festival and marketing campaign.
- We have not delivered any projects at Manor Top as this District Centre will be subject to a far wider plan of which Centres work will be part.
- Registered Providers delivered 218 new affordable homes in the city
- Way forward agreed for Arbourthorne Fields - Cabinet approval for the scheme was given on 8 May 2013 and the lease was signed on 6 December 2013 to allow a start on site.
- Completion of the public realm improvements at Chaucer District Centre. The improvements were primarily funded by a S106 contribution by ASDA and focussed on delivering improvements to the public space along parts of Buchanan Road, Parson Cross. The project supports the wider enhancement of the district Centre, providing an aesthetic uplift to the look and feel of area, primarily in and around the shopping parade, whilst improving movement along Buchanan Road. Under the project the following improvements have been made:
- Resurfaced carriageways and footways
- Enhanced block paving outside the shops
- Traffic calming and reorientation of parking
- New trees, verges and street furniture
- Installation of stone markers and lighting column banners which help to bind the District Centre together.
The project was led by the Regeneration Team and constructed by North Midland Construction, following a competitive tender process.
- Demolition of the final empty homes at Skinnerthorpe Road was completed. This site will now accommodate a new school.
- Worked with the Environment Agency to complete flood mitigation and public amenity space in Lower Manor.
- Continued the process of rehousing and acquisitions at Scowerdons, Weaklands and Newstead. 5 households have been rehoused so far during 2013/14, with the remaining 16 anticipated to be rehoused before the end of $2013 / 14$. This will include the final 3 repurchases. 54 new build properties are due to be completed before the end of March 2014.
- Began a three year scheme to deliver 75 new build council houses for the city. Agreement has been reached to acquire 30 new homes from the Sheffield Housing Company and the first ones have been secured with the balance being secured in 2014/16. The programme has now been extended with a target of 600 homes by 2019/20. A cabinet report setting out the detail is scheduled for February $19^{\text {th }} 2014$.
- Offers have been accepted on 4 properties which we are acquiring through the Council's Empty Homes Purchase and Repair Scheme. They are now progressing through conveyancing. We have made offers on a further 2 properties and are waiting to hear if they have been accepted. A further 2 properties are currently being valued
- The Sheffield Housing Company started building on all 3 Phase 1 sites. The development at Norfolk Park will see 116 homes completed by 2016, with the Parson Cross development delivering 142 homes by the end of 2015. Development of the third site, a series of infill plots in Shirecliffe, will see 47 homes built, which will be completed in 2015.
The Sheffield Housing Company has also commenced site preparation works for Phase 2 comprising a further 7 sites across the city. This work will continue throughout 2014/15 which will result in a doubling of the development activity by 2015.
- Outline planning permission secured for 65 new houses on site of the former King Ecgbert School - site currently on the market.
- Outline planning application submitted for around 100 new homes at Abbeydale/Bannerdale site.


## Making the best use of the city's existing housing stock

- 1,622 council homes improved to the Sheffield Decency standard.
- Completed the insulation of Lansdowne and Hanover maisonettes.
- 2,730 council homes fitted with new efficient central heating systems.
- Locally agreed priorities to improve security through new door entry systems.
- Carrying out essential Health \& Safety improvements such as lift maintenance, electrical upgrades and asbestos management.
- Start the programme of fire safety improvements to low rise flats \& maisonettes $-1,969$ homes.
- Work has started on a two year programme to install individually metered communal heating systems. 285 homes will be completed by the end of March 2015.
- Introduction of new communal re-cycling facilities.


## Helping younger, older and vulnerable people live independently

- 850 homes both the council and private sector received adaptations to enable people to remain in their homes.
- 110 low income home owners assisted to improve their homes.
- 5,700 free insulation measures delivered through the Affordable Warmth Initiative.
- 22 enforcement notices served, 15 property notices served and 4 properties brought back into use within the private sector.
- Council signed up to Local Authority Mortgage scheme.
- Improved public access arrangements to meeting rooms to meet requirements under the Equalities Act 2010 (previously referred to as the DDA Act)


## 3 The key targets for 2014/15

## Increase the supply of new homes in the city

- Complete the rehousing of the remaining 14 Park Hill residents by August 2014.
- Continuation of the Arbourthorne Fields Redevelopment Scheme.
- Completion of Sanctuary Older Persons Redevelopment at Arbourthorne.
- Deliver shop front improvement scheme in Darnall.
- Deliver Shop Front Improvement Scheme at Spital Hill.
- Start the delivery of the new build council housing by procuring a contractor.
- Agree a new Affordable Housing Programme with RP partners for 2015/18.
- Market the Manor 8 site.
- Assist Registered Providers to deliver the outstanding homes in the 2011/15

Affordable Homes Programme. 477 new affordable homes are due to complete in 2014/15.

- As the freeholder, work with developer to agree a new planning application at Fox Hill and ensure the completion of 23 partially built homes.
- Complete any remaining rehousing and demolition at Scowerdons, Weakland and Newstead.
- We have agreed gap funding with the HCA to cover any shortfall in the cost of 49 acquisitions by March 2015. We are exploring how we can increase this number using other sources of gap funding and prudential borrowing.
- Continuation of the Sheffield Housing Company developments at Norfolk Park, Parson Cross and Shirecliffe.
- Continue site preparation work on seven Sheffield Housing Company sites across the city. This work will continue throughout 2014/15 which will result in a doubling of the development activity by 2015.


## Making the best use of the city's existing housing stock

- 2,970 central heating systems renewed in council homes
- New central heating installed in homes that presently do not have central heating.
- Begin the roofing programmes.
- Continue the installation of new heat meters.
- Continue the programme of work to install fire safety improvements to low rise flats and maisonettes.
- Complete adaptations work at homes that are identified as requiring work.
- Bring 35 long term empty homes in the private sector back into use over 3 years.
- Refurbishment of community heating plant rooms and pipework.
- Acquire 31 long term empty homes in the private sector over 3 years and bring them into use as council houses at an affordable rent.
- Refurbishment of Balfour House Sheltered Scheme.


## Helping younger, older and vulnerable people live independently

- 750 properties to receive adaptations both public and private.
- Implement improvement identified through the Right to Control pilot for the Disabled Facilities Grants programme.
- 240 low income homes owners assisted to improve their homes.
- Up to 25 families supported into home ownership by the Local Authority Mortgage Scheme.
- Complete a business case setting out a way forward on Sheffield's Green Deal partnership.


## 4 The 2014/15 Neighbourhoods Investment Programme

In total the council expects to invest $£ 51.987 \mathrm{~m}$ through this programme in 2014/15 as set out in Appendix 5B and 5C. The source of these funds is set out in Appendix 5A. This sum will increase as some projects will carry over both funds and work commitments from 2013/14 into 2014/15; the level of slippage is currently forecast to be $£ 3.132 \mathrm{~m}$.

Investment has been prioritised in line with the three key objectives outlined below:

| Increase the supply of new homes in the city | $£ 12.286 \mathrm{~m}$ |
| :--- | :--- |
| Making the best use of the city's existing housing stock | $£ 33.964 \mathrm{~m}$ |
| Helping younger, older and vulnerable people live independently | $£ 5.737 \mathrm{~m}$ |

TOTAL
£51.987m

As set out in last year's Neighbourhood Investment Programme Cabinet Report, there has been a significant reduction in the funding available for regeneration and private sector housing interventions.

This limits the scope of activities that the council can undertake and has required a change in the way the council operates, to see greater emphasis on working closely with our partners to influence their investment decisions and deliver change and investment.

It is therefore still necessary to make difficult choices about which activities will continue to be funded with the reduced funds available, which activities will have to be scaled back, and which can no longer be afforded.

## 5 Increase the supply of new homes in the city

## Housing regeneration and housing supply

The New Homes Bonus Scheme is now entering its fourth year, by the end of March 2014 the council will have received $£ 9.928 \mathrm{~m}$ of income in the first three years. The scale of the income expected from this scheme can only be estimated, as it depends on the numbers of new homes built, the number of empty homes in the city and the number of properties demolished. The current estimate, which is being reviewed and updated regularly, is a total of $£ 35.662 \mathrm{~m}$ income over the full six year period.

The council has decided to use these resources to set up a new Local Growth Fund for projects aimed at boosting housing and economic growth. A Local Growth Fund Strategy has been developed with a schedule of projects aimed at delivering economic growth, bringing long-term vacant homes back into use, supporting wider regeneration to improve the quality of life for residents in our neighbourhoods and encourage private investment in building new homes is now in place. So far $£ 13.956 \mathrm{~m}$ has been identified to a range of projects

At some point in the future when the funds set aside for the Local Growth Fund by the government are fully committed, the Government has said that it will finance New Homes Bonus payments by top slicing council's formula grant (General Fund). Close scrutiny will be maintained on this scheme to establish when this impact might be felt and to prepare the council's response in terms of priorities for investment at that time.

## The Sheffield Housing Company

The Sheffield Housing Company's Phase 1 developments are all under construction and sales are taking place with new residents moving in on the Parson Cross and Norfolk Park sites. The Shirecliffe homes are due to go on sale in early 2014. The 305 homes in Phase 1 are planned to be completed by December 2015. In 2014/15 the council will continue to support the Sheffield Housing Company to deliver homes and maximise its impact on the regeneration and economic growth of the areas of the city in which it operates.

2014 will see the start of Phase 2 which comprises seven more sites and will deliver approximately 550 new homes. The council's role will be to prepare the Council land for development, produce site development briefs, input into the design of the new homes to facilitate a smooth planning process, liaise with local communities setting out the best way in which the Company's new homes can contribute to the long term sustainability of the neighbourhoods. The council is also providing a loan to the

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Company, through the Local Growth Fund, to enable the Phase 2 development work to progress at a faster pace.

Finally, the council will continue to monitor the performance of the Company to demonstrate that the business case for delivering new homes and regenerating neighbourhoods via this vehicle remains strong.

## Investment in new affordable homes

The Homes and Communities Agency (HCA) provides funding for new affordable housing through the Affordable Homes Programme (AHP). Local registered providers have secured $£ 12.363 \mathrm{~m}$ HCA grant funding for 477 new affordable homes to be completed in 2014/15. Including investment by RPs, this amounts to approximately $£ 55 \mathrm{~m}$ of investment in the city. These schemes will help address the priorities of the City's revised Local Investment Plan and include:

- Regeneration schemes at Arbourthorne, Richmond Park, and Wybourn.
- $\quad$ Sheffield Housing Company sites at Shirecliffe, Norfolk Park and Parson Cross
- Supported housing
- Older persons housing at Stocksbridge and Wisewood

Most of the new homes will be for affordable rent, but there will be some social rented homes at SWaN to meet the requirements of the Residents Charter. The emphasis is on the provision of good-sized family homes and level access accommodation for older people.

In November 2011 the Government announced the details of the bidding process for the $£ 100 \mathrm{~m}$ national pot for Empty Homes projects for 3 years. The Council was successful in bidding for $£ 570$. This will be mainly used to bring long term empty properties back into use, by buying them back to use as council homes with an affordable rent.

## Capital for Housing Improvement and Regeneration

The Homes and Communities Agency has been in the process of receiving assets being transferred to them as part of the winding down of the Regional Development Agency, Yorkshire Forward. These assets include land and buildings across the region, and in the summer of 2011 it produced a Development and Land Disposal Strategy. The HCA is working with councils and other partners to use these assets to support economic growth and regeneration going forward. The council will be working closely with the HCA to ensure that HCA controlled assets in the city are
developed in the most beneficial way for communities, helping to make better places to live.

The projects below are in the approved capital investment programme:

## HRA Regeneration

£2.495m
Sweeney House
In September 2012 Cabinet agreed that priority rehousing should be awarded to the residents in Sweeney House to enable the decommissioning of this scheme, rehousing is ongoing and the decommissioning work is expected to commence ion $2014 / 15$. Refurbishment work will also commence at Balfour Sheltered Scheme in 2014/15.

## Park Hill

This enabled phase five, the final phase within Park Hill, to be declared. The remaining tenants will be re-housed and the phase will be made secure. Phases two to four will also continue to be made secure until the units are redeveloped.

## Regeneration

## £9.212m

## Council Housing New Build

The council has set out its ambitions to deliver 600 new council houses over the next 6 years. These will be a mix of acquisitions and new build funded by HRA resources and match funding (predominately ring-fenced Right to Buy receipts). Initially this will see the number of new build council homes rise from 75 to 120, but with the intention of adding to this as more sites are identified.

Of the 120, 30 new Council Houses have been secured through the Sheffield Housing Company with the remainder expected to be delivered in 2014 - 16. The programme will allow the council to retain any additional receipts generated as a result of the government's 'reinvigoration' of the Right to Buy policy to increase the stock in the city.

## Arbourthorne Fields

The Arbourthorne Fields Project comprises a number of elements which include:

- The phased demolition of 246 non-traditional ("5M" type) properties
- The delivery of a cleared site to facilitate a more diverse housing tenure
- New build homes for affordable sale and rent through Sanctuary Housing Association.
Following a number of attempts to identify resources to complete the Project, Cabinet approval was given in May 2013. Phase 2a (Phase 1 having been


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completed in 2010) was declared on 29 July 2013. All tenants in Phase 2a have been visited and valuations have been completed for the 13 properties in private ownership. Sales of seven properties have been agreed, with the first completion taking place on 29 November 2013.

Tenants affected by demolition proposals will have first access to the new build bungalows, flats and family homes, and all council and housing association properties within Norfolk Park and Arbourthorne are placed in a Demolition Band for affected residents with Demolition Priority.

## Programme Management

£0.498m

The staffing and professional support services costs incurred in the planning, management and delivery of the programme.

## Other Investment

£0.080m

This includes a budget for emergency demolition of houses.

## 6 Making the best use of the city's existing housing stock

£33.964m

## The review of the Housing Revenue Account (HRA) Business Plan

A separate report updating the HRA Business Plan for 2014/15 was agreed by Cabinet on $15^{\text {th }}$ January 2014.

The plan incorporates anticipated income and projected expenditure for 30 years and sets the long term direction for council housing investment and services in Sheffield. The Decent Homes Programme will complete by end March 2014.

The Housing Investment Programme contained within this report sets out the investment in council homes over the coming year, as part of the 30 year self-financing business plan. It is anticipated that by this date $93 \%$ of the council housing stock will meet the government decent homes standard. Future investment in the housing stock will be undertaken on an elemental basis.

The projects below are in the approved capital investment programme:

## Area Investment Environmentals Programme

£2.465m

This programme in 2014 /2015 will continue into 2015/16 and will see the completion of the environmental work agreed with local communities that started as part of the Decent Homes programme in 2007/08. This work comprises the provision of door security systems, lighting and CCTV to reduce vandalism and crime levels and make residents feel safe. Fencing and parking scheme work will also be delivered through this area programme.

## Heating \& Boilers/Heating, Boilers and Community Heating $£ 11.274 \mathrm{~m}$

At present 7,121 boilers across the city are classified as obsolete and need replacing. This is the highest risk element of the maintenance backlog. Following years of underinvestment in heating systems there is now a need to tackle the obsolete heating system backlog urgently. In 2014/15 £6.5m will be invested in renewing obsolete heating systems. This will reduce the cost of responsive repair breakdowns and benefit tenants by providing affordable warmth and tackling fuel poverty. During $14 / 152,300$ homes will benefit from the planned replacement of a boiler.

The breakdown element of the project includes renewal work to the social housing stock for which the landlord has an obligation. The project will provide a responsive service to customers who experience a boiler breakdown. This is more likely to be on boilers that are old and obsolete but as this is on a responsive basis address lists cannot be determined. $£ 1.8 \mathrm{~m}$ has been budgeted for this work.

The metering element of this programme will provide approximately 6,000 homes in the city who receive their heating through either the Veolia District Heating network or through grouped heating / estate boiler plants with a heat meter. Work will start on site in February 2014. The work will allow tenants, leaseholders and freeholders with the opportunity to only pay for the heat they use. This will be a big change for many households and a linked programme of support and advice is being planned.

This programme follows major investments in the efficiency of the boiler plant rooms and internal heating controls. As part of the future Green Deal/ ECO obligation there may be an opportunity to lever in additional funding that could reduce the cost of the meters to the Housing Investment programme.

## Pipework Renewal and Plant Rooms

A review of the underground District Heating and Community Heating distribution system has taken place to assess its condition. This budget will be used to replace underground distribution pipe-work that has reached the end of its useful life and should avoid repeat breakdowns and revenue repairs costs whilst addressing inefficient plant in boiler rooms. This budget will complement the heat metering improvements mentioned above.

Minimising fire risk in blocks of flats, this has become a regular item of expenditure following the fire at Lakanal House, Camberwell, London in July 2009. Risk assessments for all archetypes in the city have been carried out. A programme is underway on low rise flats to deal with all identified risks as part of an agreed plan with the South Yorkshire Fire and Rescue Service. All future improvements will be tackled based on level of risk. Other Health and Safety work includes lift maintenance and replacement, electrical rewires, asbestos management, and fire sprinkler systems, in a 5 year programme.

## Elementals

£14.451m
Additional Communal Areas investment
A programme of communal area refurbishment for low rise flats will commence in 2014/15. This work is intended to complement the decent homes work in the city and help improve the sustainability of blocks. We will do this by refurbishing all blocks in the city to a consistent standard. Each block will where practicable have a secure communal door or door entry system, double glazed windows in the communal area, provide a well-lit communal area, wall and floor finishes that are safe and can be easily cleaned. The extent of work in each block will be determined through site surveys in conjunction with local priorities. The project will make a start in 2014/15 but take a number of years to complete.

## Kitchen and Bathroom Programme \& Windows and Doors Programme

These programmes of work will start to address the backlog of homes that did not have all elements of decent homes works or only had partial works completed. These elemental programmes will be delivered separately and will start with an estimated 1,600 properties that have had no improvements in the last 9 years alongside identifying the renewal work required to vacant properties.

New tenants will be given a commitment that this work to be completed as soon as possible and no later than 12 months after the tenancy commences. This approach will ensure we achieve value for money for the works alongside minimising rent loss on the property. By delivering the two programmes separately this should minimise the disruption for customers.

## Roofs and Externals

This will include replacement of flat and pitched roofs, rainwater goods and external fascias in order to protect the substantial investment in the internal fabric that the Council has made in the stock since 2004/2005, it will also enhance the appearance neighbourhoods. Investment in the external fabric also provides an opportunity to generate savings to the revenue repairs budget by a planned programme of replacement rather than carrying out expensive individual responsive repairs and external painting which involves the use of scaffolding equipment and working at height. A new external repairs and painting strategy has been agreed through a tenant/ leaseholder task and finish group.

## Waste/Waste Management Improvements

£0.490m
This project will include completing recycling facilities provision to blocks of flats in the city which require a specific facility. It is also anticipated that some bin chute closure work will be undertaken alongside this on some maisonette blocks and will provide a complete waste disposal solution.

## Balfour House

£0.845m

The scope and purpose of the project is to undertake the Decent Homes work to Balfour House Sheltered Scheme.

The scope of work is based on the established Decent Homes standard for sheltered schemes and is consistent with work carried out on the sheltered schemes completed as part of the Decent Homes contract/s.

The work involves the conversion of 12 bedsits into 6 one-bedroom flats, the refurbishment of the existing warden's accommodation and guest room, as well as the communal kitchen, toilets and laundry room. This work is located in the first block of the scheme. In the second block work will include the refurbishment of a further 22 one bedroom flats including some minor remodelling to the existing bathrooms to make them larger and more user friendly.

The scope of work to all properties includes new kitchens, replaces the bathrooms with level access shower rooms, full re-wires, renewal of heat metering and new hot water provision through the installation of heat plates as well undertaking work to communal facilities in line with building regulations such as improvements to fire detection and emergency lighting systems where required.

The project also includes for the renewal of the existing passenger lift located in the first block which provides access to a the second floor and also the bridge link (walkway) which connects to the second block at ground level only. The existing walkway is to have an extension built on top of the existing, to create a second floor to enable full access to the second block. This additional walkway will provide full access from the new lift to the second floor of the second block which currently only accessible by two flights of stairs. The new lift will provide access to the second walkway.

## Programme Management <br> £0.605m

The staffing and professional support services costs incurred in the planning, management and delivery of the programme.

The project below is part of a bid to the Corporate Resource Pool and subject to additional approval:

Empty Properties $£ 0.120 \mathrm{~m}$
This project aims to get owners to bring their privately owned empty properties back into use. This work is separate from but will complement the works carried out under the Local

Growth Fund outlined in section 6. The project aims to utilise all enforcement tools available in order to deal with the negative aspects of empty properties.

## $7 \quad$ Helping younger, older and vulnerable people live independently.

## $£ 5.737 \mathrm{~m}$

The projects below are in the approved capital investment programme:

## Private Sector

£3.305m

## Disabled Facilities Grants for Owner Occupiers

This is funded by $£ 1.4 \mathrm{~m}$ capital grant from Government, in previous years the council has contributed $£ 0.5 \mathrm{~m}$ of its own resources. Due to the low level of capital receipts and other calls on this resource the match funding the council has previously provided is no longer available at this level but $£ 0.213 \mathrm{~m}$ has been identified as match funding. However this lower level of match funding will result in households waiting longer for adaptations in their homes and a waiting list will develop towards the latter part of the year. It could also have knock on effect on increasing the financial pressure on local health services and adult social care budgets - it is predicted that 400 disabled facility grants will be approved in the 2013/14 period and that $60 \%(240)$ of these will be prioritised as urgent. Cases are deemed urgent to avoid hospital admission. A small proportion of the total will be approvals issued for people awaiting discharge from hospital. Failure to find additional funding will see increased pressure on hospital and care services, therefore the capital receipt position will be reviewed regularly to see if it becomes possible to increase this budget during 2014/15.

## Minor Works Grants

This project below is part of a bid to the Corporate Resource Pool and subject to additional approval.

This project helps the vulnerable elderly owner occupiers to remain safe, secure and healthy in their homes by funding up to $£ 0.002 \mathrm{~m}$ of minor repairs per grant.
Approximately 125 homes will benefit for each year of $£ 0.250 \mathrm{~m}$ investment, relieving pressure on home care services, hospitals and care homes

## Category 1 Hazards

This project below is part of a bid to the Corporate Resource Pool and subject to additional approval.

Work has commenced to integrate private rented standards into the referral pathways of health and social care partners with the primary focus to address Category 1 and 2 hazards in privately rented housing which is having a negative impact on health. We are looking to introduce a new level of risk stratification linked to occupiers/tenants health in determining level of intervention and will target action to address hazards impacting on health need and dependencies. Options for direct referrals from GP practices are being explored to improve early intervention from PHS where a patients' health condition can be attributable to poor house condition. This is an improved way of working and as such will not require a capital budget to support its initiation. However, enhanced level of case referrals together with statutory requirements for landlords to address Cat 1 and Cat 2 hazards may lead to increased enforcement activity. Budget will need to be allocated to support any default action required to address non-compliance.

## Homes and Loans

The service was set up by Sheffield during 2004 to offer affordable loans instead of grants to financially vulnerable home owners living in non-decent accommodation. It continues to provide this service to all local authorities in Yorkshire and the Humber as well as Sheffield. Such loans require no monthly repayments and only become due when the property changes hands. In addition, the service administers Relocation and Empty Property loans using various funding sources, and also provides Foster Care loans (conditionally non repayable) specifically for Sheffield. The service continues to be funded entirely from non-council resources.

Currently there is no available funding in Sheffield to help financially vulnerable home owners make their homes decent. However, the Local Growth fund is supporting relocation loans in the city as part of the Arbourthorne fields redevelopment scheme.

## Works In Default

The Council is under a statutory duty to take action to deal with private rented properties where there is a Cat 1 hazard or a statuary nuisance. We work with landlords to seek compliance thorough cooperation however where necessary we do have to resort to the service of enforcement notice. Where such notices have not been complied with the Council needs to be in a position to enforce the terms of the notice to protect the health and welfare of the tenants. The powers available to the Council include the ability to carry out work in default or prosecute landlords or do both. A capital budget is required in order to enable the carrying out of work in default. The legislation provides for the cost to be recoverable from landlords and the debt is registered as a local land charge until recovered.

House Condition Survey
The Council is under a statutory duty to consider and keep under review housing

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conditions in its area, and this includes private sector housing. Private sector housing includes both owner-occupied and private rented dwellings. The purpose of carrying out a survey is to help the Council in its duty to consider and review housing conditions in its area, as well as assisting in strategic planning, future policy development and funding priorities. The information from the survey is needed for statutory government returns on the housing stock in the city.

## Adaptations \& Disabilities Discrimination Act (DDA) in Council Homes

£2.025m

Since the start of the Decent Homes programme significant investment in Council housing has taken place to address any household who are in need of adaptations to allow independent living. The demand for adaptations is expected to increase given the age profile of council tenancies across the city. The Decent Homes investment does mean that many of the new bathrooms and adaptations will be able to help supress costs and a number of initiatives to recycle stairlifts and ramps are being implemented to reduce costs. The budget will meet the demand of new requests and in 2014/15 a new contractor will be in place to deliver this work.

The Equalities Act 2010 (replaces the DDA Act) confirms that the council has a legal duty to make reasonable adjustments to its buildings, or, as the DDA describes them, 'Physical Features'.
From 2005 the council agreed the following priorities for Sheffield Homes managed accommodation:

1st priority - Housing Offices
2nd priority - Sheltered Accommodation
3rd priority - Housing Community Centres and Meeting Rooms
Work has been completed to priority 1 and 2 and work on Community Centres and estate based meeting rooms is progressing and will largely complete in early 2014/15. A review of the Council's Community Buildings Strategy which will include TARA (Tenants and Residents Association) meeting rooms/properties and concessionary lettings will complete in 2014/15 and will determine if any further investment in community buildings / facilities is necessary to comply with the requirements of the Equalities Act.

## SHAW Team

## $£ 0.407 \mathrm{~m}$

Energy refurbishment and low carbon energy
2013/14 has been a turbulent year for national energy policy. In particular, there has been a slow consumer response to the Green Deal despite increasing pressures on the affordability of energy. Locally there continues to be a strong priority to support activity that reduces household energy bills, reduces our carbon emissions and builds stronger energy resilience. In response to this, the Sustainable Development

Service programme was re-focused during the year to give a stronger priority to the use of ECO grant ahead of the Green Deal loan mechanism, as well as work on district and community heating and locally produced renewable/low carbon energy.

The Low Carbon Pioneer and fuel poverty projects initiated last year provided some valuable lessons in how to approach this, and a high profile ECO Scheme backed by the City Council but delivered by private sector was begun in early 2014.

This major initiative will continue into 2014/15. It aims to maintain the momentum established through Sheffield's award winning 'Free Insulation Scheme' that ran to the end of 2012 and covered $80 \%$ of the city. The early focus for this ECO scheme is to:

- Promote heating improvements for low income households - free in most situations
- Start to tackle the 'hard to treat' cavities that the earlier Scheme wasn't able to, and where funding permits, insulation to accessible under-floors and 'rooms in roofs'
- Support good quality work, delivered through an approach that reduces 'cherry-picking' and a consistent service to Sheffield residents where there is currently a number of confusing initiatives.

Alongside this, the development of Planning Guidance on solid wall insulation and proposals to tackle non-traditional construction properties that require thermal efficiency improvements are a priority.

The $£ 0.5 \mathrm{~m}$ funding provided as seed funding for Green Deal, ECO and other energy initiatives in 2013/14 has been re-profiled to support this work over a longer period. This will act as seed funding to support the development and staffing costs that will lever in lead fees and other potential income from these activities.

## Plugged in South Yorkshire

This scheme is to promote the use of electric vehicles through the installation of Rapid Electric Vehicle charging points across the sub region, including the installation of public use charge points, and through offering grants to SME's to have these charging points installed within their business premises. The scheme will also provide two electric vehicles for public use. The scheme is supported and funded via the Local Sustainable Transport Fund, and the Department for Transport. This project also has $£ 67 \mathrm{k}$ of revenue funding to cover grant administration costs.

Appendix 5A
Neighbourhoods Housing Investment Programme 2014/15 to 2018/19

Preliminary Funding Streams

| Funding Stream | $2014 / 15$ | $2015 / 16$ | $2016 / 17$ | $2017 / 18$ | $2018 / 19$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Funding Streams

Resources for Investment in Council Housing

| HRA - Depreciation paid from Revenue | 40,394 | 74,577 | 70,998 | 53,995 | 56,753 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| HRA - Additional Borrowing | 0 | 0 | 0 | 12,900 | 9,200 |
| HRA - Revenue Contribution | 0 | 0 | 0 | 0 | 0 |
| HRA RTB Receipts - assumed | 0 | 1,400 | 1,400 | 1,500 | 1,800 |
| Additional Contributions to HRA (inc CESP and Leaseholder contributions) | 1,892 | 1,400 | 1,400 | 200 | 200 |
| New Council Homes (Add Receipts) | 736 | 3,407 | 2,220 | 4,746 | 3,381 |
| HRA Prudential Borrowing | 1,470 | 0 | 0 | 0 | 0 |
| Sub Total HRA | 44,492 | 80,784 | 76,018 | 73,341 | 71,334 |
| HRA Slippage | 2,284 | 0 | 0 | 0 | 0 |
| Total HRA Resources | 46,776 | 80,784 | 76,018 | 73,341 | 71,334 |

## General Resources

| Energy Grants | 0 | 0 | 0 | 0 | 0 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| CRP contribution to Private Sector | 500 | 440 | 440 | 440 | 440 |
| Specified Capital Grant | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Sub Regional Loans | 1,222 | 0 | 0 | 0 | 0 |
| Local Growth Fund | 1,140 | 420 | 494 | 0 | 0 |
| Misc Capital Contribution | 52 | 0 | 0 | 0 | 0 |
| Asda Receipt (Chaucer) | 18 | 18 | 18 | 350 | 0 |
| Capital Receipts - Land | 150 | 75 | 159 | 50 | 0 |
| Capital Receipts - RTB RF Arb 5M's |  |  |  |  |  |
| Capital Receipts - RTB - Preserved | 2,877 | 1,753 | 1,005 | 0 | 0 |
| Sub Total General Resources | 136 | 101 | 250 | 127 | $\mathbf{1 7 6}$ |
| Non HRA Slippage | $\mathbf{7 , 4 9 5}$ | $\mathbf{4 , 2 0 7}$ | $\mathbf{3 , 7 6 5}$ | $\mathbf{2 , 3 6 7}$ | $\mathbf{2 , 0 1 6}$ |
| Total General Resources | 848 | 0 | 0 | 0 | 0 |

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Neighbourhoods Investment Programme 2014/15 to 2018/19
Spending

## Investment in Council Housing

Sub Total

Slippage
Grand Total
Funds
Variance

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## Transport Capital Programme 2014/15

## The National Context

1. The Local transport Plan (LTP) is a statutory document that sets out how transport will help support the development of the Sheffield City Region (SCR) over the next 15 years. It comprises a 15 year strategy document covering the Sheffield City Region (2011-2026), together with a series of annual capital programmes for South Yorkshire.
2. The Local Sustainable Transport Fund (LSTF) programme is designed to assist economic growth by identifying the places where transport issues are causing concerns; to facilitate travel to work in these places, where currently connectivity is poor; and to increase the attractiveness and awareness of more sustainable modes. It will target people as they make key life choices (for example moving house, changing job, obtaining employment or training). Guidance required the bid to be developed in partnership in order to have a sustainable impact and to have partners from the public, private and voluntary sectors.
3. The BBAF programme sets out specifically how public transport will help support the economic development of South Yorkshire over the next two years. The programme has three core elements - Smart Ticketing; Smart Infrastructure; and Smart Management.
4. The BB2 capital programme is a five year national pilot initiative, and is at various stages of development and delivery. The core elements are similar to other LTP, LSTF and BBAF funded work, investing in improved infrastructure to increase efficiency and reduce the cost of bus operations on a number of key corridors (thereby reducing the need for Government direct grant assistance to operators).

## The Local Agenda

5. The funding streams combine to form the Council's overall transport programme. This programme will help deliver our "Vision for Excellent Transport in Sheffield", enabling people to make informed choices about the way they travel and helping transport contribute to the social, economic and environmental improvements we want to happen in the city.

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6. The transport programme will reinforce the "Excellent Transport" vision by ensuring that transport contributes to achieving many of the outcomes in the Council's Corporate Plan, and will help deliver the specific transport objectives in the Corporate Plan, namely:

- Thriving neighbourhoods
- Sustainable and Safe transport
- Reducing carbon emissions

7. The transport programme also makes a significant contribution to the Council's new Public Health role, and links to ongoing "Olympic Legacy" work via Sheffield's National Centre for Sport and Exercise Medicine, by promoting "Active Travel" (walking and cycling).

## Overview of the Programme

8. Each year, the Council delivers a programme of transport projects, funded by external funds made available nationally. The Local Transport Plan (LTP) is the main process used historically by Government and the Department for Transport (DfT) for local authorities to set out their transport strategy and for the nationwide allocation of funds for projects. Sheffield is part of the South Yorkshire Local Transport Partnership, led by the South Yorkshire Integrated Transport Authority (SYITA). Sheffield's share of the LTP was $£ 3.35 \mathrm{~m}$ in $2013 / 14$, and is expected to increase to $£ 4.48 \mathrm{~m}$ for 2014/15.
9. In recent years the Government has also provided other dedicated funding streams for transport initiatives for authorities to bid for according to specific guidelines. Local Sustainable Transport Fund (LSTF), Better Buses Area Fund (BBAF) and Better Bus Area (BB2) resources are now both available to the South Yorkshire Partnership following successful bids. "Pinch Point" funding has been awarded to Sheffield City Council for improvements to Penistone Road. Additional future funding opportunities include an extension to LSTF, "Green / Cleaner" Buses and Cycling initiatives.
10. The Local Sustainable Transport Fund was introduced by Government to promote sustainable transport interventions that support economic growth whilst reducing carbon emissions. The South Yorkshire LSTF programme consists of two awards, the phase 1 "Key Component" award granted in August 2011 totalling $£ 4.98 \mathrm{~m}$; and the Main Bid award granted (in full) in June 2012 totalling $£ 24.60 \mathrm{~m}$. Both of these awards cover a period up to 31 March 2015. Sheffield is responsible for leading
on the delivery of several of the packages of interventions on behalf of the South Yorkshire Partnership.
11. The "Better Buses Area Fund" is a two-year South Yorkshire wide programme, approved by DfT in March 2012, with $£ 4.91 \mathrm{~m}$ shared across the four districts and SYPTE. This is due for completion in March 2014.
12. A second "Better Bus Area" fund (BB2) was awarded to the Sheffield Bus Partnership in February 2013 in recognition of the ground-breaking Voluntary Agreement between the principal bus operators, SYPTE and the City Council that was launched in October 2012. This programme totals $£ 18.3 \mathrm{~m}$ spanning a five year period $-£ 6.7 \mathrm{~m}$ revenue activities (coordinated by SYPTE) and $£ 11.6 \mathrm{~m}$ capital investment. The Council is again responsible for leading on the delivery of these capital projects on behalf of the Sheffield Bus Partnership.
13. "Pinch Point" funds are another government initiative aimed at tackling congestion nationally. Sheffield submitted a bid for Pinch Point funding for improvements to Penistone Road, based on previous work aimed at improving access to employment sites along the Upper Don Valley. In May 2013, DfT awarded $£ 3.013 \mathrm{~m}$ for this scheme, to be used by $31^{\text {st }}$ March 2015.
14. Since initial approval of the current $13 / 14$ programme, processes and procedures relating to the interface between the capital programme and the Streets Ahead highways maintenance contract have significantly matured. This has included work on commuted sums, previously shown as a lump sum in the overall programme, and now calculated for each individual project. Details of the programme have also changed over the year so this paper provides an update on the overall make-up of the 13/14 programme.
15. The Council's formal Capital Approval process requires full Cabinet signoff for each funding stream programme as outlined above, and each scheme within these. The lower flexibility of some of these funding streams, and their mixed capital/revenue nature has created further complexity for delivery. This paper therefore sets out current priorities for funding allocations prior to the Council's overall budgets being agreed early in the New Year.
16. As described above, the funding streams have different timescales of availability. This means there is a need to ensure complete spend of BBAF resources, followed by the great majority of LSTF funds, with the LTP programme forming a "balance" for other funding (because we have more local flexibility with this). The Pinch Point funds similarly must be expended by the end of March 2015, requiring good progress on design this year. Several schemes such as the Upper Don Valley cycle route

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involve a combination of (for example) LSTF and LTP funds, and in these cases it is important to fully use the LSTF funds first. The "use it or lose it" nature of other funds inevitably raises the risk of LTP underspend whilst prioritising other funds. This is currently the case with the 13/14 LTP programme
17. The SYLTP partnership wishes to ensure all of the sub-region's 2013/14 and 2014/15 funding allocations are fully spent in order to demonstrate to Government that we can deliver the programme and hence encourage the DfT to maximise future allocations for South Yorkshire.
18. Another very significant influence on timing is the Streets Ahead programme. The Council's contractor Amey is progressing an initial fiveyear "core investment period" and most roads and footways in the city will be improved during this time, the works being spread across 108 "zones" to facilitate this. Maximising opportunities to dovetail funding (and therefore value for money) whilst minimising disruption is therefore now central to the priorities for the Council's overall transport capital programme over the next five years.

## Local Sustainable Transport Fund Programme

19. The nature of the LSTF bidding process means that the programme is largely fixed, the bid having been endorsed by DfT. Some limited flexibility is possible, this programme management process being coordinated by the South Yorkshire Local Transport Partnership Team, reporting to SYITA.
20. The "Key Component" Programme features four packages of interventions, totalling $£ 4.98 \mathrm{~m}$ over four years. These are:

- an enhanced "wheels to work" package
- a cycling package (both capital and revenue)
- "Job Connector" bus services to improve access to employment
- a behavioural change package

21. The "Main Bid" Programme totalling $£ 24.6 \mathrm{~m}$ over three years features:

- the Don Valley Enterprise Corridor (goes all the way from Sheffield to Rotherham town centre and includes the Enterprise Zone around Tinsley). This includes the Sheffield - Woodhouse Key Bus Route.
- the Barnsley Accessibility Improvement Corridor (linking the Barnsley Accessibility Zone to the North Dearne Villages of Thurnscoe, Goldthorpe and Bolton-upon-Dearne).
- the Dearne Valley Enterprise Corridor (this covers the southern part of the Dearne valley and includes the Enterprise Zone at junction 36 of the M1).
- the Doncaster Regeneration Corridor (which goes from Doncaster town centre towards Adwick-le-Street), and
- a county-wide "Business and Employer Sustainability Toolbox" (BEST)

22. Each of these packages has been broken down into separate strands of activity which have capital and revenue allocations for the full term of the programme and are managed and coordinated by the South Yorkshire Transport Partnership team. Appendix 6A illustrates the overall City Council input to the approved LSTF programme.

## Better Buses Area Fund Programme

23. The "competitive" nature of the BBAF bidding process means that this programme was also essentially predetermined. Programme management for BBAF is coordinated by the South Yorkshire Passenger Transport Executive (SYPTE), who again have some limited discretion for flexibility, reporting to SYITA.
24. The programme has three core elements: "Smart Ticketing" (led by SYPTE); "Smart Infrastructure" including continued progress (led by the City Council) on highway improvements to the Sheffield - Mosborough key bus route and on Ecclesall Road; and "Smart Management" of Sheffield's roads through minor highway improvements and associated Traffic Regulation Orders to ensure that existing bus lanes, bus gates, bus stop clearways, no waiting / no loading, keep clear and no waiting restrictions are all clearly understood and can be easily enforced, including the use of four relocateable enforcement cameras
25. In this final year of the BBAF programme, the City Council is leading on the delivery of projects worth $£ 991,000$. These are summarised in Appendix 6B.

## The "Better Bus Area" (BB2) Programme

26. This is a similar programme to BBAF, except that it is specific to the Sheffield District as "reward" for the launch of the ground-breaking Sheffield Bus Partnership. It comprises a new five year capital and revenue programme, the capital element of which increases year-onyear with revenue decreasing. The capital programme will be to focus on further infrastructure projects that improve the reliability, punctuality and cost-effectiveness of bus services, hence contributing to passenger growth. The programme is coordinated by the PTE but delivery of most of the infrastructure projects rests with SCC
27. Appendix 6C illustrates the current summary outline programme, but early work focusses on improvements to the Chesterfield Road corridor (including remodelling Meadowhead roundabout), to Penistone Road and Barnsley Road, and to the Sheffield - Gleadless key bus corridor.
28. Infrastructure investment again needs to tie into the Streets Ahead programme to minimise disruption and maximise value-for money. Further refinement of the programme will need to be agreed through the Bus Agreement Partners initially and will then be reported to the Cabinet Member and to SYITA as appropriate.

## Penistone Road Pinch Point project

29. This is a specific project designed to tackle congestion problems at four key junctions along Penistone Road, thereby improving access to key employment and regeneration sites along the Upper Don Valley. In response to the Council's bid for funds, the DfT awarded $£ 3.013 \mathrm{~m}$ to be spent by March 2015. The project significantly overlaps the "BB2" Penistone Road proposals and both are being designed to closely align with Streets Ahead core maintenance work planned for 2014/15. The project is listed alongside the BB2 programme in Appendix 6C.

## 2013/14 Local Transport Plan Programme

30. The LTP capital settlement granted to SYITA in 2013/14 provided $£ 3.35 \mathrm{~m}$ to the City Council. This allocation was confirmed at the SYITA meeting on $4^{\text {th }}$ April 2013, the Council's Cabinet Highways Committee having approved a provisional programme on $12^{\text {th }}$ December 2012. Individual schemes have then been progressed through the Council's Capital Approval Process throughout the year. A similar timescale is envisaged next year following today's report.
31. Subsequent to the December 2012 Cabinet Highways Committee, an additional $£ 1.5 \mathrm{~m}$ of LTP funds became available having been carried over from the previous year, leading to a total LTP programme value of approximately $£ 5 \mathrm{~m}$. Appendix 6D illustrates the updated allocations for the current year's LTP programme, taking on board changes to processes and procedures relating to the Streets Ahead maintenance programme. Members are asked to note and approve these revisions.
32. A summary of the types of schemes currently being delivered in the 2013/14 LTP programme is therefore as follows:

| 2013/14 LTP Programme by Block Allocation | $£$ million |
| :--- | :---: |
| Road Safety schemes | 0.965 |
| Action linked to "Streets Ahead" Programme | 1.425 |
| Action for Pedestrians | 0.551 |
| Action for Cyclists | 0.491 |
| Traffic management schemes | 0.638 |
| Public Transport measures | 0.371 |
| LTP management, monitoring, development and other <br> small scale initiatives | 0.095 |
| Total (£4.377m currently available) | 4.420 |

## Proposed 2014/15 Local Transport Plan Programme

33. For $2014 / 15$, it is anticipated approximately $£ 4.48 \mathrm{~m}$ will be allocated for LTP Integrated Transport measures to Sheffield and subsequently endorsed by SYITA. For good programme planning purposes this now requires allocating across a number of priorities.

In the coming year, there will be a number of commitments for continuing existing initiatives. These include:

- Accident reduction schemes - additional funding for more schemes to improve road safety, from existing lists of known problem sites.
- 20mph speed limits outside schools and in residential areas implementing an agreed programme of 20 mph areas where needed across the city, plus associated parking restrictions such as zig-zags outside school gates. The key priority remains on reducing child casualties.
- The citywide programme of projects under the banner of "Enhancements to the Streets Ahead Programme", including pedestrian crossings, refuge islands, school entrance schemes focussed on the twenty zones where Amey are programmed to be working next year;
- Another city-wide programme, again linked to Streets Ahead, of smaller scale opportunities such as provision of dropped crossings, guard rails, removal of old street clutter etc. - identified jointly with Amey for each zone and with input from ward Councillors;
- Another city-wide programme, again linked to Streets Ahead, of small scale cycling opportunities;
- Cycle Routes - continued progress on a programme of on-street facilities and off-road "Green Routes", encouraging more people to try different ways of travelling to work and adopt healthier lifestyles whilst avoiding congestion. The LTP investment also enables development work for future bids for DfT funding such as "Cycle Ambition Grant"; "Cycling Cities" etc.
- Crookes /Nile Street pedestrian crossing - construction is planned for the summer holidays (July 2014)
- Sheffield Bus Agreement Work -the Council's contribution to the Bus Partnership focuses on dealing with bus hotspots and developing Key Bus Routes to help prevent buses getting stuck in congestion and hence improve reliability and increase patronage.
- A residual contribution to the project management aspects of the Bus Rapid Transit (North) project in the Lower Don Valley, which now has approval for Government funding and is due to start on site in April 2014
- Traffic Management schemes - including small scale traffic signal enhancements and camera enforcement schemes
- Permit Parking schemes - continued development and implementation of this programme, building on work already done with local communities.
- Public Rights of Way improvements - a rolling annual programme

34. $2014 / 15$ will also see opportunities for new initiatives. These might include:

- Contributing to an emerging upgrade of the Hallam University / Knowledge Gateway area of the city centre, by investing in walking and cycle routes;
- Jointly with the PTE, contributing to a new programme of bus stop upgrades, maximising the opportunity presented by Streets Ahead;
- Investigating a 20 mph speed limit in the City Centre (with investigation work funded by the South Yorkshire Safer Roads Partnership)
- Supporting East Midlands Trains in enhancing drop-off arrangements and cycle parking and access at Sheffield rail station

35. Arising from the above and recognising the overall imperative to align the Capital Programme as much possible with Amey's "core" programme, the following Programme Blocks are proposed:

| Draft 2014/15 LTP Programme by Block Allocation | $£$ million |
| :--- | :---: |
| Road Safety schemes | 0.990 |
| Action linked to "Streets Ahead" Programme | 1.500 |
| Action for Pedestrians | 0.390 |
| Action for Cyclists | 0.550 |
| Traffic management schemes | 0.470 |
| Public Transport measures | 0.460 |
| LTP management, monitoring, development and other <br> small scale initiatives | $\mathbf{0 . 1 2 0}$ |
| Total (£4.480 provisionally available) | 4.480 |

36. The provisional detailed LTP programme for $2014 / 15$ is set out in Appendix 6D

## Relevant Implications

37. For LTP funds, the central South Yorkshire ITA cash grant will be claimed from the South Yorkshire Integrated Transport Authority as expenditure is incurred throughout the year. Agreement has been reached with South Yorkshire partners about use of LTP funds to cover the whole-life costs (commuted sums) of the new transport infrastructure constructed, the eligibility of other funding streams for this purpose is still being discussed. The LTP programme allocations stated in this report form part of the third South Yorkshire Local Transport Plan (2011-2016) which is a statutory document. It should be noted that there is pressure to use LTP to cover a greater element of client costs in delivering this capital programme due to the budgetary situation.
38. For LSTF and Better Buses Funds, the central cash grants will be claimed from the South Yorkshire Passenger Transport Executive as expenditure is incurred throughout the year.
39. A full Equality Impact Assessment has previously been undertaken for the Transport Capital Programme in December 2012. The Programme makes a clear commitment to the development of an inclusive transport system that takes into account the needs of everybody. Of particular importance is making public transport easier to access and use and the promotion of more sustainable and cheaper modes of travel. The Programme aims to provide real travel choices and alternatives, in
particularly for the more disadvantaged groups in society. Everyone is affected by transport issues, the Programme is of universal positive benefit to all regardless of sexuality, ethnicity, religion, disability, gender and age.
40. Legal Implications: SYPTE as the Transport Authority for the metropolitan district of Sheffield is responsible for improving public transport and Sheffield City Council as the Highway Authority has the responsibility for local roads and traffic management and is under a duty to enable all traffic to flow freely by making sure roads are used efficiently and with reduced congestion. SYPTE is responsible for producing the LTP and the Council is accountable for ensuring that the Network Management Duties have been successfully undertaken. The Council also has the power to take steps to meet local transport needs in the light of local circumstances together with a power to enter into partnerships with bus operators in order to support more coherent planning and delivery of local transport.
41. There are also legal aspects to the recently launched Sheffield Bus Partnership in that the Council has committed itself to contributing to a five-year "Joint Investment Plan". The public transport programme, with details of bus-related projects listed in the appendices, forms the core of this Council commitment.

## Next steps

42. Subject to agreement with the SYITA and other partners within the individually named schemes within the 2014/15 programmes will all be sought through the formal Capital Approval process.
43. The schemes outlined above will enable the Council to fulfil its statutory duties.

## Appendix 6A

The 2013/14 and 2014/15 LSTF Programme:
(SCC involvement: Lead and / or Delivery)

| Programme Block | Scheme | $\begin{gathered} \text { 2013/14 } \\ \text { allocation } \\ \text { (£000’s) } \end{gathered}$ | $\begin{gathered} \text { 2014/15 } \\ \text { allocation } \\ \text { (£000’s) } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Cycling Package | - Blackburn Valley cycle route | 12 | 0 |
|  | - Upper Don Valley Cycle Route | 50 | 0 |
|  | - SY Bike Boost | 40 | 40 |
|  | - SY Cycling Training | 37 | 37 |
|  | - SY Repair and ReCycle | 25 | 25 |
| Behavioural Change Package | - Targetted Safer Sustainable Travel Campaigns | 70 | 70 |
| Don Valley Enterprise Corridor | - SYITS (South Yorkshire Intelligent Transport System) | 329 | 221 |
|  | - Cycle Route - Lower Don Valley - SCC | 388 | TBC |
|  | - Plugged In South Yorkshire (Don Valley) - SCC | 106 | 108 |
|  | - Sheffield -Woodhouse Key Bus Route (PTE led) | 605 | 344 |
| Business and Employer Sustainability Toolbox (BEST) <br> (Behavioural Change) |  |  |  |
|  | - ECO Academy - Eco-driving Sheffield - SRP | 155 | 198 |
|  | - ECO Academy - Young Driver Training - SRP | 138 | 134 |
|  | - Walkboost - workplace - SCC | 302 | 445 |
|  | - Walkboost - Walk to work - SRP | 82 | 62 |
|  | - Cycleboost -Park that Bike - SCC | 58 | 47 |
|  | - Cycleboost -Workplace Dr.Bike - SCC | 96 | 41 |
|  | - Cycleboost -Bike Leasing (Bikeboost) - SCC | 244 | 168 |
|  | - Cycleboost -Workplace Adult training - SCC | 171 | 91 |
|  | - Travel Training (2) - SCC (Children and Young Peoples Service) | 146 | 101 |
|  | - SY Marketing and Communications - Safer Sustainable Travel - SRP (Safer Roads Partnership) | 167 | 124 |
|  | - SY Marketing and Communications - Young People's Travel Training - SRP | 72 | 51 |
| Total |  | 3,293 | 2,300+ |

## Appendix 6B

The 2013/14 "Better Bus Area Funds" Programme

| Programme Block | Scheme | $\mathbf{2 0 1 3 / 1 4}$ <br> allocation <br> (£000's) | $\mathbf{2 0 1 4 / 1 5}$ <br> allocation <br> (£000's) |
| :--- | :--- | :---: | :---: |
| Smart Infrastructure | $\bullet$ Ecclesall Road Corridor | 83 | $\mathrm{~N} / \mathrm{A}$ |
|  | $\bullet$ Sheffield - Mosborough Corridor | 609 | $\mathrm{~N} / \mathrm{A}$ |
|  | Improved clarity and enforcement of peak period <br> waiting restrictions | 184 | $\mathrm{~N} / \mathrm{A}$ |
| Total | $\bullet$ Improved clarity and enforcement of bus gates | 115 | $\mathrm{~N} / \mathrm{A}$ |

## Appendix 6C

The 2013/14 and 2014/15 "Better Buses Area" (BB2) Programme

| Programme Block | Scheme | $\begin{gathered} \text { Current } \\ \text { 2013/14 } \\ \text { allocation } \\ \text { (£000's) } \end{gathered}$ | $\begin{gathered} 2014 / 15 \\ \text { allocation } \\ \text { (£000’s) } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| More Efficient Infrastructure | - Chesterfield Road Corridor (Meadowhead) | 842 | TBA |
|  | - Chesterfield Road Corridor (Heeley area) | 50 | TBA |
|  | - Penistone Road Corridor | 50 | TBA |
|  | - (Penistone Road - separate "Pinch Point funding but heavily linked to BB2 programme) | 900 | 2,113 |
|  | - North Sheffield Corridor - Phase 2 | 50 | TBA |
|  | - Sheffield -Gleadless Corridor | 250 | 250 |
|  | - City Centre Urban Traffic Control Programme | 50 | TBA |
|  | - Citywide Bus Hotspots | 50 | 250 |
| Improved Passenger Facilities | - Audio-Visual on-bus information systems | 50 | TBA |
| Total |  | 2,292 | $\begin{aligned} & 4,500 \\ & \text { (prov.) } \end{aligned}$ |

## Sheffield's updated 2013/14 LTP Programme, and draft proposals for 2014/15

| SY <br> Cost <br> code | SCC <br> BU ref | PROGRAMME BLOCK <br> ALLOCATION | DESCRIPTION | revised 2013/14 <br> allocation <br> (after SYITA <br> review Oct'13) | DRAFT Proposed <br> 2014/15 allocation |
| :--- | :--- | :--- | :--- | :--- | :---: |
| S034 | 94177 | Public Transport <br> Programme | Ecclesall Road Smart <br> Route Package | Package of traffic <br> management measures, <br> jointly funded with SYPTE <br> and match funding LSTF - <br> including parking <br> management work | $£ 57,000$ |

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|  |  | scheme | at this strategic junction |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  | Traffic signals <br> enhancements | annual programme of <br> equipment upgrades in <br> alignment with Amey signals <br> maintenance work (13/14 <br> increase funded by 12/13 <br> carryover) | $£ 44,000$ |


|  | 94366 | St Vincent's / St <br> Georges PPS |  | $£ 40,000$ | $£ 25,000$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | 92746 | Upperthorpe PPS |  | $£ 80,000$ | $£ 25,000$ |
|  |  | Park Hill / Atlas PPS |  | $£ 10,000$ | $£ 100,000$ |
| S091 | Accessibility <br> Programme | SCC Streets Ahead <br> Accessibility | City wide programme linked <br> to Streets Ahead, of smaller <br> scale opportunities such as <br> provision of dropped <br> crossings, guard rails, <br> removal of old street clutter <br> etc. | $£ 800,000$ | $£ 800,000$ |
| schemes) |  |  |  |  |  |


|  |  | Road Safety <br> Programme | (currently £655,000 <br> allocated at South <br> Yorkshire level) |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
| S075 | SCC Accident <br> Savings Programme <br> Continued citywide strategy <br> to reduce killed and <br> seriously injured (KSIs) on <br> the roads - from existing <br> lists of known problem sites |  | $£ 300,000$ |  |  |
| 93661 | Prince of Wales Road <br> / Greenland Road | Design making good <br> progress (£15000) | $£ 110,000$ | $£$design only in 13/14, to <br> enable environmental <br> aspects to be addressed <br> (£5000) | $£ 115,000$ |


|  |  |  | opportunities (late to start this year, processes now operational); |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| S086 |  | SCC other Cycling projects | Programme of both onstreet and off-road routes, encouraging more people to cycle safely. Investment also enables development work for future bids for DfT funding such as "Cycling Cities" etc. ( $£ 363000$ approved at SY) |  |  |
|  | 93557 | Connect 2 | complete | £86,000 | £0 |
|  | 92741 | Upper Don Valley |  | £80,000 | £80,000 |
|  | 90703 | Blackburn Valley | recent progress on land issues plus surveys and development of phase 2 options | £85,000 | £80,000 |
|  | 92903 | Lower Don Valley | Continued progress of largely off-road route; mostly funded through LSTF | £14,000 | £10,000 |
|  | 92913 | Little Don route | Local contribution to Peak Park / Barnsley "Cycle Ambition Fund" initiative | £0 | £100,000 |
|  |  | City Centre Signing | complete | £10,000 | £0 |
|  | 92872 | City Centre Cycle Ring Route | will be completed this year, no funding requirement in 14/15 | £100,000 | £0 |
|  |  | Green Routes Network Development | New allocation to enable development work - includes various surveys | £20,000 | £80,000 |
|  |  | Miscellaneous |  |  |  |
|  |  | Regeneration and Development <br> Partnership activity | New Contribution to emerging "Knowledge Gateway" project - investing in walking and cycle routes | £50,000 | £100,000 |
| S076 |  | Sheffield Air Quality Programme | Scale of next year's requirement to be confirmed | £45,000 | £20,000 |
|  |  | TOTALS |  | £4,560,000 | £4,480,000 |
|  |  | Resources available |  | $\begin{aligned} & \text { Currently } \\ & £ 4,377,000 \end{aligned}$ | Provisional £4,480,000 |

# Property and Facilities Management Programme 

## The National Context

1. The main National issues impacting on the Property \& Facilities Management (P\&FM) capital programme are as follows:
2. The national austerity programme which has reduced central government support for both revenue and capital budgets
3. The global and national economy and its effect on property prices and development.

## The Local Agenda

4. The P\&FM response to issues created by the National context are described below.

## The National Austerity programme

5. The Government austerity programme is reducing the central government support for both revenue and capital budgets forcing the authority to be more self-reliant. The authority's response is to both

- Reduce the cost of its fixed cost infrastructure like buildings; and
- Raise money for the capital programme by selling off surplus property in part created by the rationalisation of its buildings.

6. The Council is pursuing three key initiatives which should contribute to these objectives.
7. The first is the Office Accommodation Efficiency project (also known as the Workstyle project) which aims to concentrate administration staff in fewer locations, releasing accommodation that is rented or has a high disposal value. That project is well underway with previously redundant office space brought back into use in the Moorfoot building.
8. The second initiative, the Community Investment Plan, is ready to accelerate from 2014-15. This initiative will address the community resource centres and buildings which provide front line services. It will aim to concentrate these in
fewer locations reducing operating cost and producing a better service to users. Where possible we are working closely with other Public Sector partners to share resources and offer complementary services.
9. This capital programme report seeks authority to approve the policy and in principle funding of the programme management team to develop detailed business cases and operational plans. For that reason, the plan is described in some detail further in this appendix.
10. The third initiative is the Asset Enhancement Programme which, where appropriate, makes a modest investment in surplus properties to increase their value and market attraction by making them ready for development.

## The Local Economy

11. The Recession makes the disposal of land and property at fair price more difficult to achieve. In order to ensure that assets that can be disposed of in the current market conditions, can be effectively processed, the service has embarked on a programme of registration of assets with the Land Registry, streamlining future asset disposals. The P\&FM asset enhancement programme additionally ensures that value added measures are applied to any proposed disposal so that the best attainable market value can be achieved.
12. Development work with our other public and private partners is also being explored to lever further regeneration of several neglected areas within the City. The development of the Moor is a case in point. The Council has invested $£ 18 \mathrm{~m}$ in creating a new market and the private sector has created new retail units or converted vacant department store floor space into student accommodation.

## What else has been achieved in 2013-14?

13. In addition to the preceding much has already been achieved in this Financial Year:
14. The long standing requirement to provide a replacement for Castle Market has now been realised. Further private sector investment on the Moor is envisaged.
15. The Council expects to complete the majority of the Workplace construction works during 2013-14 paving the way for staff to transfer in from rented accommodation.
16. The recent expiry of office accommodation leasehold interests has provided the opportunity to replace mostly poor quality accommodation totalling the equivalent of $31 \%$ of the estate allowing the Council to make substantial saving on its leasing costs and to demonstrate its ongoing commitment to sustainability through a significant reduction of its carbon footprint.

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17. To complement this strategy the Council has also adopted a workplace transformation strategy. Successful implementation of Workstyle is critical to maximising the savings from our accommodation strategy. We therefore have carried out a great deal of internal work to ensure that Workstyle is deliverable; the approved standards and Human Resources policies are coherent and can be practically applied across a range of different types of team and services
18. We are now able to properly evidence the safe and efficient management of our property portfolio that will be reflected in reduced insurance premiums in the future.

## The Capital Programme 2014-15

19. The key components of the 2013/14 Capital Programme are as below. Most of these projects are funded by the Corporate Resource Pool, and, in line with the recommendations in Appendix 4, approvals are only being made for one year.

## Essential Infrastructure: Castle Markets de-commissioning and heritage preservation.

20. This is a long term project stretching into 2015-16 and possibly longer which aims to develop the area's historical heritage after the demolition of the old Castle Market.

## Office Accommodation Efficiency Strategy (Workstyle project)

21. This a key project to reduce Council accommodation costs by introducing modern office design practice leading to a reduced demand for floor space.
22. $£ 0.7 \mathrm{~m}$ is included for the final part of the works in Howden House.

## Essential Infrastructure: Keeping the Council's estate safe

23. $£ 1.9 \mathrm{~m}$ is included as a specific programme to ensure the Council's buildings are compliant with Health and Safety legislation.

## Essential Infrastructure: Maintaining the Council's estate in a safe and efficient state of repair.

24. $£ 0.9 \mathrm{~m}$ is included for the essential refurbishment and long term maintenance of the Council's buildings, some of which are listed buildings.
25. Projects which have been identified as priorities for funding from capital receipts and are subject to approval.

## Asset enhancement

26. This is to provide funding to improve the value of the Council Estate either to retain or dispose of sites and buildings at improved market values by undertaking preparatory planning or site investigation work to make them ready for development. The current projects require a further $£ 0.6 \mathrm{~m}$ to complete.

## Voluntary Registration

27. This project is to increase the amount of council land and property formally registered with the Land Registry Service. It is an essential step to facilitating future disposals. The Capital requirement is for the costs of the Project team. This is the second of a two year programme and $£ 0.3 \mathrm{~m}$ is included.

## Sheffield Investment fund. (SIF)

28. The SIF is a long term strategy agreed by the Cabinet to provide start-up funding for businesses creating jobs for the Sheffield workforce. There are no formal approvals at the moment and the rate at which this initiative progresses is dependent on the speed at which the Asset Enhancement programme delivers more capital receipts

## Community Investment Plan (CIP)

29. The CIP vision is to deliver an optimal Local Authority Estate in the right location and in good condition, from which service to the Public can be delivered. The proposed programme below reflects a measured approach and could be accelerated if more capital was available.
a) Sheffield City Council currently holds approximately 1,000 operational buildings equating to almost $1,000,000 \mathrm{~m}^{2}$ of floor space (Gross Internal Area GIA) and an outstanding backlog maintenance liability estimated in excess of £200m.
b) The CIP and the Workplace Project are the focused corporate approaches being used to help resolve outstanding issues and improve the utilisation and sustainability of the operational estate.

## Programme Objectives

30. The CIP, in alignment with the Corporate Asset Management Plan currently has the following objectives:
a) To adopt and reinforce the policy for Vacant Property Management
b) To reduce SCC's core operational estate - reduction in floor area
c) To decrease the organisation's property backlog maintenance liability
d) To provide fit for purpose and sustainable Community Facilities
e) To make property revenue costs as efficient as possible
f) To act as the catalyst for the reduction in carbon emissions and improved maintenance of buildings

## Programme Scope

31. The CIP is working towards the rationalisation of Sheffield City Council's operational estate, this includes the properties which are used or have been used in the recent past for service delivery.
32. The CIP currently focuses on those properties identified through a fully encompassing asset review and area appraisals process as being an opportunity for investment and/or divestment.
33. Currently the CIP focuses on approximately 300 properties, or a third of the estate.

## Programme Exclusions

34. Generally, schools and those properties which are funded and managed separately for educational purposes are excluded from the scope of this work.
35. Those properties already identified within separate strategies or projects, for example the core office estate identified within the scope of the Workplace Project (Office Accommodation strategy) arising from the SCC Accommodation Strategy and Libraries pending the outcome of the service review.

## Programme Structure \& Governance

36. A Programme Board will lead the strategic implementation of the programme.
37. The board will meet in a six weekly cycle and involve the Cabinet Member for Finance and Resources and his advisor to maintain the link previously established with Members.
38. A work-stream group will be used for each strategic delivery plan in order to formulate an appropriate approach to the defined property solutions and develop business cases for such.
39. Property Forum and Asset Management Group will continue to be used for cross organisational communication with respect to the development of property solutions and business cases.
40. The Strategic Property and Capital Investment Group, linking into the Capital Programme Group will be used to approve the property and operational aspects of business cases for the proposed property solutions.
41. In accordance with set procedures, finance approval will be sought at Capital Programme Group prior to recommendation to Cabinet.
42. Consultation through Portfolio Leadership Teams, Directors of Business Strategy, Finance Business Planning and the Executive Management Team will continue as and when is required or requested throughout the programme.

## Implications

43. In summary, a total of approximately $£ 5.5 \mathrm{~m}$ capital funding is required, $£ 1.08 \mathrm{~m}$ of capital funding is already earmarked from the Corporate Resource Pool from other approved or submitted projects including $£ 180$ k pre programme approved enabling works and $£ 900 \mathrm{k}$ for the re-provision of Spring Street Kennels.
44. $£ 4.4 \mathrm{~m}$ of capital receipts are anticipated to be realised from surplus property disposals and a resultant net $£ 130 \mathrm{k}$ revenue surplus will be created from Year 4. Recognising the Council's straightened financial position, a key principle of the programme is that it should be self-funded with minimal external support. Each investment will be funded either from capital receipts raised by earlier programme sales or revenue budget savings.
45. A major component of the financial model is resolving inherited revenue pressures of property running costs, in Year 1 alone this is currently forecasted at $-£ 475,950$ which is substantially reduced by offsetting this with the created revenue surplus through the delivery of property solutions.
46. These financials are assumed on the proviso that budgets are successfully adjusted to allow any surplus or pressure to be captured by the CIP financial model. To allow this, all stakeholders must buy-in to the proposed property solutions and this needs to be anticipated within the business planning process.
47. Assuming both interest charges/accruals and valuation yield applied to year 4 and onwards net revenue surplus of $5 \%$, the programme shows return on cost of 49.82\%.
48. In summary, of the $\sim 300$ properties within scope it is anticipated that there will be a $50,000 \mathrm{~m}^{2}$ reduction in floor area ( $29 \%$ ) and a $£ 9.4 \mathrm{~m}$ reduction in property backlog maintenance liability (45\%).
49. An Equality Impact Assessment (EIA) has been completed and demonstrates that implementation of this programme will have a positive impact on the City with no negative implications envisaged.

## The Outcomes of the Property Capital Programme

50. The key property objectives that underpin delivery of the outcomes of the Corporate Plan are as follows:
a) Ensuring that property is in a condition appropriate to use and need, safe and compliant with legislation and suitable and sufficient for the services delivered.
b) Ensuring that all possible cross-cutting opportunities are realised both within the Council and with other public bodies. (Asset Rationalisation, Community Investment Plan)
c) Gathering, maintaining and updating key property information.
d) Emphasising the importance of facilities management as integral to good estate management.
e) Maximising capital value, taking into account local priorities.
f) Maximising income from our commercial estate.
g) Releasing latent value in surplus property for reinvestment.
h) Rationalising assets that do not support the Corporate Plan
i) Pursuing centralisation of all property related budgets to enable corporate prioritisation of property expenditure.
51. The relationships between these objectives and our corporate priorities are illustrated in table 1 below.

| Property <br> Objective | $\mathbf{1}$ | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Corporate <br> Objective |  |  |  |  |  |  |  |  |  |
| Competitive <br> Economy | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ | $\mathbf{X}$ |
| Better Health |  |  |  |  |  |  |  |  |  |$\quad \mathbf{X}$ X

## Sustainability

52. The impact on sustainability of our built environment is immense both in terms of the resources required to build and maintain our assets and the energy requirements of running them. Our approach to sustainability therefore emphasises both the efficiency and moral benefits of reducing their estates energy consumption and carbon footprint.
53. Recent capital building programmes across the Council have taken the opportunity to incorporate sustainable elements into all aspects of design, construction and supply chain. Whilst these measures realise significant benefits even after a decade of high level capital investment in our buildings much of the existing stock is still long standing stock with poor energy performance.
54. The measures to reduce the carbon emissions and deliver sustainability in this rump estate can be classified into a number of strands.
55. Firstly priority is being given to the implementation of policies to deliver more efficient utilisation of existing assets. A key component of P\&FM's asset management strategy is the introduction of active workplace management.
56. Informed by its asset management database and linked to the Community Investment Programme to deliver efficient use of space and will remove buildings with poor energy performance. Our Accommodation Strategy has already illustrated how removal of surplus space can significantly improve the Council's energy consumption performance:

| Option | $\mathrm{CO}_{2}$ tonnes <br> per year - all <br> fuels | \% reduction in <br> $\mathrm{CO}_{2}$ from <br> current position | $\mathrm{Kg}_{2}$ of $\mathrm{CO}_{2}$ per <br> $\mathrm{m}^{2}$ of floor space | Carbon <br> Reduction <br> Commitment <br> cost per year at <br> a starting price <br> of £12/tonne |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| Current Position | 6571 | 0 | 87 | $£ 72 \mathrm{~K}$ |
| Retain Moorfoot | 3362 | $-49 \%$ | 90 | $£ 35 \mathrm{~K}$ |

57. Additionally the energy performance and construction information that we hold informs the choice of future capital investment energy efficiency measures that can be retrofitted into our retained stock.
Summary of 2014/15 Capital Projects by Portfolio
2014-15 Approved Capital Programme

| Values in $£^{\prime} 000$ s | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Prior } \\ \text { Years } \\ \text { Actual } \\ \hline \end{gathered}$ | $\begin{aligned} & 2013- \\ & 2014 \end{aligned}$ | $\begin{aligned} & 2014- \\ & 2015 \end{aligned}$ | $\begin{aligned} & 2015- \\ & 2016 \end{aligned}$ | $\begin{aligned} & 2016- \\ & 2017 \end{aligned}$ | 2017- | Total |
| Resources | 6,209 | 15,109 | 3,853 | - | - | - | 25,171 |
| CYPF | 216,328 | 38,036 | 20,799 | 6,784 | 154 | 168 | 282,269 |
| Communities | 4,025 | 2,068 | 992 | - | - | - | 7,085 |
| Place | 25,256 | 27,669 | 14,208 | 7,827 | 66 | - | 75,026 |
| Place: Housing Programme | 267,078 | 46,345 | 55,119 | 84,991 | 79,783 | 149,057 | 682,373 |
| Place: Highways | 12,827 | 12,177 | 6,347 | 40 | - | - | 31,391 |
| Total | 531,722 | 141,405 | 101,319 | 99,642 | 80,003 | 149,225 | 1,103,316 |

Total
Page 97
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RESOURCES

RESOURCES PORTFOLIO
Page 99
RESOURCES

CHILDREN, YOUNG PEOPLE \& FAMILIES

|  |  |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | Prior Year Actual | Current Year Outturn | 2014-2015 | 2015-2016 | 2016-2017 | $2017-$ | Total |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | ^BASIC NEED PROVISION |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ CAPITAL DELIVERY UNIT |  |  |  |  |  |  |  |  |  |  |
|  | $\wedge$ APRIMARY POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |
|  | ^EXTENSION |  |  |  |  |  |  |  |  |  |  |
|  | ^EXTENSION <br> 000661 - Basic Need Popn Growth-Phs 2 |  |  |  |  |  |  |  |  |  |  |
|  | Q00061 - Basic Need - Popn Growth - Phs 2 ^PRIMARY POPULATION GROWTH 2 | APR 2011 | MAR 2016 | Approved - Active |  | - | 4,884 | 2,000 |  |  | 6,884 |
|  | ^EXTENSION |  |  |  |  |  |  |  |  |  |  |
|  | ^EXTENSION |  |  |  |  |  |  |  |  |  |  |
|  | 90678 - POP'N GROWTH PHS 2 - F\&DESIGN | JAN 2008 | MAR 2014 | Approved - Active | 176 | 184 |  |  |  |  | 360 |
|  | $\wedge$ MAINLINE PROGRAMME |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ CAPITAL PROGRAMME |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |
|  | ^DEVELOPMENT 90731 - NEW PMY - NORTH EAST 1 (Q00061) | NOV 2012 | DEC 2014 | Approved - Active |  | 3,625 |  |  |  |  |  |
|  | 90731 - NEW PMY - NORTH EAST 1 (Q00061) | NOV 2012 | DEC 2014 | Approved - Active | 5 | 3,625 | 1,1980 |  |  |  | 5,780 5,550 |
| 0 | 90732 - NEW PMY - NORTH EAST 2 (Q00061) ${ }^{\text {a }}$ ( 90748 NEW PRIMARY NORTH EAST (3) (Q00061) | NOV 2013 | SEP 2014 | Approved - Active |  | 30 |  |  |  |  | $\begin{array}{r}\text { 5,550 } \\ \hline\end{array}$ |
|  | ^BSF |  |  |  |  |  |  |  |  |  |  |
| (1) | ${ }^{\wedge}$ CAPITAL DELIVERY UNIT |  |  |  |  |  |  |  |  |  |  |
| (1) | ${ }^{\wedge}$ WAVE 4 |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ REFURB |  |  |  |  |  |  |  |  |  |  |
|  | $\wedge$ ^EFURB |  |  |  |  |  |  |  |  |  |  |
| $\bigcirc$ | 90615 - BENTS GREEN | NOV 2009 | MAY 2014 | Approval Requested | 13,414 | 194 |  |  |  |  | 13,608 |
| $\underline{1}$ | 90618 - FIR VALE EXPANSION | AUG 2010 | MAR 2014 | Approval Requested | 4,624 | 48 |  |  |  |  | 4,672 |
|  | 90619 - PARKWOOD | APR 2010 | MAR 2014 | Approval Requested | 19,788 | (86) |  |  |  |  | 19,703 |
|  | 90620 - KING EDWARDS (UP) | APR 2010 | MAR 2014 | Approval Requested | 19,792 | 174 |  |  |  |  | 19,966 |
|  | 90622 - CITY | APR 2010 | MAR 2014 | Approval Requested | 23,228 | 438 |  |  |  |  | 23,666 |
|  | 90623 - STOCKSBRIDGE | APR 2010 | APR 2014 | Approval Requested | 18,924 | 603 |  |  |  |  | 19,527 |
|  | 90624-BIRLEY | MAY 2010 | MAR 2014 | Approval Requested | 19,241 | 537 |  |  |  |  | 19,778 |
|  | 90625 - HANDSWORTH GRANGE | OCT 2010 | MAR 2014 | Approval Requested | 11,763 | 3,756 |  |  |  |  | 15,519 |
|  | 90626 - NOTRE DAME | MAR 2011 | MAR 2014 | Approval Requested | 9,290 | 4,021 |  |  |  |  | 13,311 |
|  | 90627 - ADD'L PUPIL PLACES(SECONDARY) | MAR 2011 | MAR 2015 | Approved - Active | 467 | 1,072 | 1,419 |  |  |  | 2,958 |
|  | ${ }^{\wedge} \mathrm{FEEES}$ |  |  |  |  |  |  |  |  |  |  |
|  | ^FEES |  |  |  |  |  |  |  |  |  |  |
|  | 90613 - SCC INTERNAL PROG. COSTS - W4 | JAN 2010 | NOV 2014 | Approval Requested | 3,407 | 292 | 100 |  |  |  | 3,799 |
|  | 90614 - LEP BUSINESS PLAN - W4 | MAR 2010 | MAR 2018 | Approval Requested | 1,429 | 279 | 124 | 14 | 24 | 18 | 1,888 |
|  | 90639 - SCC CONTRACT COSTS - W4 | JAN 2008 | APR 2018 | Approval Requested | 2,143 | 1,105 | 979 | 249 | 130 | 150 | 4,757 |
|  | ${ }^{\wedge} N E W$ BUILD |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ NEW BUILD |  |  |  |  |  |  |  |  |  |  |
|  | 90617 - MYERS GROVE | JAN 2010 | SEP 2013 | Approval Requested | 29,710 | (15) |  |  |  |  | 29,695 |
|  | 90621 - BRADFIELD | APR 2010 | MAR 2014 | Approval Requested | 2,605 | 94 |  |  |  |  | 2,700 |
|  | ${ }^{\wedge}$ CAPITAL MAINTENANCE |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ P\&FM CAPITAL SCHEME |  |  |  |  |  |  |  |  |  |  |
|  | ^PRIMARY PRIORITISATION PROG |  |  |  |  |  |  |  |  |  |  |
|  | $\wedge$ ^REFURB |  |  |  |  |  |  |  |  |  |  |
|  | 90685 - PMY MAINT.STRUCT -CLASP (Q00060) | SEP 2011 | MAR 2013 | Approved - Active | 224 | 56 |  |  |  |  | 280 |


CHILDREN, YOUNG PEOPLE \& FAMILIES

|  |  |  |  |  | Expenditure |  |  |  |  |  |  |
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|  | Values in $£^{\prime} 0000$ | $\begin{aligned} & \text { Project } \\ & \text { Start } \end{aligned}$ | $\begin{aligned} & \text { Project } \\ & \text { End } \end{aligned}$ | Approval Status | $\begin{aligned} & \text { Prior } \\ & \text { Year } \\ & \text { Actual } \end{aligned}$ | $\begin{aligned} & \text { Current } \\ & \text { Year } \\ & \text { Outtur } \end{aligned}$ | 2014-2015 | 2015-2016 | 2016-2017 | $2017-$ | Total |
|  | ${ }^{\text {AP\&FM CAPITAL SCHEME }}$ |  |  |  |  |  |  |  |  |  |  |
|  | ^REFURB <br> ${ }^{\wedge}$ SERVICE DISTRICTS |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ REFURB |  |  |  |  |  |  |  |  |  |  |
|  | 90407 - SHARROW JUNIOR SCHOOL (Q00054) ${ }^{\wedge}$ CAPITAL DELIVERY UNIT | DEC 2010 | DEC 2014 | Approved - Active | 479 | 21 |  |  |  |  | 500 |
|  | AMAINLINE PROGRAMME |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\text {a CYP OTHER SCHEMES }}$ |  |  |  |  |  |  |  |  |  |  |
|  | ^INFRASTRUCTURE <br> 90352 - HIGHWAYS - FORGE VALLEY | APR 2010 | MAR 2014 | Approved - Active | 2,416 | 371 |  |  |  |  | 2,787 |
|  | ${ }^{\text {^CHILDREN }}$ \& FAMILIES |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\text {A CYP OTHER SCHEMES }}$ |  |  |  |  |  |  |  |  |  |  |
|  | ^DEMOLITIONS ^CYP OTHER SCHEMES |  |  |  |  |  |  |  |  |  |  |
|  | 90705 - WISEWOOD SCHOOL DEMOLITION | SEP 2011 | APR 2014 | Approved - Active | 141 | 26 |  |  |  |  | 167 |
|  |  | SEP 2011 | MAR 2014 | Approved - Active | 111 | 8 |  |  |  |  | 118 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 0 | AINVEST TO SAVE |  |  |  |  |  |  |  |  |  |  |
| (0) | 90704 - FOSTER CARER HOUSING ENHANCE | SEP 2011 | APR 2015 | Approved - Active | 122 | 678 | 400 |  |  |  | 1,200 |
| (1) | ${ }^{\wedge}$ CAPITAL RECEIPT |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ CAPITAL DELIVERY UNIT |  |  |  |  |  |  |  |  |  |  |
| 0 | ^MAINLINE PROGRAMME ${ }^{\wedge}$ CYP OTHER SCHEMES |  |  |  |  |  |  |  |  |  |  |
| $\omega$ | ${ }^{\text {a }}$ INFRASTRUCTURE |  |  |  |  |  |  |  |  |  |  |
|  | 90361 - BSF PH1 - INFRASTRUCTURE | JAN 2008 | MAR 2014 | Approved - Active | 3,706 | 331 |  |  |  |  | 4,037 |
|  | ${ }^{\wedge}$ EQUIPMENT <br> 90672 - WISEWOOD SPORT CENTRE (Q00053) |  |  |  |  |  |  |  |  |  |  |
|  | 90672 - WISEWOOD SPORT CENTRE (Q00053) ^DEVOLVED FORMULA CAPITAL | NOV 2010 | MAR 2014 | Approved - Active | 200 | 15 |  |  |  |  | 215 |
|  | ^CAPITAL DELIVERY UNIT |  |  |  |  |  |  |  |  |  |  |
|  | ^MAINLINE PROGRAMME |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ CYP OTHER SCHEMES |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\text {^ CYP OTHER SCHEMES }}$ 90448-SF DEVOLVED CAPITAL $2011-12$ | APR 2011 | MAR 2017 | Approved - Active | 6,194 | 2,753 | 2,454 |  |  |  | 11,402 |
|  | $\wedge$ ^INGLE CAPITAL POT |  |  |  |  |  |  |  |  |  |  |
|  | ^P\&FM CAPITAL SCHEME |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ CHILDREN'S HOMES refurb |  |  |  |  |  |  |  |  |  |  |
|  | ^REFURB |  |  |  |  |  |  |  |  |  |  |
|  | 90555 -CHILDRENS HOMES | APR 2010 | OCT 2013 | Approved - Active | 505 | 106 |  |  |  |  | 611 |
|  | ${ }^{\wedge}$ MAINLINE PROGRAMME |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\text {a }}$ AREFURB ${ }^{\text {a }}$ |  |  |  |  |  |  |  |  |  |  |
|  | 90554 - ASBESTOS REMOVAL | APR 2010 | OCT 2013 | Approved - Active | 1,509 | 1 |  |  |  |  | 1,509 |
|  | ${ }^{\wedge}$ CAPACITY, PLANNING \& DEVELOPM |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\text {^MAINLINE PROGRAMME }}$ |  |  |  |  |  |  |  |  |  |  |
|  | ^CAPITAL PROGRAMME ${ }^{\wedge}$ DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |


CHILDREN, YOUNG PEOPLE \& FAMILIES

Page 104
COMMUNITIES


Page 106
PLACE

|  |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | Prior Year Actual | Current Year Outturn | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ^ENVIRONMENTAL PLANNING SCHEME |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ^ENVIRONMENTAL PLANNING SCHEME |  |  |  |  |  |  |  |  |  |  |
| 92628 - MOSBORO NATURE TRAIL | NOV 2012 | MAR 2014 | Approved - Active |  | 14 |  |  |  |  | 14 |
| 92633 - HEELEY DEVELOPMENT TRUST 681 | JAN 2012 | OCT 2013 | Approved - Active |  | 20 |  |  |  |  | 20 |
|  |  |  |  |  |  |  |  |  |  |  |
| ^OTHER PLANNING SCHEMES |  |  |  |  |  |  |  |  |  |  |
| 94456 - SPITAL HILL PUBLIC ART | NOV 2011 | MAR 2014 | Approved - Active | 13 | 69 |  |  |  |  | 82 |
| ${ }^{\wedge}$ OTHER PLANNING SCHEMES |  |  |  |  |  |  |  |  |  |  |
| $\wedge$ ^OTHER PLANNING SCHEMES |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ OTHER |  |  |  |  |  |  |  |  |  |  |
| 94098 - WESTFIELD SPORTS VILLAGE | OCT 2012 | MAR 2014 | Approval Requested | 36 | (13) |  |  |  |  | 23 |
| LOCAL GROWTH FUND PROJECTS |  |  |  |  |  |  |  |  |  |  |
| 92448 - FORMER NORTON AERODROME | APR 2013 | MAR 2016 | Approval Requested |  | 450 | 191 | 110 |  |  | 750 |
| ^CITY DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ OTHER CDD SCHEMES |  |  |  |  |  |  |  |  |  |  |
| $\wedge$ ^OTHER CDD SCHEMES |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ^CDD DEVELOPMENT^OTHER CDD SCHEMES |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ OTHER CDD SCHEMES |  |  |  |  |  |  |  |  |  |  |
| 94004 - MOOR PUBLIC REALM PHASE 2 | JAN 2009 | JUN 2014 | Approved - Active | 2,111 | 467 | 1 |  |  |  | 2,579 |
| 94005 - CIQ PUBLIC REALM | JUN 2011 | OCT 2012 | Approved - Active | 856 | 20 |  |  |  |  | 875 |
| 94006 - SHEFFIELD LDV FLOOD DEFENCE | NOV 2011 | OCT 2013 | Approved - Active | 233 | 168 |  |  |  |  | 401 |
| 94010 - LDV FLOOD DEFENCE WORKS | JUL 2013 | MAR 2019 | Approved - Active |  | 641 | 5,387 | 1,272 |  |  | 7,300 |
| 94011 - DARNALL CENTRE PRI | JAN 2014 | JUL 2014 | Approval Requested |  | 4 | 38 |  |  |  | 42 |
| 94326 - EDWARD STREET | JAN 2009 | OCT 2013 | Approved - Active | 977 | 259 |  |  |  |  | 1,237 |
| 94327 - SCAFP 1B | JAN 2010 | SEP 2012 | Approved - Active | 655 | (5) |  |  |  |  | 650 |
| 94418 - CONNECT PEDESTRIAN SIGNS | DEC 2010 | MAR 2013 | Approved - Active | 18 | 33 |  |  |  |  | 51 |
| LOCAL GROWTH FUND PROJECTS <br> 94007 - SPITAL HILL ELLESMERE GREEN | MAR 2012 | JUN 2014 | Approval Requested | 79 | 601 | 261 |  |  |  | 942 |
|  |  |  |  |  |  |  |  |  |  |  |
| ^ENVIRONMENTAL REGULATIONS |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ WASTE MGT |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ WASTE MGT |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ WASTE MGT <br> 97981 - BEIGHTON LANDFILL EMERG MIT | AUG 2011 | APR 2014 | Approved - Active | 51 | 99 |  |  |  |  | 150 |
| CAPITAL \& MAJOR PROJECTS |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| ^DEMOLITIONS |  |  |  |  |  |  |  |  |  |  |
| $\wedge$ ^EMOLITIONS |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\text {a }}$ DEMOLITIONS |  |  |  |  |  |  |  |  |  |  |
| 90012 - CASTLE MARKET DECOMMISSIONING | JAN 2013 | OCT 2016 | Approved - Active | 1 | 879 | 2,868 | 654 |  |  | 4,402 |
| Q00046- Demolitions | APR 2010 | MAR 2015 | Approved - Active |  | - | 111 |  |  |  | 111 |

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^SHEF THEATRES TRUST
$94103-$ LYCEUM CAPITAL REFURBISHMENT
^PARKS \& COUNTRYSIDE
^PLAYBUILDER
^PLAYBUILDER Y2
^CORE
93982 - CHAPELTOWN PARK PLAYGROUND
93986 - BURNGREAVE REC PLAYBUILDER
93992 - RIVELIN VALLEY PLAYBUILDER
^OTHER PARKS PROJECTS
^OTHER PARKS PROJECTS ^SHEF THEATRES TRUST
$94103-$ LYCEUM CAPITAL REFURBISHMENT
^PARKS \& COUNTRYSIDE
^PLAYBUILDER
^PLAYBUILDER Y2
^CORE
$93982-$ CHAPELTOWN PARK PLAYGROUND
$93986-$ BURNGREAVE REC PLAYBUILDER
$93992-$ RIVELIN VALLEY PLAYBUILDER
^OTHER PARKS PROJECTS
^OTHER PARKS PROJECTS ^SHEF THEATRES TRUST
$9403-$ LYCEUM CAPITAL REFURBISHMENT
^PARKS \& COUNTRYSIDE
^PLAYBUILDER
^PLAYBUILDER Y2
^CORE
$93982-$ CHAPELTOWN PARK PLAYGROUND
$99886-$ BURNGREAVE REC PLAYBUILDER
$93992-$ RIVELIN VALLEY PLAYBUILDER
^OTHER PARKS PROJECTS
^OTHER PARKS PROJECTS HER PARKS PROJECTS
OTHER PARKS PROJECTS
SHEPHERD WHEEL SHEPHERD WHEEL
93930 - SHEPHERD WHEEL
^DEVELOPMENT
$93402-$ LOWFIELD PRO FIT
93413 - BRADWAY OPEN SPACE
94378 - SHEAF VALLEY PARK / SOUTH ST
94380 - MANOR FIELDS TODDLER PLAY
94451 - MANOR FIELDS UPLIFT PROUECT
94453 - MANOR FIELDS KICKABOUT AREA
94470 - URBAN NATURE PARKS
94471 - DOUGLAS ROAD
97946 - PARKWOOD SPRINGS CYCLE TRA SHEPHERD WHEEL
93930 - SHEPHERD WHEEL
^DEVELOPMENT
$93402-$ LOWFIELD PRO FIT
93413 - BRADWAY OPEN SPACE
94378 - SHEAF VALLEY PARK / SOUTH ST
94380 - MANOR FIELDS TODDLER PLAY
94451 - MANOR FIELDS UPLIFT PROUECT
94453 - MANOR FIELDS KICKABOUT AREA
94470 - URBAN NATURE PARKS
94471 - DOUGLAS ROAD
97946 - PARKWOOD SPRINGS CYCLE TRA SHEPHERD WHEEL
93930-SHEPHERD WHEEL
^DEVELOPMENT
93402-LOWFIELD PRO FIT
93413- BRADWAY OPEN SPACE
94378 - SHEAF VALLEY PARK / SOUTH ST
94380 - MANOR FIELDS TODDLER PLAY
94451-MANOR FIELDS UPLIITT PROJET
94453 - MANOR FIELDS KICKABOUT AREA
94470 - URBAN NATURE PARKS
94471 - DOUGLAS ROAD
97946 - PARKWOOD SPRINGS CYCLE TRACK SHEPHERD WHEEL
93930-SHEPHERD WHEEL
^DEVELOPMENT
93402-LOWFIELD PRO FIT
93413- BRADWAY OPEN SPACE
94378 - SHEAF VALLEY PARK / SOUTH ST
94380 - MANOR FIELDS TODDLER PLAY
94451-MANOR FIELDS UPLIITT PROJET
94453 - MANOR FIELDS KICKABOUT AREA
94470 - URBAN NATURE PARKS
94471 - DOUGLAS ROAD
97946 - PARKWOOD SPRINGS CYCLE TRACK SHEPHERD WHEEL
93930 - SHEPHERD WHEEL
^DEVELOPMENT
$93402-$ LOWFIELD PRO FIT
93413 - BRADWAY OPEN SPACE
94378 - SHEAF VALLEY PARK / SOUTH ST
94380 - MANOR FIELDS TODDLER PLAY
94451 - MANOR FIELDS UPLIFT PROUECT
94453 - MANOR FIELDS KICKABOUT AREA
94470 - URBAN NATURE PARKS
94471 - DOUGLAS ROAD
97946 - PARKWOOD SPRINGS CYCLE TRA
97946- PARKWOOD SPRINGS CYCLE TRACK
CHARITABLE ^CHARITABLE

93981 - NORF 93981 - NORFOLK PARK DRAINAGE SCHEME
^CORE
91568 - TREE MANAGEMENT
93401 - GRAVES PARK INCLUSIVE PLAY 93401 - GRAVES PARK INCLUSIVE PLAY
93404 - ARBOURTHORNE PLAYGROUND
93408 - ENDCLIFFE PARKOUR 93408 - ENDCLIFFE PARKOUR
93409 - ECCLESFIELD PARK PLAYGROUND
93410 - ANGRAM BANK PARK IMPROVEMENTS
93410 - ANGRAM BANK PARK
93411 - RUSKIN PARK IMPROVEMENTS
93412 - CROOKES VALLEY PARKS
93412 - CROHOL PLALLEY PARKS 94121 - WINCOBANK HILL PHASE 1
94390 - WOODLAND MGMT FOR BIRDS EM
94391 - WOODLAND MGMT FOR BIRDS YH
94415 - MEERSBROOK PARK MUGA
94415 - MEERSBROOK PARK MUGA
94464 - HACKENTHORPE SKATE \& BMX
94465 - HOLLINSEND MUGA
94466 - WOODLANDS S106
94468 - CHELSEA PARK IMPROVEMENTS
94469 - WINCOBANK HILL PHASE 2 94468 - CHELSEA PARK IMPROVEM
94469 - WINCOBANK HILL PHASE 2
94106 - DVS ASSET ENHANCEMENT (Q00005)
OTHER OPERATORS
94102 - RE-OPENING OF WOODBOURN (Q00005) ^OTHER OPERATORS
94102 - RE-OPENING OF WOODBOURN (Q00005)
94104 - ACTIVE NORTH PROJECT
CULTURE 94121 - WINCOBANK HILL PHASE 1
94390 - WOODLAND MGMT FOR BIR
PLACE

Housing Programme

Housing Programme

| $\stackrel{\text { ¢0 }}{\square}$ |  | $\frac{8}{8}$ | $\underset{\sim}{\underset{\sim}{N}}$ | $\stackrel{\Gamma}{\mathrm{N}} \frac{0}{m}$ | సi | $\underset{\substack{N}}{\stackrel{N}{2}}$ | $\underset{\underset{\sim}{ㄷ}}{\stackrel{\circ}{-}}$ |  |  |  | $\stackrel{\stackrel{\sim}{\sim}}{\stackrel{\infty}{\sim}} \underset{\sim}{\infty} \stackrel{0}{\sim}$ |  |  |
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| $\begin{aligned} & \hat{\sim} \\ & \stackrel{\rightharpoonup}{\circ} \\ & \stackrel{\rightharpoonup}{\circ} \end{aligned}$ | $\stackrel{\bar{N}}{\sim}$ | $\begin{aligned} & \stackrel{\circ}{\circ} \\ & \stackrel{-}{\circ} \\ & \hline \end{aligned}$ | $\stackrel{\text { ¢ }}{\sim}$ |  |  |  |  | 웃 |  | $\begin{aligned} & \text { N్ } \\ & \text { N } \end{aligned}$ | $\stackrel{\circ}{N} \stackrel{0}{\circ} \underset{\sim}{\underset{\sim}{N}}$ | 웅 윧 | $\underset{\sim}{\sim}$ |
| $\begin{aligned} & \text { O} \\ & \stackrel{N}{N} \\ & \stackrel{\omega}{2} \\ & \text { Nे } \end{aligned}$ | $\underset{\stackrel{\infty}{\infty}}{\stackrel{-}{\sim}}$ | $\begin{aligned} & \underset{\sim}{J} \\ & \underset{\sim}{2} \end{aligned}$ | $\stackrel{\text { ơ }}{\underset{\sim}{2}}$ |  |  |  |  | $\stackrel{\sim}{\sim}$ |  | $\begin{aligned} & \stackrel{\text { N}}{1} \\ & \text { Ni } \end{aligned}$ | $\stackrel{\circ}{i}$ |  | ¢ |
| $\begin{aligned} & \stackrel{\leftrightarrow}{2} \\ & \stackrel{y}{+} \\ & \stackrel{\rightharpoonup}{\sim} \end{aligned}$ | No | $\frac{0}{\underset{\sim}{~}}$ | $\stackrel{t}{6}$ | $\stackrel{ \pm}{\sim}$ | $\stackrel{\sim}{\sim}$ |  |  | 읃：$\stackrel{\sim}{\sim}$ ¢ | 8 | $\frac{\overline{5}}{\underset{N}{5}}$ | $\stackrel{\sim}{N}$ | $\stackrel{O}{0}_{\circ}^{\circ}$ |  |
|  | 容边＇ |  |  | ¢ ¢ ¢ | Mợ | ¢ | －思 | $\mathfrak{N} \underset{\sim}{\circ} \underset{N}{\circ}$ | ＇ | $\begin{aligned} & \text { n } \\ & \stackrel{0}{0} \\ & \text { in } \end{aligned}$ | $\stackrel{\sim}{N}^{\circ}{ }^{\prime}$ |  | $1 \stackrel{O N}{\leftarrow}$ |


| Values in $£^{\prime} 000$ s | Project Start | Project End | Approval Status |
| :---: | :---: | :---: | :---: |
| ${ }^{\wedge}$ SOUTH |  |  |  |
| 97340 －SWAN | JAN 2008 | MAR 2015 | Approval Requested |
| 97350 －ARBOURTHORNE 5MS | APR 2013 | MAR 2018 | Approved－Active |
| 97365 －NORFOLK PARK COMMUNITIES INITI | APR 2010 | MAR 2015 | Approval Requested |
| HOUSING RETAINED SCHEMES BUDGETS |  |  |  |
| Q00067－HOUSING RETAINED SCHEMES BUDGETS ＾VULNERABLE PEOPLE | APR 2011 | MAR 2019 | Approval Requested |
| ${ }^{\wedge}$ COMMUNITY CARE \＆SUPPORT |  |  |  |
| 97334 －DISABLED GRANTS | JAN 2008 | MAR 2019 | Approval Requested |
| NERGY \＆DISTRICT HEATING |  |  |  |
| ＾ENERGY \＆ENVIRNOMENTAL INITIA |  |  |  |
| 92825 －CNG REFUELLING INFRASTRUCTURE | NOV 2011 | MAR 2014 | Approved－Active |
| 93022 －PLUGGED IN（SOUTH）YORKSHIRE | MAY 2012 | MAR 2015 | Approval Requested |
| $\wedge$ AFFORDABLE WARMTH |  |  |  |
| 97426 －LOW CARBON PIONEER CITIES | OCT 2012 | MAR 2014 | Approved－Active |
| 97430 －FUEL POVERTY PROJECT | JAN 2013 | MAR 2014 | Approved－Active |
| 97432 －ENERGY PROGRAMME－GREEN DEAL | JAN 2008 | MAR 2015 | Approved－Active |
| ${ }^{\wedge} \mathrm{HMR}$ |  |  |  |
| ${ }^{\wedge}$ NORTH |  |  |  |
| 97211 －SKINNERTHORPE SCC（EAST） | APR 2008 | MAR 2014 | Approved－Active |
| ${ }^{\wedge}$ SOUTH |  |  |  |
| 97217 －TINSLEY CENTRE | JAN 2008 | MAR 2014 | Approved－Active |
| 97315 －CASTLEBECK SAFE AND SECURE | JAN 2008 | MAR 2014 | Approved－Active |
| $\wedge$＾HEFFIELD PSH PROGRAMME |  |  |  |
| 97200 －HOUSE CONDITION SURVEY | APR 2009 | MAR 2015 | Approved－Active |
| 97222 －PSH EMPTY PROPERTIES | JAN 2008 | MAR 2019 | Approval Requested |
| 97333 －MINOR WORK GRANTS | JAN 2008 | MAR 2019 | Approval Requested |
| 97390 －PSH WORKS IN DEFAULT | APR 2010 | MAR 2015 | Approval Requested |
| $\wedge$＾DELEGATED CAPITAL SCHEMES |  |  |  |
| ${ }^{\wedge} \mathrm{VULNERABLE}$ PEOPLE |  |  |  |
| ${ }^{\wedge}$ COMMUNITY CARE \＆SUPPORT |  |  |  |
| 97371 －SHELTERED LIFTS NEW INSTALL | JAN 2008 | MAR 2017 | Approved－Active |
| ＾ADAPTATIONS |  |  |  |
| 97147 －ADAPTATIONS | APR 2010 | MAR 2019 | Approval Requested |
| ${ }^{\wedge}$ OTHER INVESTMENT IN COUNCIL H |  |  |  |
| ${ }^{\wedge}$ COMMUNITY CARE \＆SUPPORT |  |  |  |
| 97131 －ALMO ASBESTOS SURVEYS <br> 97269 －EMERGENCY DEMOLITIONS | APR 2010 JAN 2008 | MAR 2019 MAR 2019 | Approval Requested Approval Requested |
| Q00069－HRA Capital Projects（Non DH） | APR 2011 | MAR 2019 | Approval Requested |
| ${ }^{\wedge} \mathrm{HEATING}$ PROGRAMME |  |  |  |
| 97127 －OBSOLETE HEATING | APR 2010 | MAR 2019 | Approval Requested |
| 97264 －HEALTH \＆SAFETY ENHANCE PROG | APR 2010 | MAR 2019 | Approval Requested |
| 97404 －HEATING BREAKDOWNS（Q00069） | APR 2012 | MAR 2019 | Approval Requested |
| 97405 －INSULATION（COUNCIL HSG）（Q00069） | APR 2012 | MAR 2019 | Approval Requested |
| 97406 －NEW HEATING INSTALLATIONS（Q00069） | APR 2012 | MAR 2018 | Approved－Active |
| 97409 －RECYCLING ROLL－OUT（Q00069） | SEP 2012 | JUN 2014 | Approved－Active |
| 97416 －COMM HTG－PIPEWORK RENEWAL（Q00069） | APR 2013 | MAR 2016 | Approved－Active |
| 97417 －COMM HTG－PLANT ROOMS（Q00069） | MAY 2013 | MAR 2015 | Approval Requested |
| 97418 －PITCHED ROOFING \＆ROOFLINE（Q00069） | JUL 2013 | MAR 2019 | Approved－Active |

Housing Programme

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TRANSPORT \& HIGHWAYS


[^0]Page 115

TRANSPORT \& HIGHWAYS


92907-CHESTERFIELD RD CLEARWAY CHG'S
92910 - ABBEYDALE RD CLEARWAY CHANGES
92912 - MANC RD/GLOSSOP RD ENFORCEMEN
93425-RELOCATABLE CAMERA ENFORCEMNT
93426- BOSTON STREET BUS GATE
93427- SOUTH LANE BUS GATE
^LOC SUST TRANS FUND (LSTF)
^LOC SUST TRANS FUND (LSTF)
93359- MALIN BRIDGE JOBCONNECTOR
LTP Integrated Transport 2012/13
LTP Integrated Transport 2012/13
Q00071- LTP Integrated Transport 2012/13
Total

## Summary of 2014/15 Capital Projects by Strategic Outcomes <br> Draft 2014-15 Approved Capital Programme

| Values in $£^{\prime} 000$ s | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior Years Actual | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
| Better Health \& Wellbeing | 53,238 | 6,070 | 4,757 | 3,425 | 3,425 | 7,100 | 78,014 |
| A Great Place To Live | 245,755 | 71,795 | 62,541 | 84,855 | 74,546 | 140,132 | 679,624 |
| Infrastructure | 5,010 | 15,508 | 3,921 | - | - | - | 24,439 |
| Competitive City | 10,352 | 8,160 | 6,816 | 2,279 | 1,000 | 1,825 | 30,432 |
| Successful Children \& Young People | 216,328 | 38,036 | 20,799 | 6,784 | 154 | 168 | 282,269 |
| Safe \& Secure Communities | 1,005 | 1,575 | 196 | - | - | - | 2,776 |
| Tackling Poverty/ Increasing Social Justice | 33 | 261 | 2,289 | 2,300 | 878 | - | 5,761 |
| Total | 531,722 | 141,405 | 101,319 | 99,642 | 80,003 | 149,225 | 1,103,316 |

$\begin{array}{llllllll}\text { Total } & 531,722 & 141,405 & 101,319 & 99,642 & 80,003 & 149,225 & 1,103,316\end{array}$
Programme: BETTER HEALTH \& WELLBEING

Programme: A GREAT PLACE TO LIVE

| Values in $£^{\prime} 000$ s |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Project Start | Project <br> End | Approval Status | Prior Year Actual | Current Year Outturn | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 90012 - CASTLE MARKET DECOMMISSIONING | JAN 2013 | OCT 2016 | Approved - Active | 1 | 879 | 2,868 | 654 |  |  |  |
| 90024 - ALLOTMENT INVESTMT PROG 13-14 (Q00002) | APR 2013 | MAR 2014 | Approved - Active |  | 50 |  |  |  |  | 4,402 |
| 90026 - ANNS GROVE YOUTH FACILITIES (Q00021) | JAN 2008 | JAN 2014 | Approved - Active |  | 250 |  |  |  |  | 250 |
| 90029 - BANNERDALE SERVICE RELOCATION | DEC 2013 | MAR 2014 | Approved - Active |  | 200 |  |  |  |  | 200 |
| 90031 - CIP FEASIBILITY \& DESIGN | APR 2014 | MAR 2016 | Approval Requested |  | - | 77 | 23 |  |  | 100 |
| 90114-CENTRAL LIBRARY ROOF (Q00010) | FEB 2011 | OCT 2013 | Approved - Active | 136 | 2 |  |  |  |  | 138 |
| 90126 - MOOR MARKET SERVICE YARD | SEP 2011 | MAR 2015 | Approved - Active | 292 | 486 | 12 |  |  |  | 789 |
| 90136 - CHAUCER SQUARE MAINTENANCE | JAN 2009 | DEC 2030 | Approved - Active | 16 | 18 | 18 | 18 | 18 | 350 | 438 |
| 90139 - KELHAM ISLAND MUSEUM ROOF (Q00073) | MAY 2013 | MAR 2015 | Approved - Active |  | 80 | 56 |  |  |  | 136 |
| 90142 - ABBEYFIELD HOUSE ROOF (Q00001) | SEP 2013 | SEP 2014 | Approved - Active |  | 168 | 20 |  |  |  | 188 |
| 90143 - CITY ROAD CEMETERY ROOF (Q00073) | JAN 2014 | DEC 2014 | Approval Requested |  | 7 | 123 |  |  |  | 130 |
| 90144 - ABBEYDALE IND HAM-STRUCT DEF (Q00003) | DEC 2013 | DEC 2014 | Approved - Active |  | 148 | 8 |  |  |  | 156 |
| 90703 - BLACKBURN VALLEY CYCLE ROUTE | OCT 2011 | OCT 2013 | Approved - Active | 208 | 86 |  |  |  |  | 294 |
| 91515 - HG ABATE HUTCLIFFE WOOD (Q00047) | JAN 2011 | OCT 2014 | Approved - Active | 2,117 | 27 |  |  |  |  | 2,145 |
| 91568 - TREE MANAGEMENT | APR 2008 | MAR 2014 | Approved - Active | 772 | 8 |  |  |  |  | 780 |
| 91662 - PUBLIC RIGHTS OF WAY | APR 2011 | MAR 2014 | Approved - Active | 348 | 110 |  |  |  |  | 458 |
| 92444 - TOTLEY SPORTS PAVILLION | JUL 2011 | OCT 2013 | Approved - Active | 190 | 7 |  |  |  |  | 197 |
| 92448 - FORMER NORTON AERODROME | APR 2013 | MAR 2016 | Approval Requested |  | 450 | 191 | 110 |  |  | 750 |
| 92628 - MOSBORO NATURE TRAIL | NOV 2012 | MAR 2014 | Approved - Active |  | 14 |  |  |  |  | 14 |
| 92633 - HEELEY DEVELOPMENT TRUST 681 | JAN 2012 | OCT 2013 | Approved - Active |  | 20 |  |  |  |  | 20 |
| 92708 - COMMUNITY ASS - SOUTH EAST | APR 2009 | OCT 2013 | Approved - Active | 415 | 42 |  |  |  |  | 457 |
| 92709 - COMMUNITY ASS - SOUTH | JAN 2010 | OCT 2013 | Approved - Active | 398 | 74 |  |  |  |  | 472 |
| 92710 - COMMUNITY ASS - SOUTH WEST | JAN 2010 | OCT 2013 | Approved - Active | 378 | 37 |  |  |  |  | 415 |
| 92711 - COMMUNITY ASS - CENTRAL | JAN 2010 | OCT 2013 | Approved - Active | 316 | 17 |  |  |  |  | 333 |
| 92712 - COMMUNITY ASS - NORTH | JAN 2010 | OCT 2013 | Approved - Active | 304 | 18 |  |  |  |  | 322 |
| 92713 - COMMUNITY ASS - NORTH EAST | JAN 2010 | OCT 2013 | Approved - Active | 421 | 39 |  |  |  |  | 460 |
| 92714 - COMMUNITY ASS - EAST | JAN 2010 | OCT 2013 | Approved - Active | 417 | 138 |  |  |  |  | 555 |
| 92741 - PENISTONE RD, LIVESEY-LOWTHER | JAN 2008 | OCT 2013 | Approved - Active | 238 | 195 |  |  |  |  | 432 |
| 92746 - UPPERTHORPE \& NETH'PPP SCHEME | JAN 2009 | OCT 2013 | Approved - Active | 221 | 46 |  |  |  |  | 268 |
| 92769 - ACCIDENT SAVINGS SCHEMES | APR 2012 | MAR 2014 | Approval Requested | 828 | 100 |  |  |  |  | 928 |
| 92846 - PERMIT PARKING: HILLSBOROUGH | JAN 2008 | OCT 2013 | Approval Requested | 336 | 70 |  |  |  |  | 406 |
| 92872 - HANOVER WAY(CYCLE RING ROUTE) | OCT 2012 | OCT 2013 | Approved - Active | 31 | 105 |  |  |  |  | 136 |
| 92903 - LOWER DON VALLEY CYCLE ROUTE | NOV 2012 | MAR 2015 | Approved - Active | 15 | 110 | 225 |  |  |  | 350 |
| 92904 - ATERCLFE RD CLEARWAY CHANGES | OCT 2012 | OCT 2013 | Approved - Active |  | 23 |  |  |  |  | 23 |
| 92907 - CHESTERFIELD RD CLEARWAY CHG'S | JUN 2012 | JUN 2014 | Approved - Active | 0 | 59 |  |  |  |  | 60 |
| 92910 - ABBEYDALE RD CLEARWAY CHANGES | MAR 2013 | MAR 2014 | Approved - Active |  | 38 |  |  |  |  | 38 |
| 92912 - MANC RD/GLOSSOP RD ENFORCEMEN | APR 2013 | MAR 2014 | Approved - Active |  | 35 |  |  |  |  | 35 |
| 92913 - LITTLE DON LINK (CYCLE ROUTE) | NOV 2013 | MAR 2015 | Approval Requested |  | 40 | 410 |  |  |  | 450 |
| 93024 - SAFETY CAMERAS A61 | JAN 2011 | OCT 2013 | Approved - Active | 1 | 2 |  |  |  |  | 3 |
| 93043 - ZONE A04 | APR 2013 | MAR 2014 | Approval Requested |  | 240 |  |  |  |  | 240 |
| 93044 - ZONE A05 | APR 2013 | MAR 2014 | Approval Requested |  | 25 |  |  |  |  | 25 |
| 93045 - ZONE A11 | APR 2013 | APR 2014 | Approval Requested |  | 100 |  |  |  |  | 100 |
| 93046 - ZONE B17 | APR 2013 | MAR 2015 | Approval Requested |  | 10 | 60 |  |  |  | 70 |
| 93047 - ZONE B57 | APR 2013 | MAR 2014 | Approval Requested |  | 24 |  |  |  |  | 24 |


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| Values in $£^{\prime} 000$ s |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Project Start | Project <br> End | Approval Status | Prior Year Actual | Current Year Outturn | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
| 97409 - RECYCLING ROLL-OUT (Q00069) | SEP 2012 | JUN 2014 | Approved - Active | 390 | 153 |  |  |  |  | 543 |
| 97412 - BALFOUR (Q00069) | APR 2012 | MAR 2015 | Approved - Active |  | 30 | 845 |  |  |  | 875 |
| 97413 - SWEENY (Q00069) | JUN 2012 | MAR 2016 | Approved - Active | 26 | 75 | 153 | 153 |  |  | 406 |
| 97414 - ARBOURTHORNE 5M'S REFURB (Q00069) | APR 2013 | MAR 2018 | Approved - Active |  | 467 | 1,803 | 1,074 | 898 |  | 4,242 |
| 97416 - COMM HTG - PIPEWORK RENEWAL (Q00069) | APR 2013 | MAR 2016 | Approved - Active |  | - | 375 |  |  |  | 375 |
| 97417 - COMM HTG - PLANT ROOMS (Q00069) | MAY 2013 | MAR 2015 | Approval Requested |  | 176 | 39 |  |  |  | 215 |
| 97418 - PITCHED ROOFING \& ROOFLINE (Q00069) | JUL 2013 | MAR 2019 | Approved - Active |  | 32 | 10,549 | 19,476 | 18,227 | 26,548 | 74,832 |
| 97419 - FLAT ROOFING (Q00069) | APR 2013 | MAR 2019 | Approved - Active |  | 40 | 2,573 | 3,251 | 2,674 | 30 | 8,568 |
| 97427 - CORNHILL CONCIERGE | SEP 2012 | MAR 2014 | Approved - Active | - | 201 |  |  |  |  | 201 |
| 97428 - SHEFFIELD HAL | OCT 2012 | MAR 2014 | Approved - Active |  | 80 |  |  |  |  | 80 |
| 97429 - LTE'S PURCHASE \& REPAIR | APR 2013 | MAR 2015 | Approval Requested |  | 484 | 1,943 |  |  |  | 2,426 |
| 97433 - DARNALL SHOP FRONTS | MAR 2014 | MAR 2015 | Approved - Active |  | 30 | 270 |  |  |  | 300 |
| 97434 - CROSS HOUSE ENABLING WORK | JUL 2013 | SEP 2013 | Approved - Active |  | 3 |  |  |  |  | 3 |
| 97435 - LTE'S REPAIRS AND REFURB CHS | AUG 2013 | MAR 2015 | Approval Requested |  | 10 | 471 |  |  |  | 481 |
| 97437 - SPITAL HILL SHOP FRONTS | NOV 2013 | MAR 2015 | Approval Requested |  | 30 | 270 |  |  |  | 300 |
| 97438 - GOING LOCAL - NORTH WEST CCTV | NOV 2013 | MAR 2015 | Approval Requested |  | 15 | 57 |  |  |  | 72 |
| 97501 - EP LOANS HULL | APR 2013 | MAR 2015 | Approved - Active |  | 100 | 100 |  |  |  | 200 |
| 97502 - EP NORTH EAST LINC | APR 2013 | MAR 2015 | Approved - Active |  | 250 | 122 |  |  |  | 372 |
| 97550 - COUNCIL HOMES NEW BUILD PROG | APR 2013 | MAR 2015 | Approval Requested |  | 2,118 | 1,382 |  |  |  | 3,500 |
| 97573 - LWN - GRAMMER STREET | JUL 2011 | JUN 2014 | Approval Requested |  | 3 |  |  |  |  | 3 |
| 97574 - LWN - PHILADELPHIA GARDENS | JUL 2011 | JUN 2014 | Approval Requested |  | 15 |  |  |  |  | 15 |
| 97575 - LWN - JERICHO STREET | JUL 2011 | JUN 2014 | Approval Requested |  | 2 |  |  |  |  | 2 |
| 97576 - LWN - EDWARD STREET | JUL 2011 | JUN 2014 | Approval Requested |  | 2 |  |  |  |  | 2 |
| 97808 - STREAM 2-K27, K29 \& K30 | JAN 2008 | MAR 2014 | Approval Requested | 3,778 | 16 |  |  |  |  | 3,794 |
| 97830 - EP NORTH AREA | APR 2010 | MAR 2016 | Approved - Active | 361 | 12 | 294 | 1 |  |  | 667 |
| 97831 - EP NORTH WEST | APR 2010 | MAR 2016 | Approval Requested | 441 | 467 | 205 | 0 |  |  | 1,113 |
| 97832 - EP EAST | APR 2010 | MAR 2016 | Approval Requested | 142 | 42 | 711 | 0 |  |  | 895 |
| 97833 - EP CENTRAL | APR 2010 | MAR 2016 | Approved - Active | 374 | 4 | 90 | 450 |  |  | 917 |
| 97834 - EP SOUTH EAST | APR 2010 | MAR 2016 | Approved - Active | 455 | 57 | 661 | 333 |  |  | 1,506 |
| 97835 - EP SOUTH WEST | APR 2010 | MAR 2016 | Approved - Active | 1,437 | 57 | 307 | 1 |  |  | 1,803 |
| 97836 - EP SHELTERED | APR 2010 | MAR 2016 | Approved - Active | 84 | 93 | 35 | 0 |  |  | 211 |
| 97837 - EP DOOR ENTRY WORKS | APR 2010 | MAR 2016 | Approved - Active | 23 | 20 | 20 | 45 |  |  | 107 |
| 97838 - COMPARTMENTALISATION - FS | APR 2010 | MAR 2017 | Approval Requested | 142 | 769 | 830 | 1,751 | 1,350 |  | 4,842 |
| 97891 - CITY ROAD BELL TOWER (Q00003) | APR 2012 | SEP 2012 | Approved - Active | 145 | 65 |  |  |  |  | 210 |
| 97895 - NIAGARA WEIR LANDSCAPING | MAY 2010 | JUN 2011 | Approved - Active | 49 | 4 |  |  |  |  | 53 |
| 97896 - FIRTH PARK BOATING LAKE | JUN 2010 | OCT 2013 | Approved - Active | 233 | 10 |  |  |  |  | 243 |
| 97899 - PATH RESURFACING PROGRAMME (Q00007) | APR 2010 | MAR 2015 | Approval Requested | 252 | 30 | 174 |  |  |  | 456 |
| 97946 - PARKWOOD SPRINGS CYCLE TRACK | APR 2011 | OCT 2013 | Approved - Active | 110 | 4 |  |  |  |  | 114 |
| 97947 - DARNALL NEIGHBOURHOOD PARK | JAN 2011 | OCT 2013 | Approved - Active | 138 | 9 |  |  |  |  | 147 |
| 97956 - SPRINGWATER HOUSE (Q00045) | APR 2011 | MAR 2017 | Approval Requested | 1,681 | 162 |  |  |  |  | 1,843 |
| 97957 - SOUTH WEST - ABBEY BROOK (Q00045) | APR 2011 | MAR 2014 | Approval Requested | 2,353 | 1,475 |  |  |  |  | 3,828 |
| 97958 - EAST - BURNGREAVE (Q00045) | APR 2011 | MAR 2014 | Approval Requested | 2,558 | 1,096 |  |  |  |  | 3,654 |
| 97959 - NEWGATE CLOSE (Q00045) | JAN 2008 | MAR 2017 | Approval Requested | 888 | 379 |  |  |  |  | 1,267 |
| 97963 - DIGITAL CALL OFF CONTRACT (Q00045) | APR 2011 | MAR 2014 | Approved - Active | 181 | 8 |  |  |  |  | 189 |
| 97966 - PARK VIEW (Q00045) | APR 2011 | MAR 2017 | Approval Requested | 1,311 | 155 |  |  |  |  | 1,466 |
| 97968 - LIFT MAINTENANCE \& REPAIR | APR 2011 | MAR 2019 | Approval Requested | 768 | 350 | 350 | 350 | 350 | 750 | 2,918 |
| 97974 - PARK GRANGE DRIVE DEMOS | APR 2012 | MAR 2014 | Approved - Active | 3 | 18 |  |  |  |  | 21 |
| 97976 - HUTCLIFFE WOOD ROOF (Q00001) | JUN 2011 | OCT 2011 | Approved - Active | 93 | 6 |  |  |  |  | 99 |


| Values in $£^{\prime} 0000 \mathrm{~s}$ |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Project <br> Start | Project <br> End | Approval Status | Prior Year Actual | Current Year Outturn | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
| 97977 - NORTH - NEW PARSON CROSS (Q00045) | APR 2011 | MAR 2015 | Approval Requested | 1,359 | 11,165 |  |  |  |  | 12,524 |
| 97979 - DH WORKS - NON ESTATE PROP (Q00045) | APR 2011 | MAR 2014 | Approved - Active | 397 | 163 |  |  |  |  | 560 |
| 97981 - BEIGHTON LANDFILL EMERG MIT | AUG 2011 | APR 2014 | Approved - Active | 51 | 99 |  |  |  |  | 150 |
| 97982 - HGV ROUTING STRATEGY (Q00062) | JUL 2011 | MAR 2014 | Approved - Active | 81 | 107 |  |  |  |  | 188 |
| 97985 - CITYWIDE 20MPH ZONE (Q00062) | APR 2012 | MAR 2015 | Approval Requested | 138 | 300 |  |  |  |  | 438 |
| 97986 - TRAFFIC CONTROLLER UPGRADES (Q00062) | JAN 2012 | OCT 2013 | Approved - Active | 46 | 44 |  |  |  |  | 90 |
| 97988 - CCTV PARKING ENFORCEMENT | JUN 2012 | MAR 2014 | Approved - Active | 165 | 130 |  |  |  |  | 295 |
| 97989 - SPRINKLERS - FIRE SAFETY (Q00069) | JUL 2013 | MAR 2015 | Approved - Active |  | 10 | 1,366 |  |  |  | 1,376 |
| Q00067 - HOUSING RETAINED SCHEMES BUDGETS | APR 2011 | MAR 2019 | Approval Requested |  | - | 4,108 | 14,741 | 10,786 | 30,523 | 60,159 |
| Q00069 - HRA Capital Projects (Non DH) | APR 2011 | MAR 2019 | Approval Requested |  | - | 2,188 | 24,596 | 28,777 | 69,785 | 125,346 |
| Q00071 - LTP Integrated Transport 2012/13 | APR 2012 | OCT 2013 | Approved - Active |  | 29 |  |  |  |  | 29 |
| Total |  |  |  | 245,755 | 71,795 | 62,541 | 84,855 | 74,546 | 140,132 | 679,624 |

Programme: INFRASTRUCTURE

|  |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | Prior Year Actual | $\begin{aligned} & \text { Current } \\ & \text { Year } \\ & \text { Outturn } \end{aligned}$ | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 90011 - ABBEY-BANNERDALE ASSETENHANCE (Q000 | SEP 2012 | MAR 2014 | Approved - Active | 59 | 211 |  |  |  |  | 270 |
| 90013 - FORMER KING ECBERT'S SCHOOL (Q00070) | DEC 2012 | MAR 2014 | Approved - Active | 91 | 89 |  |  |  |  | 180 |
| 90015 - WESTFIELD ASSET ENHANCEMENT | JAN 2013 | MAR 2014 | Approved - Active | 44 | 232 |  |  |  |  | 276 |
| 90016 - OWLTHORPE ASSET ENHANCEMENT | JAN 2013 | MAR 2015 | Approved - Active | 32 | 196 | 221 |  |  |  | 449 |
| 90017 - FIRE STRATEGY WORKS | JAN 2013 | JUL 2014 | Approved - Active | 13 | 325 | 12 |  |  |  | 350 |
| 90018 - COMMERCIAL ESTATE INVESTMENT | NOV 2012 | OCT 2013 | Approved - Active | 88 | 15 |  |  |  |  | 103 |
| 90019 - BANNERDALE ASSETENHANCE | DEC 2012 | JUN 2014 | Approved - Active | 25 | 876 | 373 |  |  |  | 1,273 |
| 90020 - VOLUNTARY REGISTRATION | JUN 2013 | MAR 2015 | Approved - Active |  | 216 | 259 |  |  |  | 475 |
| 90025 - LOCALITY HUB STRATEGY | APR 2013 | APR 2014 | Approved - Active |  | 414 | 7 |  |  |  | 421 |
| 90027 - STANIFORTH-DARNALL FRA WORKS (Q00073) | DEC 2013 | MAR 2015 | Approval Requested |  | 1,060 | 40 |  |  |  | 1,100 |
| 90101 - TOWN HALL ROOF \& MASONRY REP | APR 2011 | MAR 2014 | Approved - Active | 592 | 166 |  |  |  |  | 758 |
| 90102 - TOWN HALL ELECTRICAL | APR 2011 | MAR 2014 | Approved - Active | 569 | 83 |  |  |  |  | 652 |
| 90111 - TOWN HALL LIFTS | APR 2011 | MAR 2014 | Approved - Active | 113 | 287 |  |  |  |  | 400 |
| 90120 - MOORFOOT | APR 2010 | MAR 2015 | Approved - Active | 3,019 | 4,905 | 51 |  |  |  | 7,975 |
| 90132 - CITY CENTRE CIVIC ACCOM | JUN 2012 | APR 2013 | Approved - Active | 35 | (35) |  |  |  |  | (0) |
| 90133 - HOWDEN HOUSE ACCOMM STRATEGY | SEP 2011 | MAR 2015 | Approved - Active | 37 | 297 | 716 |  |  |  | 1,050 |
| 90138 - VEHICLE \& PLANT EFFICIENCY 13- | JAN 2013 | MAR 2014 | Approved - Active |  | 1,790 |  |  |  |  | 1,790 |
| 90140 - PROJECT DELIVERY COSTS | APR 2013 | MAR 2015 | Approved - Active | 99 | 1,401 |  |  |  |  | 1,500 |
| 90141 - IT WORKSTREAMS | APR 2013 | MAR 2015 | Approved - Active |  | 480 |  |  |  |  | 480 |
| 92439 - INVESTMENT IN RATIONALISATION | JUN 2011 | OCT 2013 | Approved - Active | 14 | 37 |  |  |  |  | 51 |
| 93976 - ASBESTOS REMOVAL | APR 2010 | MAR 2014 | Approved - Active | 65 | 29 |  |  |  |  | 94 |
| 94412 - FIRERISK ASSESSMENT PROGRAMME (Q00004) | APR 2010 | OCT 2013 | Approved - Active | 45 | 163 |  |  |  |  | 208 |
| 94414 - REIGNHEAD FARM EMERG REPAIRS (Q00003) | JUL 2012 | OCT 2012 | Approved - Active | 70 | 2 |  |  |  |  | 71 |
| Q00002 - ALLOTMENTS INVESTMENT PROGRAMME | APR 2010 | MAR 2014 | Approved - Active |  | 50 |  |  |  |  | 50 |
| Q00006 - PROVISION OF DISABLED ACCESS | APR 2010 | MAR 2014 | Approved - Active |  | 270 |  |  |  |  | 270 |
| Q00008 - Environmental Programme | APR 2011 | MAR 2013 | Approved - Active |  | 100 |  |  |  |  | 100 |
| Q00010-CENTRAL LIBRARY | APR 2010 | MAR 2014 | Approved - Active |  | 124 |  |  |  |  | 124 |
| Q00021 - COMMUNITY BLDS MAINT/BACKLOG/H\&S | APR 2006 | MAR 2015 | Approval Requested |  | 40 | 246 |  |  |  | 286 |
| Q00046-Demolitions | APR 2010 | MAR 2015 | Approved - Active |  | - | 111 |  |  |  | 111 |
| Q00050-ASBESTOS SCHEMES | APR 2011 | MAR 2014 | Approved - Active |  | 150 |  |  |  |  | 150 |
| Q00065-CBTWoodhouse/Tannery Lodge | APR 2012 | MAR 2014 | Approved - Active |  | 450 |  |  |  |  | 450 |
| Q00070 - NON OFFICE ASSET RATIONALISATION | MAR 2012 | MAR 2014 | Approved - Active |  | 158 |  |  |  |  | 158 |
| Q00073-HEALTH \& SAFETY COMPLIANCE | DEC 2012 | MAR 2015 | Approval Requested |  | 928 | 1,886 |  |  |  | 2,814 |
| otal |  |  |  | 5,010 | 15,508 | 3,921 | - | - | - | 24,439 |

Programme: COMPETITIVE CITY

Programme: SUCCESS' CHILD'N/YOUNG PEOPLE

|  |  |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | Prior Year Actual | Current Year Outturn | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | 90352 - HIGHWAYS - FORGE VALLEY | APR 2010 | MAR 2014 |  |  |  |  |  |  |  |  |
|  | 90361-BSF PH1 - INFRASTRUCTURE | JAN 2008 | MAR 2014 | Approved - Active Approved - Active | 2,406 3,706 | 331 |  |  |  |  | 2,787 4,037 |
|  | 90407 - SHARROW JUNIOR SCHOOL (Q00054) | DEC 2010 | DEC 2014 | Approved - Active | 479 | 21 |  |  |  |  | 500 |
|  | 90430 - OWLER BROOK PCP | APR 2009 | MAR 2014 | Approved - Active | 3,656 | 94 |  |  |  |  | 3,750 |
|  | 90448 - SF DEVOLVED CAPITAL 2011-12 | APR 2011 | MAR 2017 | Approved - Active | 6,194 | 2,753 | 2,454 |  |  |  | 11,402 |
|  | 90479 - POST IMPLEMENTATION | APR 2010 | MAR 2014 | Approved - Active | 269 | 2 |  |  |  |  | 270 |
|  | 90547 - WOOLLEY WOOD NEW BUILD | JAN 2010 | MAR 2014 | Approved - Active | 7,323 | 27 |  |  |  |  | 7,350 |
|  | 90548 - SCHOOLS ACCESS INITIATIVE | APR 2010 | MAR 2014 | Approval Requested | 1,263 | 149 |  |  |  |  | 1,411 |
|  | 90554 - ASBESTOS REMOVAL | APR 2010 | OCT 2013 | Approved - Active | 1,509 | 1 |  |  |  |  | 1,509 |
|  | 90555 - CHILDRENS HOMES | APR 2010 | OCT 2013 | Approved - Active | 505 | 106 |  |  |  |  | 611 |
|  | 90613 - SCC INTERNAL PROG. COSTS - W4 | JAN 2010 | NOV 2014 | Approval Requested | 3,407 | 292 | 100 |  |  |  | 3,799 |
|  | 90614 - LEP BUSINESS PLAN - W4 | MAR 2010 | MAR 2018 | Approval Requested | 1,429 | 279 | 124 | 14 | 24 | 18 | 1,888 |
|  | 90615 - BENTS GREEN | NOV 2009 | MAY 2014 | Approval Requested | 13,414 | 194 |  |  |  |  | 13,608 |
|  | 90617 - MYERS GROVE | JAN 2010 | SEP 2013 | Approval Requested | 29,710 | (15) |  |  |  |  | 29,695 |
| 0 | 90618 - FIR VALE EXPANSION | AUG 2010 | MAR 2014 | Approval Requested | 4,624 | 48 |  |  |  |  | 4,672 |
| 0 | 90619 - PARKWOOD | APR 2010 | MAR 2014 | Approval Requested | 19,788 | (86) |  |  |  |  | 19,703 |
| (0) | 90620 - KING EDWARDS (UP) | APR 2010 | MAR 2014 | Approval Requested | 19,792 | 174 |  |  |  |  | 19,966 |
| (D) | 90621 - BRADFIELD | APR 2010 | MAR 2014 | Approval Requested | 2,605 | 94 |  |  |  |  | 2,700 |
| (D) | 90622 - CITY | APR 2010 | MAR 2014 | Approval Requested | 23,228 | 438 |  |  |  |  | 23,666 |
| 1 | 90623 - STOCKSBRIDGE | APR 2010 | APR 2014 | Approval Requested | 18,924 | 603 |  |  |  |  | 19,527 |
|  | 90624 - BIRLEY | MAY 2010 | MAR 2014 | Approval Requested | 19,241 | 537 |  |  |  |  | 19,778 |
|  | 90625 - HANDSWORTH GRANGE | OCT 2010 | MAR 2014 | Approval Requested | 11,763 | 3,756 |  |  |  |  | 15,519 |
|  | 90626 - NOTRE DAME | MAR 2011 | MAR 2014 | Approval Requested | 9,290 | 4,021 |  |  |  |  | 13,311 |
|  | 90627 - ADD'L PUPIL PLACES(SECONDARY) | MAR 2011 | MAR 2015 | Approved - Active | 467 | 1,072 |  |  |  |  | 2,958 |
|  | 90639 - SCC CONTRACT COSTS - W4 | JAN 2008 | APR 2018 | Approval Requested | 2,143 | 1,105 | 979 | 249 | 130 | 150 | 4,757 |
|  | 90672 - WISEWOOD SPORT CENTRE (Q00053) | NOV 2010 | MAR 2014 | Approved - Active | 200 | 15 |  |  |  |  | 215 |
|  | 90678 - POP'N GROWTH PHS 2 - F\&DESIGN | JAN 2008 | MAR 2014 | Approved - Active | 176 | 184 |  |  |  |  | 360 |
|  | 90685 - PMY MAINT.STRUCT -CLASP (Q00060) | SEP 2011 | MAR 2013 | Approved - Active | 224 | 56 |  |  |  |  | 280 |
|  | 90686 - PMY MAINT. BMG (Q00060) | JUL 2011 | OCT 2013 | Approved - Active | 926 | 74 |  |  |  |  | 1,000 |
|  | 90689 - PMY MAINT.HEATING -HALFWAY JR (Q00060) | AUG 2011 | OCT 2013 | Approved - Active | 562 | 1 |  |  |  |  | 563 |
|  | 90690 - PMY MAINT.ELEC -GREYSTONES (Q00060) | AUG 2011 | OCT 2013 | Approved - Active | 443 | 23 |  |  |  |  | 466 |
|  | 90691 - PMY MAINT. EMERGENCY WORKS (Q00060) | JUL 2011 | OCT 2013 | Approved - Active | 265 | 135 |  |  |  |  | 400 |
|  | 90692 - PMY MAINT.CONDITION MGT (Q00060) | JUL 2011 | OCT 2013 | Approved - Active | 1,014 | 166 |  |  |  |  | 1,181 |
|  | 90694 - SHORT BREAKS | SEP 2011 | MAR 2014 | Approved - Active | 104 | 329 |  |  |  |  | 433 |
|  | 90704 - FOSTER CARER HOUSING ENHANCE | SEP 2011 | APR 2015 | Approved - Active | 122 | 678 | 400 |  |  |  | 1,200 |
|  | 90705 - WISEWOOD SCHOOL DEMOLITION | SEP 2011 | APR 2014 | Approved - Active | 141 | 26 |  |  |  |  | 167 |
|  | 90706 - TALBOT SCHOOL DEMOLITION | SEP 2011 | MAR 2014 | Approved - Active | 111 | 8 |  |  |  |  | 118 |
|  | 90709 - H,M \& E DESIGN | NOV 2011 | MAR 2014 | Approved - Active | 332 | 318 |  |  |  |  | 650 |
|  | 90713 - PPG2 - HILLSBOROUGH PRIMARY (Q00061) | JAN 2012 | SEP 2012 | Approved - Active | 649 | 11 |  |  |  |  | 660 |
|  | 90714 - PPG2-ACRES HILL PMY (Q00061) | DEC 2011 | MAR 2014 | Approval Requested | 76 | 409 |  |  |  |  | 485 |
|  | 90715 - PPG2 - OUGHTIBRIDGE PMY (Q00061) | MAY 2013 | OCT 2013 | Approved - Active | 0 | 413 |  |  |  |  | 414 |
|  | 90716 - GRACE OWEN NURSERY | MAR 2012 | AUG 2014 | Approval Requested | 27 | 31 | 837 |  |  |  | 895 |
|  | 90717 - PMY MAINT. HEATING -LYDGATE J (Q00060) | APR 2012 | MAR 2014 | Approved - Active | 543 | 370 |  |  |  |  | 913 |
|  | 90718 - PMY MAINT. REWIRE-DORE PR (Q00060) | APR 2012 | MAR 2013 | Approved - Active | 938 | 22 |  |  |  |  | 960 |


Programme: SAFE \& SECURE COMMUNITIES

|  |  |  |  | Expenditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£ 000$ 's | Project Start | Project End | Approval Status | Prior Year Actual | Current <br> Year <br> Outturn | 2014-2015 | 2015-2016 | 2016-2017 | $2017-$ | Total |
|  |  |  |  |  |  |  |  |  |  |  |
| 90117 - MDC - ALISON CRESCENT <br> 97941 - CBT WINCOBANK COMMUNITY BLDG | APR 2010 APR 2012 | OCT 2013 MAR 2015 | Approved - Active Approval Requested | 967 39 | $\begin{array}{r} 1,533 \\ 42 \end{array}$ | 196 |  |  |  | $\begin{array}{r} 2,500 \\ 276 \end{array}$ |
| Total |  |  |  | 1,005 | 1,575 | 196 | . | . | . | 2,776 |

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|  |  |  |  |  | penditure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Values in $£^{\prime} 000$ s | Project <br> Start | Project End | Approval Status | $\begin{aligned} & \text { Prior } \\ & \text { Year } \\ & \text { Actual } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Current } \\ & \text { Year } \\ & \text { Outturn } \end{aligned}$ | 2014-2015 | 2015-2016 | 2016-2017 | 2017- | Total |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 97961 - DH - METERING (Q00045) |  | JUN 2011 | MAR 2017 | Approval Requested | 33 | 261 | 2,289 | 2,300 | 878 |  | 5,761 |
| Total |  |  |  |  | 33 | 261 | 2,289 | 2,300 | 878 | - | 5,761 |

## GLOSSARY OF TERMS and ABBREVIATIONS

| Term | Name | Description |
| :---: | :---: | :---: |
| BBAF | Better Buses Area Fund | A fund to support the development of an improved bus service network |
| BID | Business Improvement District | A scheme in which Non Domestic ratepayers pay a levy on the rateable values of their properties to fund additional services. |
| BRT <br> North | Bus Rapid Transit North | A major project to deliver a dedicated road lanes for buses between Sheffield and Rotherham |
| CIL | Community Infrastructure Levy | A levy on new development. The purpose of the CIL is to contribute to the cost of infrastructure (roads, schools etc) needed to support commercial and residential development. |
| CPG | Capital <br> Programme Group | The management group within the Council which develops and recommends to Cabinet the Capital Strategy for the Authority |
| CPO | Compulsory Purchase Order | A statutory power to enable local authorities to purchase land in order to facilitate developments. |
| DfE | Department for Education | The central government department administering the national education policy |
| DfT | Department for Transport | The central government department administering the national transport policy |
| ERDF | European <br> Regional <br> Development <br> Fund | European Community Funds available to finance key projects |
| HRA | Housing Revenue Account | The specific Council fund where costs and income associated with the provision of council housing are collected. The fund provides a substantial contribution to the refurbishment of council owned properties. |


| LEP | Local Enterprise <br> Partnership | A body comprising Local Authority and local business <br> representatives which allocate capital funds to major <br> economic and infrastructure projects |
| :--- | :--- | :--- |
| LSTF | Local Sustainable <br> Transport Fund | Introduced by Government to promote sustainable <br> transport interventions that support economic growth <br> whilst reducing carbon emissions |
| LTP | Local Transport <br> Plan | The capital programme to develop and improve <br> transport links across the county. Funded from central <br> government grant. |
| NDD | New Development <br> Region | An area within the city centre which is designated for <br> redevelopment as a replacement for the New Retail <br> Quarter |
| SCR | A combination of local authorities (Barnsley, <br> Bassetlaw, Bolsover, Chesterfield, Derbyshire Dales, <br> Doncaster, North East Derbyshire, Rotherham and <br> Sheffield) which jointly develop strategic infrastructure <br> projects and economic policy within their combined <br> geographic boundaries. |  |
| SYITA | South Yorkshire <br> Integrated <br> Transport <br> Authority | Established in 2009 to take the lead in developing <br> transport policy across the county |
| SIF | Tax Increment <br> Financing <br> Executive | Aniversity <br> Technical College <br> to borrow money to finance large scale infrastructure <br> projects. The interest charge and borrowed sum are <br> repaid using the additional local taxes created by the <br> increased economic activity. |
| South Yorkshire | Academies for 14 - 19 year olds offering vocational <br> training and education. <br> Transport | The organisation that takes the lead to develop the <br> region's transport network and operates some <br> transport facilities. |
|  | STE |  |


[^0]:    TRANSPORT and HIGHWAYS Programme

